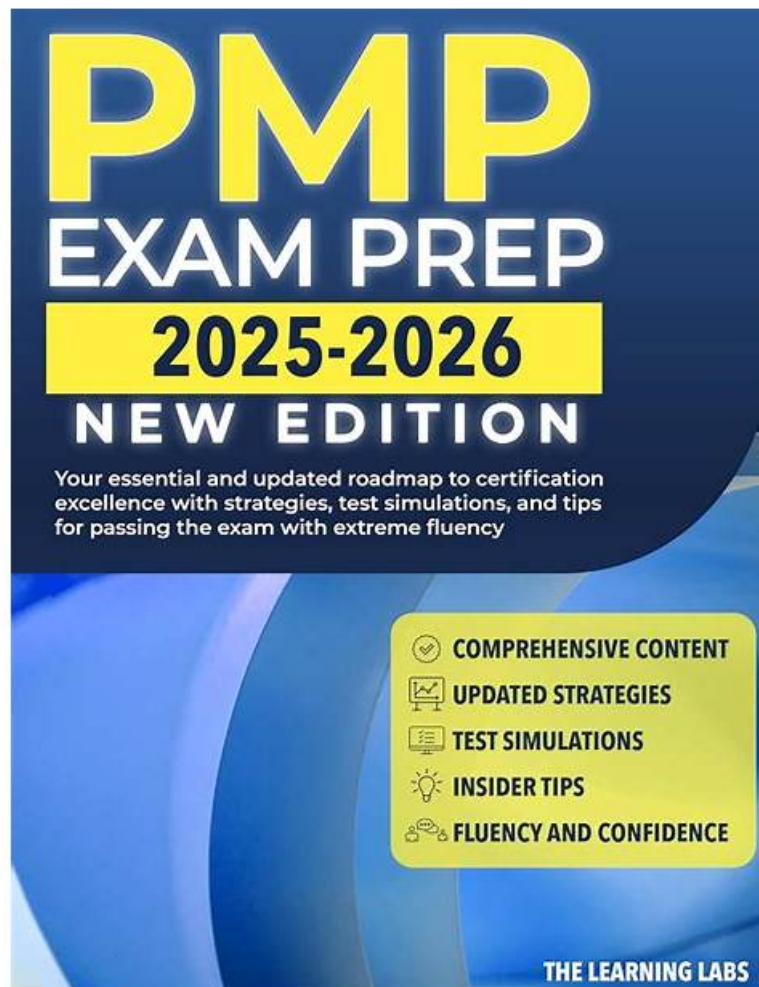


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PMI Project Management Professional (2025 Version) Sample Questions (Q152-Q157):

NEW QUESTION # 152

At the completion of a project phase, a previously unknown stakeholder complained that their deliverables for the phase were not met. What should the project manager have done to prevent this?

- A. Reviewed the quality management plan to ensure that such mistakes were minimized
- B. Interviewed stakeholders within other units in the organization
- C. Identified the stakeholder deliverables within the scope management plan
- **D. Reviewed the stakeholder register to understand all stakeholder expectations**

Answer: D

NEW QUESTION # 153

You are project manager and now you are in the middle of comparing proposals received from sellers. Comparing proposals received from sellers is done in _____.

- **A. Conduct Procurements**
- B. Close Procurements
- C. Plan Procurements
- D. Administer Procurements

Answer: A

Explanation:

Comparing proposals received from sellers is done in Conduct Procurements.

NEW QUESTION # 154

A strengths, weaknesses, opportunities, and threats (SWOT) analysis is a tool or technique used in which process?

- A. Perform Quantitative Risk Analysis
- B. Control Risks
- C. Perform Qualitative Risk Analysis
- **D. Identify Risks**

Answer: D

Explanation:

Section: Planning

Explanation

NEW QUESTION # 155

A project sponsor is unhappy with initial project deliverables. A quality audit reveals that the quality management plan is misaligned with organizational standards.

What should the project manager do?

- **A. Add this to the issue log and submit a change request.**

- B. Update the risk register and perform a qualitative analysis.
- C. Note this in the lessons learned repository and publish a quality report.
- D. Add this to the assumption log and notify the sponsor.

Answer: A

Explanation:

Section: Executing

NEW QUESTION # 156

An organization is using a hybrid delivery approach for a complex project. In the iteration review, a senior manager is asking for a complete redesign of the functionality presented. This may require a significant change in the technical architecture and an additional release.

What should the project lead do first?

- A. Discuss with the technical lead
- B. Discuss with the solution architect
- C. Discuss with the development team
- D. Discuss with the product owner

Answer: D

Explanation:

Explanation

The project lead should first discuss with the product owner, who is responsible for defining and prioritizing the product requirements and ensuring that they deliver value to the customer and the organization. The project lead should understand the rationale behind the senior manager's request and the impact it would have on the product vision, scope, and schedule. The project lead should also collaborate with the product owner to assess the feasibility and desirability of the proposed redesign and determine the best way to handle it in the hybrid delivery approach. This approach is consistent with the principles of stakeholder engagement, communication management, and agile project management. References:

PMBOK Guide, 6th edition, pages 51-52, 513-514, 686-687.

PMP Exam Content Outline, June 2019, pages 6-7, 10-11, 16-17.

Agile Practice Guide, pages 19-20, 27-28, 35-36.

NEW QUESTION # 157

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