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CTAL-TM Certification Path

6 months of experience in Software development/software testing.Successful completion of the ISTQB Certified Tester Foundation level and a minimum of three years testing experience is recommended. The Intermediate Certificate may also be helpful but is not required.

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Topics of CTAL-TM Exam

Candidates must know the exam topics before they start of preparation. Because it will really help them in hitting the core. Our **CTAL-TM exam dumps** will include the following topics:

1. Testing Process

- Test closure activities
- Test implementation and execution.
- Test planning, monitoring and control.
- test analysis and design
- Evaluating exit criteria and reporting.

2. Test Management

- Test documentation.
- Managing the application to industry standards.
- Test estimation and test metrics.

- Business value of testing.

3. Reviews

- Metrics for reviews.
- Managing formal reviews.
- Management reviews and audits.
- Managing reviews.

4. Defect Management

- Defect report information.
- Accessing process capability with defect report.
- Defect lifecycle.

5. Improving the testing process

- Test improvement process.
- Improving the testing process with CMMi, TPI, CTP, STEP.

6. Test tool and automation

- Tool metrics
- Tool lifecycle
- Tool selection

7. People skills

- Fitting testing within an organization.
- Communication.
- Test team and dynamics.
- Individual skills.
- Motivation.

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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q212-Q217):

NEW QUESTION # 212
What is a "depth-first" risk-based testing technique? [1]

- A. Non-functional test cases are executed first
- B. Lowest risk test cases are executed first
- C. All risk items are tested at least once
- D. Highest risk test cases are executed first

Answer: D

Explanation:
A depth-first risk-based testing technique is a method of prioritizing and executing test cases based on the risk level of the features or functions to be tested. In this technique, the test cases with the highest risk are executed first, followed by the test cases with lower risks. This ensures that the most critical and likely areas of failure are tested thoroughly and early in the testing process. Risk Based Testing: Approach, Matrix, Process & Examples - Guru99 Reference: Certified Tester Advanced Level Test Manager (CTAL-TM)

NEW QUESTION # 213

You have just joined a medium-sized company as a senior Test Manager. You would like to take a more proactive approach to process improvement than this company has done in the past. The company uses the V-model as its software development lifecycle. The list below shows five items that are not currently captured on defect reports from dynamic testing.

Which TWO of these items will be MOST useful for identifying potential test process improvements?

* A. The lifecycle activity in which the defect was created
* B. The type of the defect, from a defect taxonomy
* C. The risks involved in fixing the defect
* D. The level of testing which found the defect
* E. The component or subsystem in which the defect was found

Answer: A,B

Explanation:
* B (Type from taxonomy): Helps identify defect patterns (e.g., design vs. coding errors) for process targeting.
* E (Lifecycle activity): Knowing when a defect was introduced enables root cause analysis and preventive actions.
"Defect classification and root cause analysis provide input to process improvement by identifying where and why defects are introduced."
-ISTQB CTFL Syllabus 2018, Section 5.6
These two attributes are directly aligned with structured test process improvement efforts.

NEW QUESTION # 214

You have just conducted a skills assessment for your team. You decided to rate everyone from 1 to 5 in the skill areas as follows:
5 = expert
4 = proficient
3 = can use this skill effectively but will need some assistance
2 = interested in learning this skill but has only minimal knowledge
1 = not interested in learning this skill
Given these values, you have rated your team as shown in the table below for the designated skill areas:

	Mike	Greg	Lois	Steve	Fran
Programming	5	4	1	1	5
Static Analysis	4	2	2	3	4
Performance	5	1	1	2	2
Portability	1	1	4	1	4
Usability	1	5	5	4	2
Security	5	2	1	1	5
Black box techniques	1	1	4	5	1
Automation	5	3	1	1	5
Domain knowledge	2	3	1	2	2
Customer support	1	1	4	1	1

You will be starting to test a new product that is an upgrade from one of your existing end user products.
Your testing will include white box,
performance, security, usability, and black box. You also have a goal to automate 100% of the smoke test and 50% of the regression tests by the end of the release.
Your team willingly shares knowledge and conducts regular lunch time cross-training sessions.
Your manager wants to know if you would like to bring in someone to help train your team in preparation for this project. In which area could you best utilize this help? [3]

- A. Training in black box techniques
- B. Training in customer support
- C. Training in domain knowledge
- D. Training in automation

Answer: D

Explanation:
Based on the table, the area where your team could best utilize help is training in automation. This is because most of your team members are either not interested in learning this skill or have only minimal knowledge about it. Automation is an important skill for testing, especially for achieving your goal of automating the smoke test and the regression test. Training in automation can help your team to learn how to use various tools and frameworks to create, execute, and maintain automated test scripts. Training in automation can also improve the efficiency, effectiveness, and coverage of your testing process. Best Automation Courses & Certificates OnlineTraining - ISATop Automation Courses Online References:
* Best Automation Courses & Certificates Online
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NEW QUESTION # 215

You are a new Test Manager on a maintenance release for an existing mature product that is expected to be retired in the not too distant future. The previous release had utilized a performance regression test suite written in an in-house custom tool using the same programming language as the product itself. This suite will most likely require tweaking to ensure it works with the new version of the product. While there are several members in the performance testing team, the original author of the performance testing tool has moved on to another company, and none of the remaining staff have a great deal of familiarity with the performance test scripts used to test this product.
How would you recommend this scenario be addressed? [3]

- A. Reduce the scope of the product testing to exclude performance testing.
- B. Leverage the development team to fill any knowledge gaps in the in-house tool.
- C. Retire the in-house tool and switch to a vendor supported tool for performance testing.
- D. Make the in-house tool available to the open source community.

Answer: B

Explanation:
The best option to address this scenario is to leverage the development team to fill any knowledge gaps in the in-house tool. This option allows the test team to reuse the existing performance test suite and avoid the risks and costs of switching to a new tool or excluding performance testing altogether. The development team can provide support and guidance to the test team on how to use and modify the in-house tool, since it is written in the same programming language as the product itself. This option also preserves the intellectual property of the organization and does not expose the in-house tool to the open source community. ISTQB Advanced Level Test Manager SyllabusAdvanced Software Testing - Vol. 2 Reference:
ISTQB Advanced Level Test Manager Syllabus
Advanced Software Testing - Vol. 2, 2nd Edition

NEW QUESTION # 216

You are the Test Manager for a new product that is being developed according to an iterative lifecycle. At this point, you have 100% of your smoke tests automated, 20% of your functional tests and 50% of your regression tests. Your iterations are four weeks long. You are finding that with each iteration significant maintenance is required for your automated tests and you are not able to complete the testing within the planned timeframe. The test plan you created at the beginning of the project indicates that all automated tests should be run before any manual tests.
Which of the following is a reasonable change to this plan based on how the project is going? [2]

- A. Continue to run the automated smoke tests first, execute the automated regression test and new manual functional tests in parallel, and discontinue automating any new functional test cases.
- B. Run the automated regression tests first then proceed with the manual and automated functional tests, discontinuing the automated smoke.
- C. Continue to run all the automation first, performing whatever maintenance is needed and then transfer testing resources from manual testing to increase the automation coverage.

- D. Run the manual tests first and maintain the automation as time allows.

Answer: A

Explanation:
The most reasonable change to the plan based on how the project is going is to continue to run the automated smoke tests first, execute the automated regression test and new manual functional tests in parallel, and discontinue automating any new functional test cases. This is because this option can help to reduce the maintenance effort and time for the automated tests, while still ensuring that the most critical and frequently changed areas are tested adequately. By running the automated smoke tests first, the test team can verify the basic functionality and stability of the new build before proceeding to more detailed testing. By executing the automated regression test and new manual functional tests in parallel, the test team can optimize the use of the available testing resources and cover the most relevant test cases for the current iteration. By discontinuing automating any new functional test cases, the test team can avoid adding more complexity and maintenance overhead to the existing automation suite. Test Automation - ISTQB not-for-profit association Reference: Certified Tester Advanced Level Test Manager (CTAL-TM) - ISTQB not-for-profit association, ISTQB Test Manager Certification - ISTQB Exams Worldwide - ISTQB Official Registration, Test Automation - ISTQB not-for-profit association

NEW QUESTION # 217

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