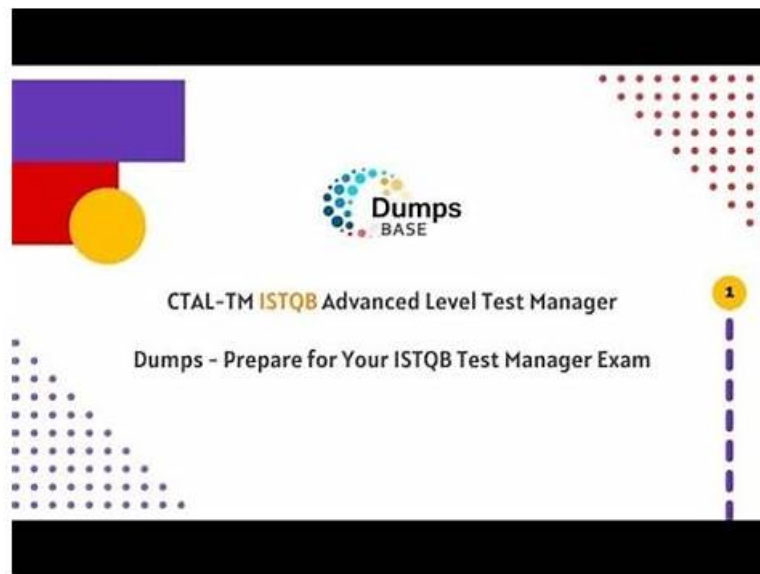


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CTAL-TM Certification Path

6 months of experience in Software development/software testing. Successful completion of the ISTQB Certified Tester Foundation level and a minimum of three years testing experience is recommended. The Intermediate Certificate may also be helpful but is not required.

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Many students often start to study as the exam is approaching. Time is very valuable to these students, and for them, one extra hour of study may mean 3 points more on the test score. If you are one of these students, then ISTQB Certified Tester Advanced Level - Test Manager exam tests are your best choice. Because students often purchase materials from the Internet, there is a problem that they need transport time, especially for those students who live in remote areas. When the materials arrive, they may just have a little time to read them before the exam. However, with CTAL-TM-001 Exam Questions, you will never encounter such problems, because our materials are distributed to customers through emails. After you have successfully paid, you can immediately receive CTAL-TM-001 test guide from our customer service staff, and then you can start learning immediately.

How to study the CTAL-TM Exam

There are two main types of resources for preparation of CTAL-TM certification exams first there are the study guides and books that are detailed and suitable for building knowledge from ground up then there are video tutorials and lectures that can somehow ease the pain of through study and are comparatively less boring for some candidates yet these demand time and concentration from the learner. Smart Candidates who want to build a solid foundation in all exam topics and related technologies usually combine video lectures with study guides to reap the benefits of both but there is one crucial preparation tool as often overlooked by most candidates the practice exams. Practice exams are built to make students comfortable with the real exam environment. Statistics have shown that most students fail not due to that preparation but due to exam anxiety the fear of the unknown. Actual4Exams

expert team recommends you to prepare some notes on these topics along with it don't forget to practice **CTAL-TM exam dumps** which had been written by our expert team, Both these will help you a lot to clear this exam with good marks.

Topics of CTAL-TM Exam

Candidates must know the exam topics before they start of preparation. Because it will really help them in hitting the core. Our **CTAL-TM exam dumps** will include the following topics:

1. Testing Process

- test analysis and design
- Test implementation and execution.
- Test planning, monitoring and control.
- Test closure activities
- Evaluating exit criteria and reporting.

2. Test Management

- Managing the application to industry standards.
- Risk based testing.
- Test documentation.

3. Reviews

- Management reviews and audits.
- Managing reviews.
- Managing formal reviews.
- Metrics for reviews.

4. Defect Management

- Accessing process capability with defect report.
- Defect lifecycle.
- Defect report information.

5. Improving the testing process

- Improving the testing process with CMMi, TPI, CTP, STEP.
- Test improvement process.

6. Test tool and automation

- Tool selection
- Tool lifecycle
- Tool metrics

7. People skills

- Test team and dynamics.
- Motivation.
- Individual skills.
- Communication.
- Fitting testing within an organization.

ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q52-Q57):

NEW QUESTION # 52

Which of the following organizational structures would be considered unorthodox?

- A. Developers and testers are integrated within the same project team, each role focusing on a different level of testing
- B. Developers within the same team unit test each others' code prior to handing over to a separate testing team for system testing

- C. After developers are done unit testing, business analysts alpha test the system before handing over to a separate testing team for system testing
- D. DBAs confirm the referential integrity of the database and developers complete their unit testing before handing over to external organization for system testing

Answer: C

Explanation:

The unorthodox structure mentioned in option C involves business analysts performing alpha testing.

Typically, alpha testing is conducted by internal staff or a team close to the development environment, not specifically by business analysts. This step is unusual as business analysts are generally responsible for requirements analysis and ensuring that the developed system meets business needs, rather than conducting alpha testing, which is more focused on identifying bugs and issues from a user's perspective.

References:

ISTQB Glossary, Distributed Testing

ISTQB Advanced Level Test Manager Syllabus, Section 3.2.1

Related literature on testing roles and responsibilities

NEW QUESTION # 53

You are a new Test Manager on a maintenance release for an existing mature product that is expected to be retired in the not too distant future. The previous release had utilized a performance regression test suite written in an in-house custom tool using the same programming language as the product itself. This suite will most likely require tweaking to ensure it works with the new version of the product. While there are several members in the performance testing team, the original author of the performance testing tool has moved on to another company, and none of the remaining staff have a great deal of familiarity with the performance test scripts used to test this product.

How would you recommend this scenario be addressed? [3]

- A. Reduce the scope of the product testing to exclude performance testing.
- B. Make the in-house tool available to the open source community.
- C. Leverage the development team to fill any knowledge gaps in the in-house tool.
- D. Retire the in-house tool and switch to a vendor supported tool for performance testing.

Answer: C

Explanation:

The best option to address this scenario is to leverage the development team to fill any knowledge gaps in the in-house tool. This option allows the test team to reuse the existing performance test suite and avoid the risks and costs of switching to a new tool or excluding performance testing altogether. The development team can provide support and guidance to the test team on how to use and modify the in-house tool, since it is written in the same programming language as the product itself. This option also preserves the intellectual property of the organization and does not expose the in-house tool to the open source community. ISTQB Advanced Level Test Manager Syllabus Advanced Software Testing - Vol. 2

References:

* ISTQB Advanced Level Test Manager Syllabus

* Advanced Software Testing - Vol. 2, 2nd Edition

NEW QUESTION # 54

You have been promoted to Test Manager within your company. Your new manager states that your test team utilized a risk-based test approach for the last release but in production, a number of serious failures in lightly tested areas have occurred.

What would be your first action prior to the start of the next test phase for the next release? [3]

- A. Request functional requirements be prioritized in order of importance to the stakeholder.
- B. Review the test cases executed from the previous release.
- C. Review the production defects and determine if they are valid.
- D. Ensure you have the correct stakeholders' participation during the risk assessment process

Answer: D

Explanation:

The best action that the Test Manager can take prior to the start of the next test phase for the next release is to ensure that the correct stakeholders' participation during the risk assessment process. This is because the risk assessment process is crucial for

identifying and prioritizing the risks that may affect the quality of the system, and allocating testing resources accordingly. The correct stakeholders are those who have the authority, knowledge, and interest in the system and its risks, and who can provide valuable input and feedback to the test team. By involving the correct stakeholders, the Test Manager can ensure that the risk-based test approach is aligned with the project objectives and the stakeholder expectations, and that the most critical areas are tested adequately. References: Certified Tester Advanced Level Test Manager (CTAL-TM) - ISTQB not-for-profit association, ISTQB Test Manager Certification - ISTQB Exams Worldwide - ISTQB Official Registration, Managing the Test Team - ISTQB not-for-profit association

NEW QUESTION # 55

You are Test Manager working on a project which is improving the user interface for its call centre staff handling customer enquiries. The project has completed UAT for the first iteration; however a large number of defects were raised by call centre staff seconded to help with the User Acceptance testing.

The defects described the user interface as not being intuitive enough with a poor 'help' facility. A user representative spent a week working with developers and system testers to explain the issues, which were subsequently agreed to have resulted from poorly specified usability requirements.

The requirements were defined separately for each iteration and have been formally reviewed by business analysts, developers and the IT director.

The user representative was also able to answer a number of other questions that the system test team had regarding call centre workflows, which improved their domain knowledge.

You have been asked to conduct a project retrospective and recommend improvements for the next iteration which introduces further user interface changes. Which of the following would be the MOST effective improvement for the next iteration?

- A. System test cases to incorporate usability testing and be reviewed by a call centre user representative.
- B. System test analysts to attend external training on usability testing techniques.
- C. Call centre representatives to participate in reviews of the user interface requirements.
- D. A call centre user representative to be seconded to the system test team to help improve test design.

Answer: A

NEW QUESTION # 56

You are a new test manager in an organization. You have been asked to assess the defect process to determine if there are any efficiency improvements that could be made that would reduce the cost of quality. You have started digging through the defect information. What information would be most helpful for this investigation?

- A. Areas of the software producing the most defects
- B. The phase in which a defect was introduced versus the phase in which it was found
- C. Defect priorities and severities as related to time from reporting to closure
- D. Risk areas in which defects have been detected and the
- E. relationship between the risk rating of the software and the severity of the defect

Answer: E

Explanation:

* Key Data for Defect Process Improvement:

* Analyzing when defects are introduced versus when they are detected is critical to identifying process inefficiencies.

* This information helps pinpoint gaps in earlier phases, allowing the team to implement preventive measures and reduce overall costs.

* Evaluation of Options:

* A and B are useful but do not address the root cause of inefficiencies.

* C (Risk areas and severity relationship) is helpful but secondary to understanding phase discrepancies.

* D is correct as it provides the most actionable insights for process improvement.

References and Syllabus Alignment:

* Defect lifecycle analysis is discussed under "Defect Management" (TM-2.3.1) in the ISTQB syllabus.

NEW QUESTION # 57

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