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## CIPS Project and Change Management Sample Questions (Q84-Q89):

#### NEW QUESTION # 84

\_\_\_\_\_ is the ability of a product or service to perform as expected under normal conditions.

- A. Performance
- B. Maintainability
- C. Functionality
- **D. Reliability**

**Answer: D**

#### NEW QUESTION # 85

Janet is organising the personnel she requires to complete a project. In the resource loading stage, which of the following is true?

- A. resource loading should always be a bell curve
- B. resource is more effective when it is back-loaded
- **C. resource loading will fluctuate throughout the project**
- D. resource loading will remain constant throughout the project

**Answer: C**

Explanation:

Resource demand typically fluctuates during a project. The pattern can vary (bell-shaped, trapezoid, front-loaded, back-loaded) depending on the project's phase and intensity of activity.

Reference: CIPS L5M8 Study Guide, pp.45-46.

#### NEW QUESTION # 86

Which of the following questions is typically addressed by a project forecast?

- A. How comfortable are employees with the software and technology being used on the project?
- B. Does the quality of output match our goals?
- **C. How much more money will be needed to complete the project?**
- D. Are our clients satisfied with the speed and quality of work on this project?

**Answer: C**

#### NEW QUESTION # 87

Why should objectives be incorporated into a Project Initiation Document (PID)? Select TWO

- A. they set strict rules about what the project can and cannot do
- **B. they assist in breaking the project down into discrete tasks**
- **C. they motivate and provide clarity**
- D. they lead to increased profits

**Answer: B,C**

Explanation:

Clear objectives in the PID motivate/align the team and help decompose the work into manageable tasks. They are not "rules," and financial outcomes are not guaranteed or the sole purpose.

Reference: CIPS L5M8 Study Guide, p.181.

#### NEW QUESTION # 88

Which of the following is true of contingency reserves?

- A. They allow for dollar amounts to be used to cover existing, fixed costs
- B. They are also known as unknown unknowns
- **C. They allow for future situations that can be partially planned for**
- D. They are not included in a cost baseline

**Answer: C**

### NEW QUESTION # 89

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