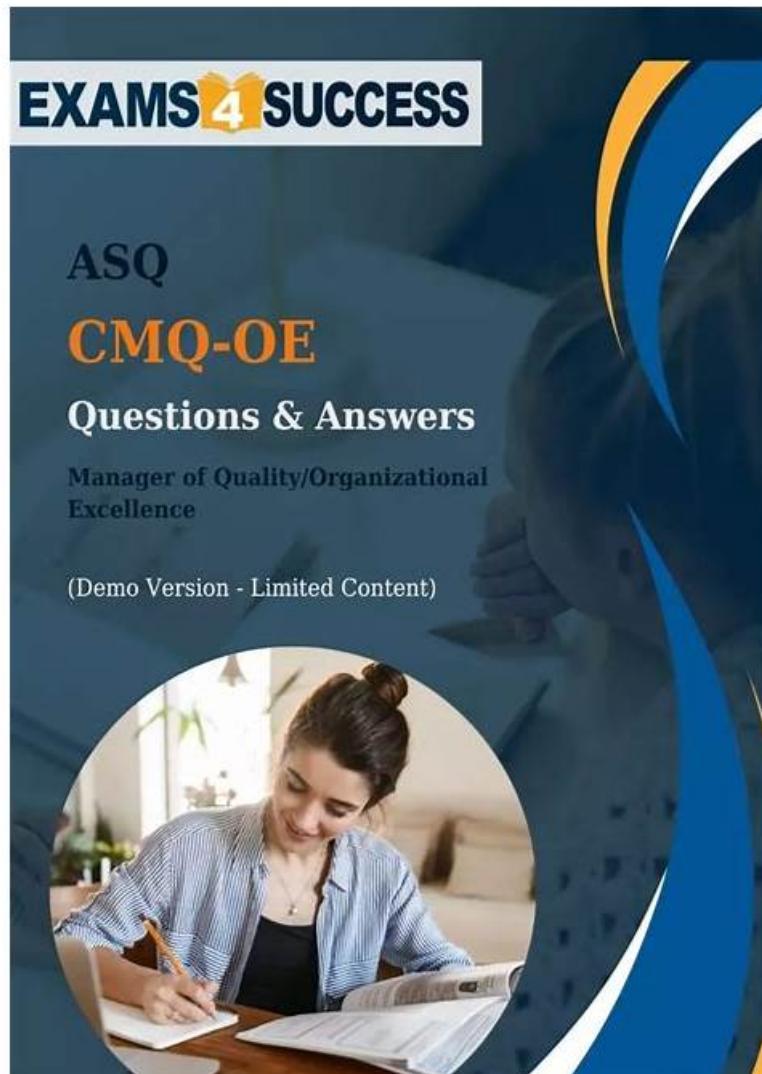


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ASQ Certified Manager of Quality/Organizational Excellence Exam Sample Questions (Q348-Q353):

NEW QUESTION # 348

To resolve inherent conflicts that arise from multiple customer requirements, an organization should use

- A. quality function deployment
- B. design of experiments
- C. total quality management
- D. six sigma methodology

Answer: A

Explanation:

Quality Function Deployment (QFD) is a structured approach used to translate customer requirements into specific engineering or operational requirements through various stages of product development and process planning. It is particularly useful in resolving conflicts that arise from multiple customer requirements by prioritizing them and determining the best way to satisfy those requirements within the constraints of the organization's capabilities. QFD involves cross-functional teams and uses matrices to relate customer "wants" to "how" the organization can meet those wants, thus ensuring that customer needs are systematically integrated into the design and delivery of products and services.

The ASQ Certified Manager of Quality/Organizational Excellence facilitates and leads team efforts to establish and monitor customer/supplier relations, supports strategic planning and deployment initiatives, and helps develop measurement systems to determine organizational improvement1. This includes employing tools like QFD to align products and services with customer needs and resolve conflicts arising from diverse customer requirements1.

NEW QUESTION # 349

A long-term quality engineer is looking at two equivalent job grade positions to make a lateral move. While the projected salaries for the two positions are the same, the level of responsibility and potential range of influence for one position is significantly greater than the other. Using the Kano Model above, "Salary" is a

- A. dissatisfier
- B. exciter
- C. inverse satisfier
- D. satisfier

Answer: A

NEW QUESTION # 350

To monitor performance, an organization should develop measurements and indicators that

- A. provide a return on quality
- B. provide the basis for making decisions
- C. use an activity-based costing system
- D. use a standardised costing system

Answer: B

Explanation:

In terms of performance and perception, the best description for a car with a reputation as an unreliable vehicle that gets better mileage and more reliable operation at a lower cost than other vehicles in its class is Option C. Option C represents a car with high performance (indicated by the upward arrow) and low perception (indicated by the downward arrow). Despite its reputation as unreliable, this car outperforms others in terms of mileage and reliability, making it a cost-effective choice. The combination of better performance and lower perception aligns with the scenario described. References: The ASQ Certified Manager of Quality/Organizational Excellence Handbook, Fifth Edition. Sandra L. Furterer and Douglas C. Wood. Published

NEW QUESTION # 351

Root cause analyses often fail at the testing phase because they fail to

- A. distinguish multiple problems from one another
- B. obtain statistical validity
- C. distinguish between apparent and true root causes
- D. reward rapid problem-solving

Answer: C

NEW QUESTION # 352

Which of the following is the biggest problem in cost-benefit analysis?

- A. It is too difficult to compute the time value of money.
- B. It is easier to accurately estimate benefits than costs.
- C. It is easier to accurately estimate costs than benefits.
- D. It is an elaborate tool requiring extensive computer support.

Answer: C

NEW QUESTION # 353

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