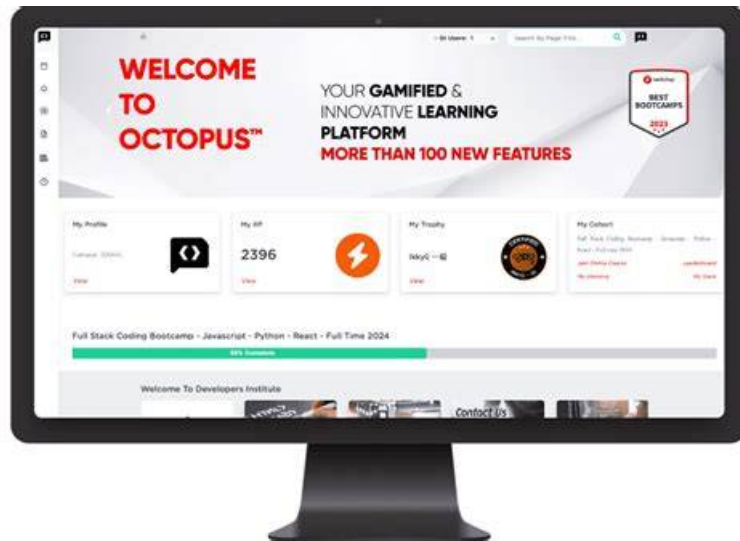


# Top New Construction-Manager Test Bootcamp 100% Pass | Valid Construction-Manager Brain Dumps: Certified Construction Manager (CCM)



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## CMAA Construction-Manager Exam Syllabus Topics:

| Section            | Weight | Objectives                                                                                                                    |
|--------------------|--------|-------------------------------------------------------------------------------------------------------------------------------|
| Technology         | 5%     | - Information Management                                                                                                      |
|                    |        | <ul style="list-style-type: none"><li>1. Data Management Systems</li><li>2. Digital Collaboration Tools</li></ul>             |
|                    |        | - Construction Technology                                                                                                     |
|                    |        | <ul style="list-style-type: none"><li>1. Project Management Software</li><li>2. Building Information Modeling (BIM)</li></ul> |
| Quality Management | 10%    | - Standards Compliance                                                                                                        |
|                    |        | <ul style="list-style-type: none"><li>1. Regulatory Requirements</li><li>2. Performance Metrics</li></ul>                     |
|                    |        | - Quality Assurance and Control                                                                                               |
|                    |        | <ul style="list-style-type: none"><li>1. Non-Conformance Management</li><li>2. Inspection Procedures</li></ul>                |

|                              |     |                                                                                                                                                                                                                    |
|------------------------------|-----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                              |     | <ul style="list-style-type: none"> <li>- Risk Identification and Assessment <ul style="list-style-type: none"> <li>• 1. Risk Register Development</li> <li>• 2. Risk Analysis Techniques</li> </ul> </li> </ul>    |
| Risk Management              | 10% | <ul style="list-style-type: none"> <li>- Risk Mitigation <ul style="list-style-type: none"> <li>• 1. Contingency Planning</li> <li>• 2. Insurance and Bonding</li> </ul> </li> </ul>                               |
|                              |     | <ul style="list-style-type: none"> <li>- Contract Types and Structures <ul style="list-style-type: none"> <li>• 1. Change Order Management</li> <li>• 2. Contract Negotiation</li> </ul> </li> </ul>               |
| Contract Administration      | 10% | <ul style="list-style-type: none"> <li>- Claims and Disputes <ul style="list-style-type: none"> <li>• 1. Dispute Resolution</li> <li>• 2. Legal Compliance</li> </ul> </li> </ul>                                  |
|                              |     | <ul style="list-style-type: none"> <li>- Project Planning and Coordination <ul style="list-style-type: none"> <li>• 1. Stakeholder Management</li> <li>• 2. Scope Definition and Management</li> </ul> </li> </ul> |
| Program & Project Management | 20% | <ul style="list-style-type: none"> <li>- Resource Management <ul style="list-style-type: none"> <li>• 1. Human Resource Allocation</li> <li>• 2. Equipment and Material Management</li> </ul> </li> </ul>          |
|                              |     | <ul style="list-style-type: none"> <li>- Leadership and Communication <ul style="list-style-type: none"> <li>• 1. Stakeholder Communication</li> <li>• 2. Team Leadership</li> </ul> </li> </ul>                   |
| Professional Practice        | 10% | <ul style="list-style-type: none"> <li>- Ethics and Professional Conduct <ul style="list-style-type: none"> <li>• 1. Ethical Decision Making</li> <li>• 2. CMAA Standards of Practice</li> </ul> </li> </ul>       |
|                              |     | <ul style="list-style-type: none"> <li>- Delay Analysis <ul style="list-style-type: none"> <li>• 1. Impact Assessment</li> <li>• 2. Mitigation Strategies</li> </ul> </li> </ul>                                   |
| Time Management              | 10% | <ul style="list-style-type: none"> <li>- Scheduling <ul style="list-style-type: none"> <li>• 1. Critical Path Method (CPM)</li> <li>• 2. Schedule Development and Updates</li> </ul> </li> </ul>                   |
|                              |     | <ul style="list-style-type: none"> <li>- Budget Development and Control <ul style="list-style-type: none"> <li>• 1. Financial Reporting</li> <li>• 2. Cost Estimating</li> </ul> </li> </ul>                       |
| Cost Management              | 10% | <ul style="list-style-type: none"> <li>- Value Engineering <ul style="list-style-type: none"> <li>• 1. Cost-Benefit Analysis</li> </ul> </li> </ul>                                                                |

|                   |     |                                                                                                                           |
|-------------------|-----|---------------------------------------------------------------------------------------------------------------------------|
| Sustainability    | 5%  | - Energy Efficiency                                                                                                       |
|                   |     | <ul style="list-style-type: none"> <li>• 1. Sustainable Materials</li> <li>• 2. Waste Reduction</li> </ul>                |
|                   |     | - Green Building Practices                                                                                                |
| Safety Management | 10% | <ul style="list-style-type: none"> <li>• 1. LEED and Sustainable Design</li> <li>• 2. Environmental Compliance</li> </ul> |
|                   |     | - Incident Management                                                                                                     |
|                   |     | <ul style="list-style-type: none"> <li>• 1. Accident Investigation</li> <li>• 2. Emergency Response</li> </ul>            |
|                   |     | - Safety Programs and Policies                                                                                            |
|                   |     | <ul style="list-style-type: none"> <li>• 1. Hazard Identification</li> <li>• 2. OSHA Compliance</li> </ul>                |

>> New Construction-Manager Test Bootcamp <<

## Construction-Manager Brain Dumps, Construction-Manager Latest Test Answers

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## CMAA Certified Construction Manager (CCM) Sample Questions (Q42-Q47):

### NEW QUESTION # 42

Float, date, and duration are examples of

- A. schedule elements.
- B. logic elements.
- C. constraints.
- D. schedule parameters.

**Answer: D**

Explanation:

According to the CMAA Construction Management Standards of Practice (SOP) under Chapter 4 - Time Management, "schedule parameters" are quantitative data or attributes that define and control the time-based characteristics of project activities.

CMAA identifies parameters such as:

Dates (start and finish)

Durations (planned time to perform an activity)

Float or slack (available time flexibility within the schedule)

These are fundamental "parameters" because they define measurable scheduling characteristics rather than structural logic or relationships. In contrast, "logic elements" refer to the dependencies between activities, and

"constraints" impose limitations or conditions (such as "must finish by" or "start no earlier than").

Therefore, float, date, and duration are examples of schedule parameters.

References (CMAA Documents):

CMAA Construction Management Standards of Practice, 2010 Edition, Chapter 4 - Time Management, Section: "Scheduling Fundamentals." CMAA CM Study Guide, Time Management Domain, Objective 4.2: "Identify schedule elements and parameters."

### NEW QUESTION # 43

When developing schedule specifications, which of the following practices should the CM recommend to the Owner to avoid disputes regarding weather delays per year?

- A. Consult a local meteorologist to determine the best estimate of the number of weather days to allow on the project.
- B. Defer all issues related to weather to NOAA.
- C. Ask the contractor to specify the number of weather days they believe necessary for the project.
- **D. Using a recognized reference such as NOAA, define the number of allowable "normal" weather impact days expected to occur on the project within the contract documents.**

**Answer: D**

Explanation:

The CMAA Standards of Practice (Chapter 4 - Time Management) specifies that project schedule specifications should clearly define expected normal weather delays based on reliable climatological data to avoid disputes. The SOP states:

"The CM should recommend use of established meteorological data sources, such as NOAA, to define the number of normal adverse weather days anticipated in the schedule specification." This ensures consistency, fairness, and transparency in contract administration. Allowing the contractor to determine weather allowances (Option B) or deferring all responsibility to external sources (Options C and D) introduces ambiguity and potential disputes.

References (CMAA Construction Manager Documents / Study Guide):

CMAA Construction Management Standards of Practice, 2010 Edition, Chapter 4 - Time Management, Section "Weather Considerations and Schedule Specifications." CMAA CM Study Guide, Time Management Domain, Objective 4.1: "Develop schedule specifications including allowances for normal weather impacts."

### NEW QUESTION # 44

An inexperienced client on a design-bid-build project states that they do not want the designer to assist in the review of submittals, respond to Requests for Information (RFIs), or conduct any site inspections during the construction phase. How should the CM respond to the client's request?

- A. Agree with the client that this will save the project from unnecessary costs and report that the design documents should be error-free.
- B. Ignore the client and continue coordinating with the design professional to provide these necessary services as part of their contract.
- **C. Review the Project Procedures Manual (PPM) and then discuss with the client why their approach may add more risk to the project.**
- D. Review the Project Management Plan (PMP) and proceed accordingly.

**Answer: C**

Explanation:

CMAA's Standards of Practice assert the importance of properly defining roles, responsibilities, and risk allocations in the early planning phases (in the Project Procedures Manual and/or Project Management Plan).

The CM's role includes advising the owner of risks associated with the chosen approach. The CM should use the PPM (or the procedures already established) to inform the owner that omitting design professional services during construction (submittals review, RFI responses, inspections) increases the owner's exposure to errors, claims, and omissions.

Choosing option A means referring back to the formal procedures already agreed upon, educating the client about added risks, and working collaboratively to preserve necessary design-phase involvement. Option B would be insubordinate to the client's direction, C is naively optimistic (design documents are rarely perfect), and D is too passive—it doesn't confront the risk issue effectively.

Thus, reviewing the PPM and discussing the risks with the client is the proper CM response.

### NEW QUESTION # 45

Who owns the float in a typical project critical path schedule?

- A. Construction manager
- **B. Project**
- C. Contractor
- D. Owner

**Answer: B**

Explanation:

According to CMAA Time Management standards, float is defined as the amount of time an activity can be delayed without affecting the overall project completion date. The SOP specifies:

"Float is a shared resource belonging to the project as a whole. It is not owned exclusively by any single party - owner, contractor, or construction manager."

This principle ensures fair schedule management and prevents disputes. Both the CM and the contractor should work collaboratively to optimize float use for the benefit of the entire project. Contract documents (e.

g., general conditions) may further define float management policies, but unless specified otherwise, float is treated as a project resource, not the property of any one participant.

Therefore, the correct answer is C. Project.

References:

CMAA Construction Management Standards of Practice, 2010 Edition, Chapter 5 - Time Management, Section: "Float Ownership." CMAA CM Study Guide, Time Management Domain, Objective 5.3: "Manage schedule float as a shared project resource."

### NEW QUESTION # 46

Which of the following addresses the administrative and reporting requirements for a Construction Manager during execution of a project?

- A. Construction Administration Guidelines
- **B. Contract Administration Guidelines**
- C. Project Administration Guidelines
- D. Standards of Practice

**Answer: B**

Explanation:

Comprehensive and Detailed Explanation From Exact Extract:

According to the CMAA Construction Management Standards of Practice (SOP), under Chapter 6 - Contract Administration, the Contract Administration Guidelines establish the administrative, documentation, and reporting requirements necessary for the Construction Manager (CM) to effectively manage and control project execution in accordance with the contract.

The CMAA defines Contract Administration as:

"The process of managing the relationship between the contracting parties, ensuring compliance with the terms and conditions of the contract, maintaining required documentation, processing payments and changes, and providing the necessary reports to support project management decisions." The Contract Administration Guidelines specifically describe the CM's duties in:

- \* Maintaining contract files, correspondence logs, and submittal registers.
- \* Processing Requests for Information (RFIs), submittals, and change orders.
- \* Administering pay applications and progress reporting.
- \* Ensuring documentation complies with project recordkeeping and audit requirements.

These guidelines serve as the CM's reference for consistent and compliant administrative procedures throughout the project's execution phase.

\* Option A (Project Administration Guidelines) is not a recognized CMAA standard category.

\* Option B (Standards of Practice) refers to the overall CMAA publication containing all management disciplines, not specific administrative procedures.

\* Option C (Construction Administration Guidelines) is a general term and not formally identified by CMAA as a standalone set of guidelines.

Therefore, the correct answer is D. Contract Administration Guidelines because it directly addresses the CM's administrative and reporting responsibilities during project execution.

References (CMAA Construction Manager Documents / Study Guide):

\* CMAA Construction Management Standards of Practice, 2010 Edition, Chapter 6 - Contract Administration, Section:

"Administrative Procedures and Documentation," pp. 60-64.

\* CMAA CM Study Guide, Contract Administration Domain, Objective 6.3: "Administer contract documentation and reporting in accordance with project and contractual requirements."

### NEW QUESTION # 47

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