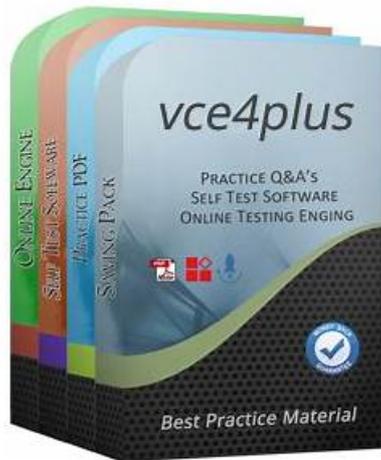


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BCS Foundation Certificate in Business Analysis V4.0 Sample Questions (Q24-Q29):

NEW QUESTION # 24

A project reporting system stores information about Employees.
How would an Employee be represented in an entity-relationship diagram?

- **A. As an Entity**
- B. As a Relationship.
- C. As an Actor.
- D. As an Attribute

Answer: A

NEW QUESTION # 25

Which generic business improvement strategy involves eliminating redundant tasks?

- A. Change task sequence.
- B. Bottleneck removal.
- **C. Simplification.**
- D. Redefine boundary.

Answer: C

Explanation:

To identify the generic business improvement strategy that involves eliminating redundant tasks, we need to analyze each option:

Key Considerations:

Change task sequence: This strategy involves reordering tasks to improve efficiency but does not necessarily eliminate redundancy.

Simplification: This strategy focuses on streamlining processes by removing unnecessary or redundant tasks, making workflows more efficient.

Redefine boundary: This strategy involves changing the scope or boundaries of a process, which may or may not involve eliminating redundant tasks.

Bottleneck removal: This strategy targets specific constraints or bottlenecks in a process but does not focus on eliminating redundant tasks.

Evaluation of Each Option:

A . Change task sequence:

Changing the order of tasks does not inherently eliminate redundancy.

Conclusion: This is not correct .

B . Simplification:

Simplification directly involves identifying and removing redundant or unnecessary tasks to streamline processes.

Conclusion: This is correct .

C . Redefine boundary:

Redefining boundaries changes the scope of a process but does not specifically target redundancy.

Conclusion: This is not correct .

D . Bottleneck removal:

Removing bottlenecks addresses constraints but does not focus on eliminating redundant tasks.
Conclusion: This is not correct .

NEW QUESTION # 26

What is the first step in the gap analysis process?

- A. Compare representations of the existing and target situations.
- **B. Assemble representations of existing situation.**
- C. Consider possible actions to address the gaps.
- D. Identify gaps to be addressed.

Answer: B

Explanation:

Gap analysis is a structured process used to identify the differences between the current state (as-is) and the desired future state (to-be). The first step in this process involves understanding the current situation.

Key Steps in Gap Analysis:

Assemble representations of the existing situation: This involves documenting the current state, including processes, systems, and capabilities.

Compare representations of the existing and target situations: After understanding the current state, it is compared with the desired future state to identify gaps.

Identify gaps to be addressed: Once gaps are identified, they are prioritized based on their impact and feasibility.

Consider possible actions to address the gaps: Finally, potential solutions or actions are developed to bridge the identified gaps.

Evaluation of Each Option:

A . Assemble representations of existing situation:

Understanding the current state is the foundational step in gap analysis. Without this, there is no baseline for comparison.

Conclusion: This is correct .

B . Consider possible actions to address the gaps:

This is a later step in the process, not the first.

Conclusion: This is not correct .

C . Compare representations of the existing and target situations:

Comparison occurs after the current state has been documented.

Conclusion: This is not correct .

D . Identify gaps to be addressed:

Identifying gaps follows the documentation and comparison steps.

Conclusion: This is not correct .

Final Recommendation:

The first step in the gap analysis process is:

A . Assemble representations of existing situation.

NEW QUESTION # 27

What is the purpose of the business readiness assessment?

- A. Evaluating market conditions to ensure they have not changed whilst the product was in development.
- B. Checking that the user acceptance testing has been completed and there are no outstanding defects.
- C. Ensuring that all of the requirements have been fully traced throughout the lifecycle.
- **D. Analysing if the business area is sufficiently prepared to accept the business change.**

Answer: D

Explanation:

The Business Readiness Assessment is a key activity conducted during the Implementation or Business Change Deployment stage of the project. Its primary purpose is to determine whether the target business areas, including the People, Organisation, and Processes, are sufficiently prepared to accept the business change and begin operating the new solution in the 'To Be' state. This involves checking factors such as whether staff have been trained, new processes are documented, communication has been effective, and necessary resources are in place. This assessment informs the 'Go/No Go' decision for the system's launch, ensuring a smooth transition to the new way of working.

(Reference: BCS Business Analysis Practice - Business Change Deployment, Business Readiness)

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