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## WGU Operations Management (C215, VDC2) Sample Questions (Q50-Q55):

### NEW QUESTION # 50

What is a bottleneck in a flowchart?

- A. The longest task in the process
- B. The point where production is evened out
- C. Two stages operating independently
- D. Multiple storage areas

**Answer: A**

Explanation:

Comprehensive and Detailed Explanation (#250 words):

A bottleneck is the longest task in the process, limiting the overall system throughput.

In Operations Management, the bottleneck determines the maximum capacity of the entire system. No matter how efficient other stages are, output cannot exceed the bottleneck's capacity.

Bottlenecks cause:

- \* Queue buildup
- \* Increased waiting time
- \* Underutilization of downstream resources

Identifying bottlenecks through flowcharts and process mapping is essential for process improvement. Once identified, managers can:

- \* Add capacity
- \* Reallocate resources
- \* Improve task methods
- \* Reduce variability

The other options do not define bottlenecks:

- \* Independent stages do not restrict flow
- \* Production leveling smooths output
- \* Storage areas indicate inventory, not constraints

The Theory of Constraints reinforces that improving non-bottleneck stages has little impact unless the bottleneck is addressed.

### NEW QUESTION # 51

What is the measure of how much supply chain is owned or operated by the manufacturer?

- A. Vertical integration
- B. Outsource integration
- C. Horizontal integration
- D. Insource integration

**Answer: A**

Explanation:

Vertical integration measures how much of the supply chain is owned or controlled by the manufacturer.

In Operations and Supply Chain Management, vertical integration refers to the degree to which a firm performs activities upstream (suppliers) or downstream (distribution, retail) rather than relying on external partners. A highly vertically integrated company may own raw material sources, manufacturing plants, distribution centers, and even retail outlets.

Vertical integration affects:

- \* Cost structure
- \* Control over quality
- \* Lead times
- \* Supply reliability
- \* Strategic flexibility

The other options are not standard measures:

- \* Horizontal integration refers to acquiring competitors at the same stage
- \* "Insource" and "outsource integration" are not formal OM terms

Operations strategy evaluates vertical integration carefully because while it increases control, it also:

- \* Requires high capital investment
- \* Reduces flexibility
- \* Increases managerial complexity

Thus, vertical integration directly quantifies how much of the supply chain the manufacturer owns or operates.

#### NEW QUESTION # 52

Which formula would compute process velocity?

- A. Output / input
- B. Time a resource is used / time a resource is available
- C. Actual output / standard output
- D. Throughput time / value-added time

**Answer: D**

Explanation:

Process velocity is computed using the ratio:

Process Velocity = Throughput Time / Value-Added Time

This metric measures how efficiently time is used within a process. A high ratio indicates excessive non-value-added time, such as waiting, moving, or rework.

Operations Management focuses on reducing throughput time while maximizing value-added activities.

Process velocity highlights inefficiencies that are often invisible in traditional productivity measures.

The other formulas measure different concepts:

- \* Resource utilization (A)
- \* Performance efficiency (B)
- \* Productivity (D)

A low process velocity (closer to 1) indicates a lean, efficient process, while high values suggest opportunities for improvement.

#### NEW QUESTION # 53

Which instrument would use an allocation process for space requirements in an industry scenario?

- A. Relationship chart (REL)
- B. Block plan
- C. Rectilinear distance
- D. From-to matrix

**Answer: B**

Explanation:

Comprehensive and Detailed Explanation (#250 words):

A block plan is the instrument used to allocate space requirements in an industrial layout scenario.

A block plan visually represents departments or functional areas as blocks sized according to their space needs. It helps planners:

- \* Allocate available space efficiently
- \* Visualize adjacency requirements
- \* Evaluate alternative layout arrangements

Block plans are particularly useful during the early stages of facility layout design, before detailed equipment placement.

The other tools serve different purposes:

- \* From-to matrix analyzes material flow between departments
- \* Relationship charts (REL) assess closeness preferences
- \* Rectilinear distance measures travel distance

In Operations Management, block planning ensures that space constraints, expansion possibilities, and flow efficiency are considered systematically, reducing costly layout errors.

#### NEW QUESTION # 54

Which project life cycle phase includes identifying the need for a project?

- A. Execution
- B. Conception
- C. Planning
- D. Feasibility analysis

**Answer: B**

Explanation:

Comprehensive and Detailed Explanation (#250 words):

The conception phase of the project life cycle includes identifying the need for a project.

During conception, organizations:

- \* Recognize problems or opportunities
- \* Define high-level objectives
- \* Align projects with strategic goals
- \* Decide whether a project should be considered

This phase precedes detailed planning and feasibility analysis. It focuses on why a project is needed rather than how it will be executed.

The other phases occur later:

- \* Planning defines scope, schedule, and resources
- \* Feasibility analysis evaluates viability
- \* Execution implements the project

Project Management integrates with Operations Management when projects involve capacity expansion, process redesign, or system implementation.

## NEW QUESTION # 55

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