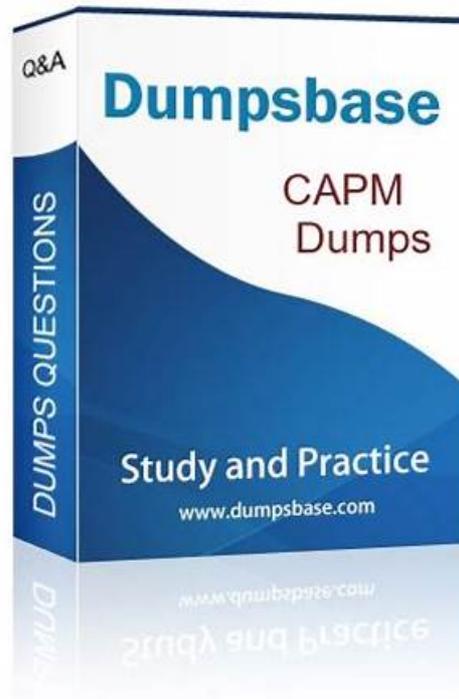


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NEW QUESTION # 549

Using parametric estimating, if an assigned resource is capable of producing 120 units per hour, how many hours are required to

produce 12,000 units?

- A. 1,200
- B. 1,000
- C. 0
- **D. 1**

Answer: D

NEW QUESTION # 550

Which of the following are the components of the scope baseline?

- A. Project management plan, plan procurement, and contract administration
- B. Project charter, project scope statement, and work breakdown structure (WBS)
- C. Project charter, project management plan, and plan procurement
- **D. Project scope statement, work breakdown structure (WBS), and WBS dictionary**

Answer: D

Explanation:

Explanation/Reference:

Explanation:

5.4.3.1 Scope Baseline

The scope baseline is the approved version of a scope statement, work breakdown structure (WBS), and its associated WBS dictionary, that can be changed only through formal change control procedures and is used as a basis for comparison. It is a component of the project management plan. Components of the scope baseline include:

Project scope statement. The project scope statement includes the description of the project scope, major deliverables, assumptions, and constraints.

WBS. The WBS is a hierarchical decomposition of the total scope of work to be carried out by the project

team to accomplish the project objectives and create the required deliverables. Each descending level of the WBS represents an increasingly detailed definition of the project work. The WBS is finalized by assigning each work package to a control account and establishing a unique identifier for that work package from a code of accounts. These identifiers provide a structure for hierarchical summation of costs, schedule, and resource information. A control account is a management control point where scope, budget, actual cost, and schedule are integrated and compared to the earned value for performance measurement. Control accounts are placed at selected management points in the WBS. Each control account may include one or more work packages, but each of the work packages should be associated with only one control account. A control account may include one or more planning packages. A planning package is a work breakdown structure component below the control account with known work content but without detailed schedule activities.

WBS dictionary. The WBS dictionary is a document that provides detailed deliverable, activity, and

scheduling information about each component in the WBS. The WBS dictionary is a document that supports the WBS. Information in the WBS dictionary may include, but is not limited to:

- Code of account identifier,
- Description of work,
- Assumptions and constraints,
- Responsible organization,
- Schedule milestones,
- Associated schedule activities,
- Resources required,
- Cost estimates,
- Quality requirements,
- Acceptance criteria,
- Technical references, and
- Agreement information.

NEW QUESTION # 551

A project manager is reporting the project performance as 25 days worth of work completed against 13 days originally planned. What is the schedule variance (SV)?

- A. 0
- B. 1.15
- C. 1
- D. 2

Answer: A

NEW QUESTION # 552

The formal and informal interaction with others in an organization industry, or professional environment is known as:

- A. meeting
- B. networking
- C. negotiation
- D. organizational theory

Answer: B

Explanation:

Section: Volume C

Explanation:

9.1.2.2 Networking

Networking is the formal and informal interaction with others in an organization, industry, or professional environment. It is a constructive way to understand political and interpersonal factors that will impact the effectiveness of various staffing management options. Human resource management benefits from successful networking by improving knowledge of and access to human resource assets such as strong competencies, specialized experience, and external partnership opportunities. Examples of human resources networking activities include proactive correspondence, luncheon meetings, informal conversations including meetings and events, trade conferences, and symposia. Networking can be a useful technique at the beginning of a project. It can also be an effective way to enhance project management professional development during the project and after the project ends.

NEW QUESTION # 553

Which tool or technique is used in the Perform Integrated Change Control process?

- A. Meetings
- B. Decomposition
- C. Resource optimization
- D. Modeling techniques

Answer: A

NEW QUESTION # 554

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