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PMI Certified Associate in Project Management (CAPM) Sample Questions (Q334-Q339):

NEW QUESTION # 334

What is the definition of schedule variance?

- A. A measure of schedule performance between the earned value (EV) and the planned value (PV)
- B. A measure of the cost variation magnitude to the original cost baseline
- C. The amount of budget deficit, expressed as the difference between earned value (EV) and the actual cost (AC)
- D. A measure of schedule efficiency expressed as the ratio of earned value (EV) to planned value (PV)

Answer: A

Explanation:

Schedule Variance (SV) = EV - PV. It measures schedule performance by comparing the earned value (work actually completed) to the planned value (work planned to be completed). A positive SV means the project is ahead of schedule; a negative SV indicates a delay.

NEW QUESTION # 335

An input to the Identify Stakeholders process is:

- A. The project management plan.
- **B. Procurement documents.**
- C. Stakeholder analysis.
- D. The stakeholder register.

Answer: B

NEW QUESTION # 336

Which three of the following interpersonal skills does a project manager rely on when developing the project management plan?
(Choose three)

- A. Focus groups
- **B. Facilitation**
- **C. Conflict management**
- D. Interviews
- **E. Meeting management**

Answer: B,C,E

NEW QUESTION # 337

Which is used to solicit proposals from prospective sellers?

- A. Resource calendars
- **B. Procurement document**
- C. Independent estimates
- D. Procurement statement of work

Answer: B

NEW QUESTION # 338

Which knowledge area includes the processes to identify, define, and unify the various project management processes?

- **A. Project Integration Management**
- B. Project Risk Management
- C. Project Quality Management
- D. Project Communications Management

Answer: A

NEW QUESTION # 339

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