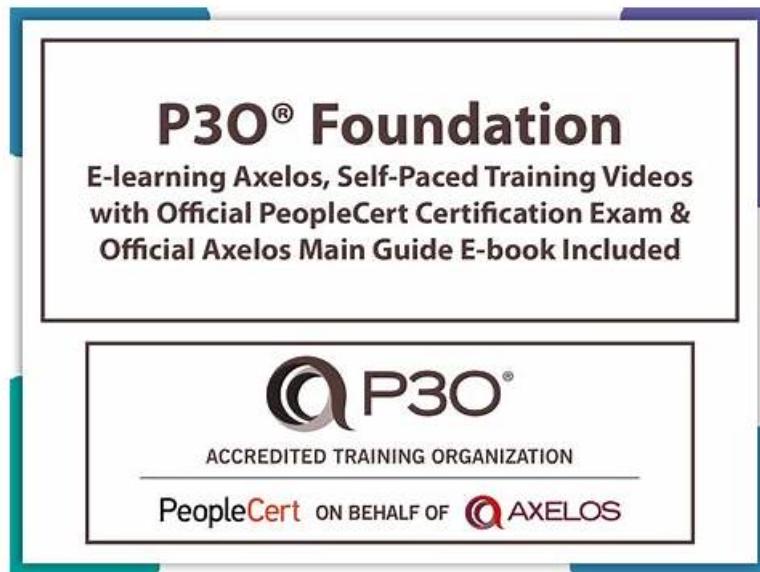


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## PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q11-Q16):

### NEW QUESTION # 11

Which is NOT a use of integrated tools?

- A. Uses a single installation of the tool across the organization

- B. Supports a single business change initiative with multiple users
- C. Links information across business change initiatives in a hierarchical manner
- D. Allows multiple people to multiple sets of information

**Answer: D**

Explanation:

Integrated tools in the P3O Foundation (2013) manual are designed to streamline information management across change initiatives, but they do not inherently allow multiple people to access multiple sets of information independently. Section 6.2.3 notes, "Integrated tools link information hierarchically across portfolios, programmes, and projects, support multiple users for a single initiative, and utilize a single installation for organizational consistency." Option B, however, suggests fragmented access, which contradicts the integrated nature of these tools, aiming for a unified data view. Options A, C, and D align with the manual's description of facilitating collaboration and standardization. The 2013 guidance stresses that integrated tools enhance efficiency by centralizing data, making B an incorrect use case. This ensures clarity and consistency in decision-making processes.

Reference: P3O Foundation (2013) manual, Section 6.2.3, AXELOS.

**NEW QUESTION # 12**

What resource commitments should be taken into account as part of portfolio management?

- A. Business as usual only
- B. Programme and project only
- C. Programme, project, and business as usual
- D. Programme and business as usual only

**Answer: C**

Explanation:

Portfolio management, as per the P3O Foundation (2013) manual, requires consideration of resource commitments across programme, project, and business as usual (BAU) activities to ensure effective resource allocation and optimization. Section 2.2.3 states, "Portfolio management involves balancing resource commitments across programmes, projects, and BAU to deliver strategic objectives." This holistic approach ensures that resources are not siloed but are managed to support the entire organizational change agenda.

Excluding any one of these elements (A, B, C) would undermine the integrated nature of portfolio management, which aims to align all change initiatives with BAU operations. The 2013 guidance emphasizes this integrated resource view to avoid conflicts and maximize value, as detailed in the portfolio support office functions. This comprehensive resource management is a cornerstone of the P3O model, ensuring strategic alignment and operational efficiency.

Reference: P3O Foundation (2013) manual, Section 2.2.3, AXELOS.

**NEW QUESTION # 13**

What should a P3O recommend for 'must do' changes?

- A. Should be realigned to existing objectives
- B. Must be completed before new changes are started
- C. Should be stopped immediately
- D. Should be included in the portfolio to maintain business as usual

**Answer: A**

Explanation:

The Portfolio, Programme, and Project Office (P3O) is a framework that provides guidance on how to set up and maintain effective support structures for portfolio, program, and project management. A key function of a P3O is to ensure that all changes and initiatives within an organization are aligned with its strategic objectives.

**NEW QUESTION # 14**

Which P3O capability is MOST likely to result in being able to stop inappropriate programmes?

- A. Ongoing alignment of programmes with strategic objectives and targets
- B. Reduction in resource

- C. Reduction in overheads dealing with conflicting resources
- D. Increased ability to bundle related requests for change for programmes

**Answer: A**

Explanation:

The P3O Foundation (2013) manual indicates that ongoing alignment with strategic objectives is the capability most likely to stop inappropriate programmes. Section 2.2.3 states, "Ongoing alignment of programmes with strategic objectives and targets enables the P3O to identify and terminate initiatives that no longer support organizational goals." This contrasts with resource reduction (A), overhead reduction (C), or bundling requests (D), which address efficiency or coordination rather than strategic fit. The 2013 edition emphasizes this alignment as a core P3O function, ensuring resources focus on value-adding initiatives. This capability enhances governance effectiveness.

Reference: P3O Foundation (2013) manual, Section 2.2.3, AXELOS.

**NEW QUESTION # 15**

Which receives the benefit of the governance provided by a P3O?

- A. Business as usual
- B. Change initiatives
- C. Commercial
- D. Finance

**Answer: B**

Explanation:

The P3O Foundation (2013) manual states that change initiatives receive the benefit of P3O governance. Section 2.1.2 notes, "The P3O model provides governance to ensure the success of change initiatives, including programmes and projects, by aligning them with strategic objectives." This differs from finance (A), business as usual (C), or commercial (D), which are supported indirectly. The 2013 edition focuses on P3O's role in enhancing change delivery through oversight and decision support. This ensures change initiatives are effectively managed and delivered, maximizing organizational value.

Reference: P3O Foundation (2013) manual, Section 2.1.2, AXELOS.

**NEW QUESTION # 16**

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