PMI-200 Training Kit - PMI-200 Exam Pattern

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PMI-ACP certification is ideal for professionals who want to enhance their career prospects by demonstrating their expertise in agile project management. It is also suitable for organizations that are looking to adopt agile methodologies and want to ensure that their project managers have the necessary knowledge and skills to lead agile projects successfully.

To be eligible to take the PMI-ACP® Exam, candidates must have a minimum of 2,000 hours of general project experience and 1,500 hours of experience working on agile projects. In addition, candidates must have at least 21 contact hours of agile project management training. PMI-200 Exam itself consists of 120 multiple-choice questions and must be completed within three hours.

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PMI Agile Certified Practitioner (PMI-ACP)® Sample Questions (Q330-Q335):

NEW QUESTION # 330
During team meetings, the team often struggles with making decisions about their technical approach. What should be done to improve the quality and timeliness of decisions?

- A. Assign individual team members as decision owners for each key decision to avoid conflict.
- B. Promote team discussion but give the product owner the ultimate decision making authority.
- C. Identify team members that demonstrate servant leadership qualities to facilitate discussion and make decisions.
- D. Work with the team to improve collaboration by fostering group decision making and conflict resolution techniques.

Answer: D

NEW QUESTION # 331

On a team new to Scrum, two team members are disrupting the daily standup with a side conversation. The ScrumMaster should:

- A. wait for the empowered, self-organizing team to resolve the issue.
- B. immediately intervene to remedy the disruptive situation.
- C. wait until the standup is over and then talk to the disruptive team members.
- D. record the issue and then raise the issue at the Sprint Retrospective.

Answer: B

NEW QUESTION # 332

Stakeholders have conflicting requirements, and the product owner is struggling to decide which user stories to write. What should the product owner do?

- A. Ask the agile team to facilitate a story-writing workshop.
- B. Ask the agile practitioner to facilitate a story-writing workshop.
- C. Ask subject matter experts (SMEs) to help write the user stories.
- D. Ask the agile practitioner to help write the user stories.

Answer: B

NEW QUESTION # 333

The agile coach of a development team uses a servant leadership approach. The team is starting the third iteration of an upgrade to a software product, and work is going slower than initially planned.
What should the coach do to help the team?

- A. Help the team to remove impediments that stall project progress.
- B. Work with the development team to adjust the work plan.
- C. Command and control the team to achieve plan goals.
- D. Ask the product owner to assign more resources to the project.

Answer: A

Explanation:
As a servant leader, the agile coach's role is to support and empower the team, helping them overcome obstacles that hinder their progress. In this case, the coach should focus on identifying and removing any impediments that are slowing down the work, whether they are technical, process-related, or communication- based. This approach enables the team to work more efficiently, enhances their ability to self-organize, and ensures they can deliver high-quality results. Simply adjusting the work plan or assigning more resources may not address the underlying issues, and a command-and-control approach is counterproductive in an Agile environment.

NEW QUESTION # 334

A client is pressed for time and wants to launch a product with three components as soon as possible to gain market share. An agile lead proposes the following agile strategy to gain time: Three teams will work on the design and development of each component. Once all three components are finished, they will be tested and integrated.
Is this agile strategy appropriate?

- A. No the feedback loops are being altered, which can result in big failures and delays
- B. Yes, this is a case of sequential development where working in parallel is an accepted strategy in agile to gain time.
- C. Yes, this is a case of hybrid development where a product is divided into components and agile is used for component development and integration.
- D. No, dividing the development team into three separate teams will diminish communication and result in delays.

Answer: A

Explanation:
In Agile, one of the key principles is to provide continuous feedback and integration throughout the development process, ensuring that components are tested, integrated, and iterated upon regularly. By separating the work into three teams that work independently and only integrate at the end, the strategy risks delaying feedback and potentially causing integration problems. This approach could

lead to significant issues when the components are eventually integrated, as they may not work together as expected due to lack of ongoing collaboration and integration. Therefore, working in parallel with proper continuous feedback and integration is crucial in Agile to minimize risks and ensure smooth delivery.

NEW QUESTION # 335

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