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## PRINCE2 P3O Foundation Project Office 2013 Exam Sample Questions (Q67-Q72):

### NEW QUESTION # 67

Which is NOT a strategic planning or portfolio support function?

- A. Providing a single flexible resource pool
- B. Prioritizing programmes within the portfolio
- C. Providing oversight, scrutiny and challenge
- D. Aligning programmes with strategic objectives

**Answer: A**

Explanation:

The P3O Foundation (2013) manual lists prioritizing programmes, aligning with objectives, and providing oversight as strategic planning or portfolio support functions, but not providing a flexible resource pool.

Section 2.2.2 states, "Strategic planning and portfolio support functions include prioritizing programmes, aligning with strategic objectives, and providing oversight and challenge." A resource pool (B) is a delivery support function (Section 7.2), not a strategic one. The 2013 edition distinguishes these roles to clarify P3O's multifaceted support, ensuring strategic functions focus on direction and governance, not resource allocation.

Reference: P3O Foundation (2013) manual, Sections 2.2.2 and 7.2, AXELOS.

#### NEW QUESTION # 68

Which is NOT a use of integrated tools?

- A. Uses a single installation of the tool across the organization
- B. Links information across business change initiatives in a hierarchical manner
- C. Allows multiple people to multiple sets of information
- D. Supports a single business change initiative with multiple users

**Answer: C**

Explanation:

Integrated tools in the P3O Foundation (2013) manual are designed to streamline information management across change initiatives, but they do not inherently allow multiple people to access multiple sets of information independently. Section 6.2.3 notes, "Integrated tools link information hierarchically across portfolios, programmes, and projects, support multiple users for a single initiative, and utilize a single installation for organizational consistency." Option B, however, suggests fragmented access, which contradicts the integrated nature of these tools, aiming for a unified data view. Options A, C, and D align with the manual's description of facilitating collaboration and standardization. The 2013 guidance stresses that integrated tools enhance efficiency by centralizing data, making B an incorrect use case. This ensures clarity and consistency in decision-making processes.

Reference: P3O Foundation (2013) manual, Section 6.2.3, AXELOS.

#### NEW QUESTION # 69

Which describes the focus of a Portfolio Office in relation to programmes?

- A. Implements a programme correctly
- B. Provides support to a programme
- C. Ensures that investment is made in the right programmes
- D. Defines the standards to be followed by a programme

**Answer: C**

Explanation:

The P3O Foundation (2013) manual describes the Portfolio Office's focus as ensuring investment in the right programmes. Section 5.3.2 states, "The Portfolio Office focuses on ensuring that investment is directed toward the right programmes by aligning them with strategic objectives and optimizing the portfolio." This differs from implementation (A), programme support (B), or standard definition (C), which are programme or COE roles. The 2013 edition emphasizes this strategic investment role to maximize value, supporting P3O's governance function. This ensures resource allocation aligns with organizational priorities.

Reference: P3O Foundation (2013) manual, Section 5.3.2, AXELOS.

#### NEW QUESTION # 70

Which describes the people or skills required for a Portfolio Office?

- A. Should be resourced with people wanting to move into project management
- B. Needs enough people who are able to interpret and challenge data
- C. Skills of Portfolio Office staff are the same as those for a role in a COE
- D. Should be resourced with a large number of administrative staff

**Answer: B**

Explanation:

The P3O Foundation (2013) manual indicates that a Portfolio Office requires staff skilled in interpreting and challenging data. Section 3.5.3 states, "The Portfolio Office should be staffed with individuals capable of interpreting complex data, challenging assumptions, and providing analytical support to inform portfolio decisions." This contrasts with aspirations for project management

(A), identical COE skills (B), or heavy administrative staffing (D), which do not align with the analytical focus. The 2013 edition emphasizes the need for analytical expertise to support portfolio prioritization and risk management, ensuring strategic decision-making. This skill set is critical for the Portfolio Office's role in providing high-level support and insights.  
Reference: P3O Foundation (2013) manual, Section 3.5.3, AXELOS.

#### NEW QUESTION # 71

What role provides facilitated workshops to promote consistent project management practice?

- A. Project Officer
- **B. Project Specialist**
- C. Head of Project
- D. Secretariat/administrator

**Answer: B**

Explanation:

The Project Specialist role provides facilitated workshops to promote consistent project management practice, according to the P3O Foundation (2013) manual. Section 3.5.6 states, "The Project Specialist facilitates workshops to ensure consistent application of project management practices and standards across the organization." This differs from the Project Officer (B), who supports execution, Head of Project (C), who oversees projects, and Secretariat (D), who provides administrative support. The 2013 edition emphasizes the Specialist's training and facilitation role, enhancing PPM maturity. This ensures standardized practices are adopted effectively.

Reference: P3O Foundation (2013) manual, Section 3.5.6, AXELOS.

#### NEW QUESTION # 72

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