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The Open Group TOGAF Enterprise Architecture Combined Part 1 and Part 2 Exam Sample Questions (Q87-Q92):

NEW QUESTION # 87

Complete the sentence. The dimensions used to scope an architecture are time period, depth, and

- A. operating model, resources
- B. strategy, cost
- C. breadth, architecture domains
- D. capability, budget

Answer: C

Explanation:

When scoping an architecture in TOGAF, three key axes (dimensions) are used to frame the extent of the architecture work. The first is time period (how far into the future or over what timeframe to plan). The second is depth-how detailed or granular the architecture models will be (e.g., high level, mid level, very detailed). The third is breadth, which refers to which parts (domains, business units, functions) of the enterprise will be included, and which architecture domains (business, data, application, technology) will be in scope. This triple#dimension model helps architects, stakeholders, and governance bodies understand how wide, deep, and forwardlooking the architecture effort will be. Thus "breadth, architecture domains" is the correct third dimension.

NEW QUESTION # 88

Which of the following best describes the purpose of the Gap Analysis technique?

- A. To govern the architecture throughout its implementation process
- B. To allocate resources for architecture projects
- C. To identify items omitted from the Target Architecture
- D. To develop a set of general rules and guidelines for the architecture

Answer: C

NEW QUESTION # 89

Refer to the table below:

Phase	Output & Outcome	Essential Knowledge
?	Completion of the projects to implement the changes necessary to reach the adjusted target state.	Purpose and constraints on the implementation team. (Gap, Architecture Requirement Specification, Control) How stakeholder priority and preference adjust in response to success, value, effort, and risk of change. (Stakeholder Requirements)

Which ADM Phase does this describe?

- A. Phase E
- B. Phase G
- C. Phase A
- D. Phase F

Answer: D

Explanation:

The description provided aligns with Phase F: Migration Planning in the TOGAF ADM. This phase focuses on finalizing and implementing the projects necessary to reach the adjusted target state.

* Phase F Objective:

* Ensures projects and work packages are well-defined and align with stakeholder priorities.

* Translates architecture changes into actionable implementation projects.

* Assesses risk, value, and effort in implementation.

* Establishes the Implementation and Migration Plan.

* Key Outputs of Phase F:

* Architecture Roadmap (Updated)

* Implementation and Migration Plan

* Governance Model for Change Implementation

* Why Other Options Are Incorrect:

* Option A (Phase E: Opportunities & Solutions): Focuses on defining projects and high-level solutions, but does not complete their implementation planning.

* Option B (Phase A: Architecture Vision): Establishes high-level goals but does not involve migration planning.

* Option C (Phase G: Implementation Governance): Ensures the execution aligns with architecture, but does not define projects for migration.

Reference:

TOGAF Standard, 10th Edition - Part II: Architecture Development Method, Chapter 19 (Phase F: Migration Planning).

NEW QUESTION # 90

What is defined as the effect of uncertainty on objectives?

- A. Threat
- B. Vulnerability
- C. Continuity
- **D. Risk**

Answer: D

Explanation:

Explanation

Risk is defined as the effect of uncertainty on objectives, according to the ISO 31000 standard, which provides principles and guidelines for risk management. Risk can be positive or negative, depending on whether the uncertainty affects the achievement or the failure of the objectives. Risk can also be expressed in terms of likelihood and impact, which indicate the probability and the consequence of the risk occurrence. Risk management is the coordinated activities to direct and control an organization with regard to risk. Risk management is an integral part of the TOGAF standard, as it helps to identify, assess, and treat the risks that may affect the architecture development and implementation. References: 1: ISO 31000:2018, Risk management - Guidelines, Clause 3.1 2: The TOGAF Standard, Version 9.2, Part III: ADM Guidelines and Techniques, Chapter 32: Risk Management

NEW QUESTION # 91

Please read this scenario prior to answering the question

You are employed as an Enterprise Architect consultant within a manufacturing company. The company has multiple business units located worldwide, including retail, manufacturing, pharmaceuticals, and technology.

The company has a mature Enterprise Architecture (EA) practice and uses the TOGAF standard for its architecture development method. The EA practice is engaged throughout all the business units, with governance provided by multiple Architecture Boards with responsibility for a business line. In addition to the EA program, the company uses a number of management frameworks, including business planning, project/portfolio management, and operations management. The EA program is sponsored by the Chief Information Officer (CIO).

After a recent study, senior management are concerned about the impact of the company's multiple data centers and duplication of applications on the business efficiency. To address the concern, a strategic architecture has been defined; it will help improve the ability to meet customer demand and improve the efficiency of operations. The strategic architecture involves the consolidation of multiple applications programs that are currently used in different business units and putting them all onto a cloud-based solution instead.

Each business unit has completed the Architecture Definition documentation to meet its own specific operational requirements. The Enterprise Architects have analyzed the corporate changes and implementation constraints. A consolidated gap analysis has been completed. Based on its results, the architects have reviewed the requirements, dependencies and interoperability requirements needed to integrate the cloud-based solution. The architects have completed the Business Transformation Readiness Assessment. Based on all these factors they have produced a risk assessment. They have also completed the draft Implementation and Migration Plan, the draft Architecture Roadmap, and the Capability Assessment deliverables.

Due to the risks of changing from the current environment, the decision has been taken that a gradual approach is needed to implement the target architectures. It will likely take a few years to complete the whole implementation process.

Refer to the scenario

You have been asked to decide on the next steps for the migration planning.

Based on the TOGAF standard which of the following is the best answer?

- A. You update the Architecture Definition Document, which includes setting project objectives and documenting the final requirements. This will ensure that the architecture remains relevant and responsive to the needs of the enterprise. You then produce an Implementation Governance Model to manage the lessons learned prior to finalizing the Implementation and Migration plan. You recommend that lessons learned be quickly applied as changes to the architecture.
- B. You conduct a Compliance Assessment to ensure that the architecture is being implemented according to the contract. The Compliance Assessment verifies that the implementation team is using the proper development methodology. It should also include deployment of monitoring tools. If the monitoring tools show that performance targets are not being met, then the performance requirements should be changed and the Implementation and Migration Plan updated.
- **C. You need to determine how the Implementation and Migration plan fits with the other frameworks being used in the organization. You coordinate the planning with the business planning, project/portfolio management and operations management frameworks. You assign a business value to each project, considering the available resources and how well they align with the strategy. You then update the architecture roadmap and the Implementation and Migration Plan.**
- D. You estimate the business value for each project by applying the Business Value Assessment Technique. The assessment should focus on return on investment and performance evaluation criteria used to monitor the progress of the architecture

transformation. You confirm and plan a series of Transition Architecture phases using an Architecture Definition Increments Table. You then document the lessons learned and generate the final Implementation and Migration Plan.

Answer: C

Explanation:

Option C aligns best with TOGAF Phase F: Migration Planning, which deals with developing a detailed Implementation and Migration Plan, ensuring alignment with other enterprise frameworks, and assigning business value to work packages and projects.

#TOGAF Phase F Activities (from the standard):

* Confirm Management Framework Interactions:

* Per TOGAF, Phase F ensures that the migration planning is aligned with the business planning, portfolio/project management, and operations management frameworks used by the enterprise (which are mentioned in the scenario).

* TOGAF emphasizes coordination between EA and other enterprise governance processes.

* Prioritize Projects:

* TOGAF recommends using business value, resource availability, and strategic alignment to prioritize the various work packages and projects for implementation.

* This is directly referenced in option C: "assign a business value to each project, considering the available resources and how well they align with the strategy."

* Update Roadmaps and Implementation Plan:

* After coordination and prioritization, the Architecture Roadmap and the Implementation and Migration Plan are updated.

* This is essential before formal governance (Phase G).

#Why the Other Options Are Incorrect:

* A: Incorrect focus on updating the Architecture Definition Document and lessons learned.

* The Architecture Definition Document is mostly finalized in Phases B-E.

* Lessons learned and governance modeling are more relevant to Phase G (Implementation Governance) and Phase H (Architecture Change Management), not Phase F.

* B: Although it mentions the Business Value Assessment Technique (a valid tool in TOGAF), it includes Architecture Definition Increments Table, which is not a standard TOGAF artifact.

* Also, "document the lessons learned" is premature in Phase F; these are more applicable in Phase H).

* D: Focuses on Compliance Assessment, which is part of Phase G (Implementation Governance), not Phase F.

* Changing performance requirements based on monitoring tools is handled during operations and change management, not during migration planning.

#Source References from TOGAF:

* TOGAF 9.2 - Section 11.3 (Phase F: Migration Planning)

"Activities include confirming the enterprise's capability for transition, prioritizing projects, identifying dependencies and resource availability, and co-ordinating with other management frameworks."

* TOGAF 9.2 - Section 11.4 Outputs:

* Architecture Roadmap (updated)

* Implementation and Migration Plan (updated)

* Business Value Assessment

* Consolidated Gaps, Solutions, and Dependencies

NEW QUESTION # 92

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