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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q60-Q65):

NEW QUESTION # 60

Which describes the people or skills required for a Portfolio Office?

- A. Skills of Portfolio Office staff are the same as those for a role in a COE
- B. Needs enough people who are able to interpret and challenge data
- C. Should be resourced with a large number of administrative staff
- D. Should be resourced with people wanting to move into project management

Answer: B

Explanation:

The P3O Foundation (2013) manual indicates that a Portfolio Office requires staff skilled in interpreting and challenging data. Section 3.5.3 states, "The Portfolio Office should be staffed with individuals capable of interpreting complex data, challenging assumptions, and providing analytical support to inform portfolio decisions." This contrasts with aspirations for project management (A), identical COE skills (B), or heavy administrative staffing (D), which do not align with the analytical focus. The 2013 edition emphasizes the need for analytical expertise to support portfolio prioritization and risk management, ensuring strategic decision-making. This skill set is critical for the Portfolio Office's role in providing high-level support and insights.

Reference: P3O Foundation (2013) manual, Section 3.5.3, AXELOS.

NEW QUESTION # 61

Which is a benefit of the portfolio prioritization and optimization technique?

- A. Highlights programme issues requiring intervention
- **B. Supports senior management investment decisions by aligning programmes to strategy**
- C. Provides resource capacity to the portfolio when required
- D. Documents repeatable processes enabling increased PPM maturity

Answer: B

Explanation:

The P3O Foundation (2013) manual identifies that the portfolio prioritization and optimization technique supports senior management investment decisions by aligning programmes with strategy. Section 6.3.1 states,

"This technique supports senior management by prioritizing and optimizing the portfolio to align programmes and projects with strategic objectives, aiding investment decisions." This differs from highlighting issues (A), documenting processes (B), or providing capacity (C), which are secondary outcomes. The 2013 edition emphasizes its strategic decision-making role, ensuring resources focus on high-value initiatives. This enhances portfolio effectiveness.

Reference: P3O Foundation (2013) manual, Section 6.3.1, AXELOS.

NEW QUESTION # 62

What is defined as a temporary, flexible organization created to coordinate the implementation of a set of related projects and activities?

- A. Project
- B. Portfolio
- **C. Programme**
- D. Business as usual

Answer: C

Explanation:

A programme is defined as a temporary, flexible organization created to coordinate the implementation of a set of related projects and activities, according to the P3O Foundation (2013) manual. Section 2.1.1 states,

"A programme is a temporary flexible organization structure created to coordinate, direct and oversee the implementation of a set of related projects and activities in order to deliver outcomes and benefits aligned with an organization's strategic objectives." This distinguishes it from business as usual (B), which is ongoing operations, projects (C), which are individual initiatives, and portfolios (D), which manage a group of programmes and projects. The 2013 edition emphasizes the programme's role in delivering coordinated change, making A the correct choice. This definition supports the P3O's function of aligning such structures with strategic goals, ensuring effective change management.

Reference: P3O Foundation (2013) manual, Section 2.1.1, AXELOS.

NEW QUESTION # 63

Which is an activity in the implementation lifecycle for a permanent P3O?

- **A. Deliver capability Realize benefits**
- B. Run an office through to delivery
- C. Close down a Programme Office
- D. Return staff members to operational roles

Answer: A

Explanation:

The P3O Foundation (2013) manual lists delivering capability and realizing benefits as an activity in the permanent P3O implementation lifecycle. Section 4.3.5 states, "The implementation lifecycle for a permanent P3O includes delivering capability and realizing benefits as it transitions to operational status." This differs from returning staff (A), running an office (B), or closing a Programme Office (C), which relate to temporary models. The 2013 edition focuses on this phase to establish and validate the

P3O's operational effectiveness, ensuring long-term value. This activity supports strategic alignment.
Reference: P3O Foundation (2013) manual, Section 4.3.5, AXELOS.

NEW QUESTION # 64

How does a P3O model increase an organization's ability to deliver its strategy?

- A. Enables projects to efficiently develop their own financial processes
- **B. Provides decision support to ensure the right projects are launched**
- C. Allows senior managers to delegate their governance responsibilities
- D. Ensures current projects are unaffected by changes to policy or strategy

Answer: B

Explanation:

A P3O model enhances an organization's strategic delivery by providing decision support to ensure the right projects are launched, as outlined in the P3O Foundation (2013) manual. Section 2.1.2 states, "The P3O model provides decision-enabling support to ensure that programmes and projects align with and deliver the organization's strategy." This involves portfolio prioritization and analysis to select initiatives that maximize strategic value, rather than insulating projects from policy changes (A), enabling independent financial processes (B), or delegating governance (D), which could weaken oversight. The 2013 edition emphasizes this decision-support role as central to aligning change initiatives with strategic objectives, supported by tools like the P3O Value Matrix (Section 6.3). This ensures resources are focused on high-priority areas, driving effective strategy execution.

Reference: P3O Foundation (2013) manual, Sections 2.1.2 and 6.3, AXELOS.

NEW QUESTION # 65

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