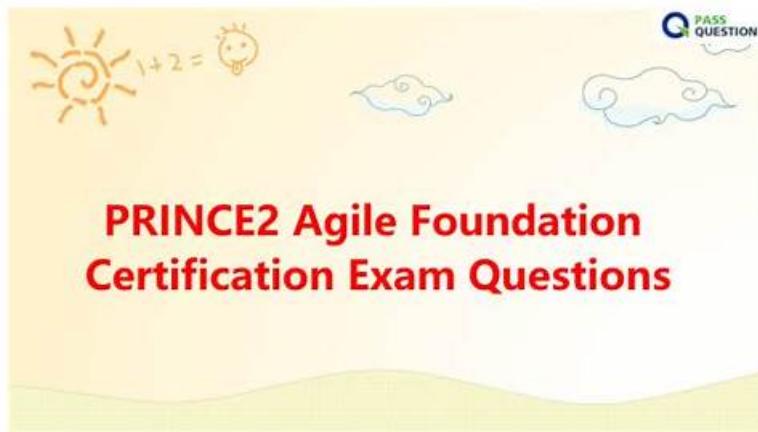


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PRINCE2 Agile Foundation Sample Questions (Q162-Q167):

NEW QUESTION # 162

Which Agile approach is an iterative and timeboxed approach to product delivery?

- A. Agilometer
- B. Lean
- C. Scrum
- D. Kanban

Answer: C

Explanation:

Agile Foundation guidance clearly identifies Scrum as an iterative and timeboxed approach to product delivery, making option A the correct answer. Scrum is built around fixed-length iterations called sprints, which are typically one to four weeks long. These timeboxes create a regular cadence for planning, development, review, and improvement, enabling teams to deliver usable

increments of a product frequently and predictably.

Scrum emphasizes iterative delivery by breaking complex work into smaller, manageable pieces that can be completed within a sprint. Each sprint begins with planning, where the team selects work from the product backlog, and ends with a review and retrospective. This structure supports frequent inspection of both the product and the team's way of working, allowing for continuous adaptation based on feedback and learning. Agile Foundation documents highlight that timeboxing is a key mechanism in Scrum, helping teams focus, limit work in progress, and reduce risk.

Option B, Kanban, is not timeboxed. Kanban focuses on continuous flow, visualizing work, and limiting work in progress rather than delivering in fixed iterations. Option C, the Agilometer, is an assessment tool used to evaluate suitability and risks of Agile adoption, not a delivery approach. Option D, Lean, is a broader philosophy focused on eliminating waste and optimizing value flow; while it can influence Agile delivery, it is not inherently iterative and timeboxed in the way Scrum is.

Agile Foundation materials stress that Scrum's iterative and timeboxed nature supports transparency, predictability, and early value delivery. By delivering small increments regularly, teams can gather feedback early, reduce uncertainty, and adapt priorities as needs change. This makes Scrum particularly effective in environments where requirements evolve and learning is essential.

NEW QUESTION # 163

Which of the following integrated elements defines who is working on the project and who is affected by the project?

- A. The project context
- B. The PRINCE2 practices
- **C. The "people" element**
- D. The PRINCE2 processes

Answer: C

Explanation:

Agile Foundation guidance, aligned with PRINCE2 Agile concepts, explains that integrated elements are used to describe different aspects of how a project is structured and delivered. Among these elements, the "people" element specifically defines who is working on the project and who is affected by the project, making option D the correct answer.

The people element focuses on roles, responsibilities, relationships, and stakeholders involved in the project. It identifies not only the delivery team members but also sponsors, users, customers, suppliers, and any individuals or groups impacted by the project's outcomes. Agile and PRINCE2 Agile both emphasize that successful delivery depends heavily on people, collaboration, and clear accountability. Understanding who is involved and affected ensures effective communication, engagement, and decision-making throughout the project lifecycle.

Option A, the project context, describes the environment in which the project operates, including organizational, regulatory, and external factors, but it does not specifically define who is involved. Option B, the PRINCE2 practices, focuses on areas such as risk, quality, plans, and progress, providing guidance on what needs to be managed rather than who is involved. Option C, the PRINCE2 processes, outlines the flow of activities and decision points during the project, not the people performing or impacted by them. Agile Foundation documents stress that Agile delivery is people-centric. Self-organizing teams, empowered roles, and active stakeholder involvement are core to Agile success. The people element supports this by ensuring clarity around roles, expectations, and collaboration pathways. By clearly defining who is working on the project and who is affected by it, teams can build trust, manage stakeholder needs effectively, and adapt to change more smoothly. This alignment of people with purpose and value delivery is central to both Agile principles and PRINCE2 Agile integration.

NEW QUESTION # 164

Which statement about the 'directing a project' process is CORRECT?

- **A. A project board member should fulfill the product owner role within a delivery team**
- B. The project board should attend regular project progress meetings
- C. The project board should increase the stage-level time tolerance
- D. The project board should make decisions based on the Agilometer risks

Answer: A

Explanation:

Reference: <https://www.prince2primer.com/directing-a-project-3/>

NEW QUESTION # 165

Which statement describes the Kanban approach?

- A. It is an iterative timeboxed approach that helps teams generate value
- B. It has defined processes, products and roles used to iteratively deliver outputs using timeboxing
- C. It was originally focused in creating new companies and is now used to speed up product delivery
- D. It is used to make system improvements using visualization and by controlling work in progress

Answer: D

NEW QUESTION # 166

Which is NOT one of the core concepts of Lean Startup that apply to PRINCE2?

- A. To use empiricism, based on knowledge that comes from experience
- B. To build, measure, learn from your experiences
- C. To fail fast, if you are going to fail
- D. To create a minimum viable product to manage uncertainty

Answer: A

Explanation:

Reference: https://publications.axelos.com/PRINCE2Agile2016/content.aspx?page=pra_127&showNav=true&expandNav=true

NEW QUESTION # 167

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