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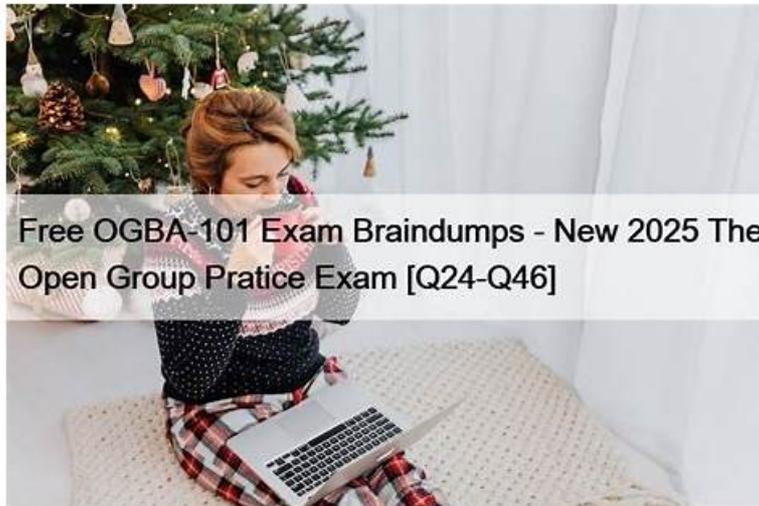
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The Open Group OGBA-101 Exam Syllabus Topics:

Topic	Details
Topic 1	• Key Terminologies: The focal point of this TOGAF Business Architecture Foundation exam topic is about key terminologies of the Business Architecture.
Topic 2	• Information Mapping: The topic is all about applying information mapping when developing a TOGAF Business Architecture.

Topic 3	• TOGAF Business Scenario method: The focal point of this OGBA-101 Exam Topic is the application of the TOGAF Business Scenario method.
Topic 4	• TOGAF ADM: This topic of the OGBA-101 exam gives TOGAF business architects an introduction to the TOGAF ADM, its objectives, and usage.

The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q111-Q116):

NEW QUESTION # 111
Consider the following statement.
Projects may cycle between ADM phases, in planned cycles covering multiple phases.
What does it illustrate?

- A. Implementation governance
- B. Requirements management
- C. Enterprise Architecture
- D. Iteration

Answer: D

NEW QUESTION # 112
Complete the sentence. A key principle of value streams is that value is always defined from the perspective of the_____

- A. Stakeholder
- B. Shareholder
- C. Architect
- D. Sponsor

Answer: A

Explanation:
A key principle of value streams is that value is always defined from the perspective of the stakeholder2. A stakeholder is any person or group who has an interest in or influence on an enterprise or its activities5. A stakeholder can be internal or external to the enterprise. A stakeholder can also be a customer, end user, partner, supplier, regulator, employee, or any other role that interacts with or benefits from the enterprise's products or services5. Value streams should reflect how stakeholders perceive and measure value in terms of outcomes, benefits, costs, risks, and satisfaction2.

NEW QUESTION # 113
Which of the following best describes a business capability?

- A. It is a qualitative statement of intent that should be met by the enterprise architecture capability developing the business architecture.
- B. It is a detailed description of the architectural approach to realize a particular solution.
- C. It delineates what a business does without an explanation of how, why, or where the capability is used.
- D. It is an articulation of the relationships between business entities that make up the enterprise.

Answer: C

Explanation:
In TOGAF, a business capability represents a high-level abstraction of what a business does, independent of how, why, or where the capability is used. Here's a detailed explanation:
* Definition of Business Capability:
* Business Capability: A business capability describes the capacity or ability of a business to act or achieve a specific outcome. It is an abstraction of the business functions, representing what the business does.
* Key Characteristics:

* What, Not How: A business capability focuses on what the business does, without delving into the specifics of how, why, or where it is implemented or utilized. This abstraction helps in maintaining a clear and consistent understanding across the organization.
* Independence: Business capabilities are designed to be independent of the organizational structure, processes, or systems that support them. This ensures that they remain stable even as the organization evolves.
* TOGAF References:
* Phase B: Business Architecture: In this phase, business capabilities are identified and mapped to understand the core functions of the business. This helps in aligning the architecture with business strategy and objectives.
* Capability-Based Planning: TOGAF emphasizes capability-based planning, where business capabilities are used as the foundation for planning and decision-making.
* Importance:
* Strategic Alignment: Business capabilities provide a stable and consistent view of what the business does, which is crucial for aligning the architecture with strategic goals.
* Foundation for Analysis: By focusing on what the business does, capabilities serve as a foundation for various analyses, including gap analysis, impact analysis, and capability maturity assessments.
In summary, a business capability delineates what a business does without an explanation of how, why, or where the capability is used, providing a stable and consistent foundation for strategic planning and architecture development.

NEW QUESTION # 114
Which of the following is a difference between an organization map and an organization chart?

- A. An organization map reduces the time, cost, and risk of business operations.
- B. An organization map is limited to formal relationships between business units.
- C. An organization map highlights where in the organization that stakeholder concerns are not being addressed by a business architecture.
- D. An organization map can be impacted by a business model change.

Answer: C

Explanation:
An organization map is a technique that can be used to show how a business architecture addresses stakeholder concerns across different parts of an organization3. It can highlight gaps or overlaps in the coverage of stakeholder concerns by a business architecture. An organization chart, on the other hand, is a diagram that shows the formal structure and hierarchy of an organization, such as reporting relationships and roles4. An organization chart does not necessarily show how stakeholder concerns are addressed by a business architecture.

NEW QUESTION # 115
Consider the following modeling example, relating business capabilities to organization units so as to highlight duplication and redundancy:
(Note in this example the cells colored green, yellow, and red, are also marked G. Y, and R, respectively) Which of the following best describes this technique?

- A. Relationship Mapping
- B. Gap Analysis
- C. Perspective Analysis
- D. Capability Mapping

Answer: A

Explanation:
The technique shown in the example is called relationship mapping. It is a technique that can be used to show how a business architecture addresses stakeholder concerns across different parts of an organization2. It can highlight gaps or overlaps in the coverage of stakeholder concerns by a business architecture. In this case, the technique is used to relate business capabilities to organization units so as to highlight duplication and redundancy.
This modeling technique is referred to as Relationship Mapping. It's used to relate business capabilities to organizational units to highlight areas of duplication and redundancy, as well as to indicate where capabilities are being performed well (green), where there are potential issues (yellow), and where there are significant problems or gaps (red). This visualization helps in understanding the alignment between organizational units and capabilities, and where improvements or changes may be needed.
5.2.1 Capability/Organization Mappinghttps://pubs.opengroup.org/togaf-standard/business-architecture
/business-capabilities.html#_Toc95135898

NEW QUESTION # 116

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