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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q14-Q19):

NEW QUESTION # 14
Which is an underlying success factor for a Virtual P3O model?

- A. Current culture and processes are challenged
- B. Good Heads of Hub Portfolio Offices are available
- C. P3O costs are seen as an unnecessary overhead
- D. Standards continue to be developed by monitoring external best practice

Answer: D

Explanation:
The P3O Foundation (2013) manual identifies continuous development of standards through external best practice as a success factor for a Virtual P3O model. Section 5.3.3 states, "A key success factor for a Virtual P3O is the ongoing development of

standards by monitoring external best practices, ensuring adaptability and relevance." This differs from hub leadership (A), cultural challenge (C), or cost perception (D), which are irrelevant or negative factors. The 2013 edition highlights this adaptability to maintain effectiveness in a flexible, distributed model. This ensures competitive PPM practices.
Reference: P3O Foundation (2013) manual, Section 5.3.3, AXELOS.

NEW QUESTION # 15

Why is the same function carried out with a different focus by different offices within a P3O model?

- A. To consider risk from a strategic viewpoint
- B. To provide ongoing prioritization of change initiatives
- C. To understand the capability to be delivered by the being supported
- D. To provide appropriate decision support to the customers of each office

Answer: D

Explanation:
The P3O Foundation (2013) manual explains that the same function is performed with different focuses by various P3O offices to provide tailored decision support. Section 5.3.1 states, "Different offices within a P3O model perform the same functions with varying focuses to deliver appropriate decision support tailored to the needs of their specific customers, such as portfolio or programme teams." This contrasts with prioritization (A), capability understanding (B), or strategic risk (D), which are specific outcomes rather than the reason for focus variation. The 2013 edition highlights this customization to meet diverse organizational needs, enhancing efficiency and relevance. This approach supports effective governance across levels.
Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

NEW QUESTION # 16

Which is a benefit of the portfolio prioritization and optimization technique?

- A. Provides resource capacity to the portfolio when required
- B. Supports senior management investment decisions by aligning programmes to strategy
- C. Highlights programme issues requiring intervention
- D. Documents repeatable processes enabling increased PPM maturity

Answer: B

Explanation:
The P3O Foundation (2013) manual identifies that the portfolio prioritization and optimization technique supports senior management investment decisions by aligning programmes with strategy. Section 6.3.1 states,
"This technique supports senior management by prioritizing and optimizing the portfolio to align programmes and projects with strategic objectives, aiding investment decisions." This differs from highlighting issues (A), documenting processes (B), or providing capacity (C), which are secondary outcomes. The 2013 edition emphasizes its strategic decision-making role, ensuring resources focus on high-value initiatives. This enhances portfolio effectiveness.
Reference: P3O Foundation (2013) manual, Section 6.3.1, AXELOS.

NEW QUESTION # 17

What does a P3O provide to support the principle 'govern effectively'?

- A. Coaching and training to P3O roles
- B. A fast track mobilization service to programmes and projects
- C. A benefits tracking service to business owners
- D. Independent gated review coordination and assurance

Answer: D

Explanation:
To support the 'govern effectively' principle, a P3O provides independent gated review coordination and assurance, as per the P3O Foundation (2013) manual. Section 7.3.2 notes, "P3O supports effective governance through independent gated reviews and assurance processes to ensure compliance and quality across change initiatives." This involves objective oversight, unlike coaching/training (A), benefits tracking (C), or fast-track mobilization (D), which serve different purposes (e.g., capacity building or

delivery support). The 2013 edition underscores this assurance role as critical for maintaining governance standards, enabling senior management to monitor progress and mitigate risks. This aligns with the P3O's function of providing a robust control framework, ensuring strategic alignment and accountability throughout the change lifecycle.
Reference: P3O Foundation (2013) manual, Section 7.3.2, AXELOS.

NEW QUESTION # 18
Which is NOT a use of integrated tools?

- A. Uses a single installation of the tool across the organization
- B. Links information across business change initiatives in a hierarchical manner
- C. Allows multiple people to multiple sets of information
- D. Supports a single business change initiative with multiple users

Answer: C

Explanation:
Integrated tools in the P3O Foundation (2013) manual are designed to streamline information management across change initiatives, but they do not inherently allow multiple people to access multiple sets of information independently. Section 6.2.3 notes, "Integrated tools link information hierarchically across portfolios, programmes, and projects, support multiple users for a single initiative, and utilize a single installation for organizational consistency." Option B, however, suggests fragmented access, which contradicts the integrated nature of these tools, aiming for a unified data view. Options A, C, and D align with the manual's description of facilitating collaboration and standardization. The 2013 guidance stresses that integrated tools enhance efficiency by centralizing data, making B an incorrect use case. This ensures clarity and consistency in decision-making processes.
Reference: P3O Foundation (2013) manual, Section 6.2.3, AXELOS.

NEW QUESTION # 19
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