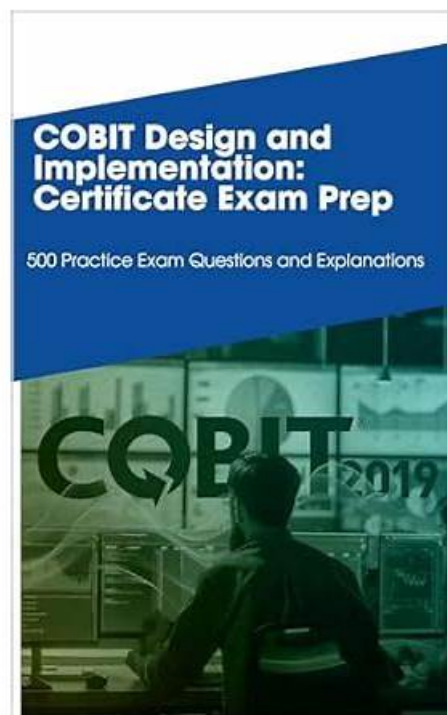


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ISACA COBIT-Design-and-Implementation Prüfungsplan:

Thema	Einzelheiten
Thema 1	• Governance Implementation Lifecycle: In this section, the focus is on assessing the capabilities of IT governance professionals and senior managers in implementing and managing the complex world of enterprise technology governance. They will showcase their comprehensive understanding of the full lifecycle, encompassing planning, design, execution, monitoring, and enhancement of robust governance systems. Their expertise in aligning these systems with strategic objectives is key.
Thema 2	• Implementing & Optimizing I&T Governance Overview: Senior IT leaders, governance directors, and consultants step into the spotlight here. The exam assesses their profound expertise in establishing and refining IT governance practices across the entire enterprise landscape. Their proficiency in ensuring strategic alignment, facilitating sound decision-making, and maximizing value is vital.
Thema 3	• Impact of Design Factors: Management consultants, IT strategists, and governance specialists take center stage as they delve into understanding the far-reaching impact of design factors. They assess how these factors influence the effectiveness of governance systems, processes, and the attainment of strategic objectives. Their insight ensures the optimization of governance practices.
Thema 4	• Design Factors for a Governance System: This domain targets IT strategists, enterprise architects, and governance advisors. It assesses their keen ability to identify and dissect critical design factors that hold significant influence over the development and deployment of a thriving governance system. Their expertise ensures the system is tailored to the organization's distinct requirements.
Thema 5	• Key Topics Decision Matrix: IT governance analysts, advisors, and consultants showcase their proficiency in employing a decision matrix as a tool. They exhibit their skill in evaluating and prioritizing key topics, making well-informed choices that ultimately enhance the implementation and ongoing improvement of robust governance systems.

ISACA COBIT Design and Implementation Certificate COBIT-Design-and-Implementation Prüfungsfragen mit Lösungen (Q89-Q94):

89. Frage

At which stage of the governance system design flow are design factors translated into governance and management priorities?

- A. Concluding the governance system design
- B. Determining the initial scope
- **C. Refining the scope**
- D. Understanding the enterprise strategy

Antwort: C

Begründung:

In the COBIT 2019 Governance System Design Workflow, design factors are essential elements that influence the tailoring and implementation of a governance system. These design factors include elements such as enterprise strategy, goals, risk profile, compliance requirements, and more. The stage where these design factors are translated into specific governance and management priorities is during the "Refining the Scope" phase.

Detailed Explanation with References:

* Concluding the Governance System Design (Option A):

* This stage involves finalizing and approving the design of the governance system. By this point, the design factors have already been considered and translated into actionable priorities.

* Understanding the Enterprise Strategy (Option B):

* At this stage, the focus is on understanding the enterprise's strategic direction and objectives.

While it is crucial to gather this understanding to inform the governance system design, the actual translation of design factors into governance and management priorities occurs later.

* Determining the Initial Scope (Option C):

* This stage involves setting the preliminary boundaries and focus areas for the governance system.

It identifies the broad areas that need governance attention but does not yet translate specific design factors into detailed priorities.

* Refining the Scope (Option D):

* During this phase, the initial scope is refined based on a deeper analysis of the design factors. It is at this stage that the design factors are critically analyzed and translated into specific governance and management priorities. This phase ensures that the governance system is tailored to the unique needs of the enterprise and aligns with its strategic goals, risk profile, and other key considerations.

* According to the COBIT 2019 Design Guide, refining the scope involves using the identified design factors to make informed decisions about where to focus governance efforts and how to prioritize various governance and management activities. This ensures a targeted and effective governance system.

Conclusion: The correct answer is D. Refining the scope. In this phase, design factors are systematically translated into specific governance and management priorities, ensuring that the governance system is precisely aligned with the enterprise's needs and objectives.

References:

* ISACA. COBIT 2019 Design Guide: Designing an Information and Technology Governance Solution.

ISACA.

* ISACA. COBIT 2019 Framework: Introduction and Methodology. ISACA.

90. Frage

Which of the following inputs MUST be defined before the planning for a new governance framework can be finalized?

- A. Enterprise goals
- B. Performance management
- C. Implementation costs
- D. Risk frameworks

Antwort: A

Begründung:

COBIT 2019 emphasizes:

"Defining enterprise goals is foundational to designing a governance system, as these goals drive the selection and prioritization of governance and management objectives." Without clearly defined enterprise goals, planning cannot proceed effectively.

Reference: COBIT 2019 Design Guide, Section 4.2

91. Frage

Which of the following stakeholders is responsible for creating or updating EGIT objectives following the completion of the first iteration of an EGIT program implementation life cycle?

- A. The risk and compliance function and IT audit
- B. The board of directors and the program steering committee
- C. IT managers and IT process owners
- D. The CIO and business executives

Antwort: D

Begründung:

The stakeholders responsible for creating or updating EGIT objectives following the completion of the first iteration of an EGIT program implementation life cycle are the CIO and business executives. They have the strategic oversight and authority to set and adjust objectives based on the initial outcomes and evolving business needs.

The CIO and business executives play a critical role in ensuring that the EGIT (Enterprise Governance of Information and Technology) objectives are aligned with business strategy and goals. After the first iteration, their involvement is crucial to review progress, adjust objectives, and ensure continued alignment with enterprise priorities.

COBIT 2019 Framework References:

COBIT 2019 Implementation Guide, Chapter 7: Highlights the roles of senior management, including the CIO and business executives, in setting and updating EGIT objectives.

COBIT 2019 Design Guide, Chapter 4: Emphasizes the importance of executive involvement in governance system design and iterative improvement.

By engaging the CIO and business executives in this process, the enterprise ensures that EGIT objectives remain relevant and aligned with overall business strategy.

92. Frage

What is the FINAL step in governance system design?

- A. Review governance objectives that correspond to high compliance requirements.
- **B. Reconcile inherent priority conflicts.**
- C. Define target capability levels for the most critical objectives.
- D. Refine the scope of the governance system.

Antwort: B

Begründung:

The final step in governance system design is to reconcile inherent priority conflicts. This ensures that all conflicting priorities among stakeholders are addressed and resolved to create a cohesive and aligned governance system.

The reconciliation of inherent priority conflicts is a critical final step to ensure that the designed governance system can effectively meet the needs and expectations of all stakeholders. This involves negotiating and balancing different priorities to ensure that the governance objectives are achievable and aligned with the enterprise's strategic goals.

COBIT 2019 Framework References:

* COBIT 2019 Design Guide, Chapter 5: Emphasizes the importance of addressing and reconciling priority conflicts to finalize the governance system design.

* COBIT 2019 Implementation Guide, Chapter 7: Discusses the necessity of resolving conflicts and aligning objectives as part of the final steps in the governance system design process.

By reconciling priority conflicts, the enterprise ensures that the governance system is practical, balanced, and capable of delivering the desired outcomes.

93. Frage

Ensuring the program team knows and understands the enterprise goals is a part of which of the following implementation phases?

- A. How do we get there?
- B. Where do we want to be?
- **C. What are the drivers?**
- D. Where are we now?

Antwort: C

Begründung:

In the COBIT 2019 Implementation Guide, Phase 1 - What are the drivers? focuses on establishing a shared understanding of why change is needed. This includes clarifying enterprise goals, strategic priorities, and stakeholder expectations.

Before assessing current state or defining a target state, the implementation team must understand what the enterprise is trying to achieve. Without this understanding, governance improvements risk being misaligned or ineffective.

The guide explicitly links drivers to enterprise goals, pain points, and trigger events. Ensuring the program team understands enterprise goals at this stage enables consistent decision-making throughout the implementation lifecycle and supports alignment between governance activities and business value creation.

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