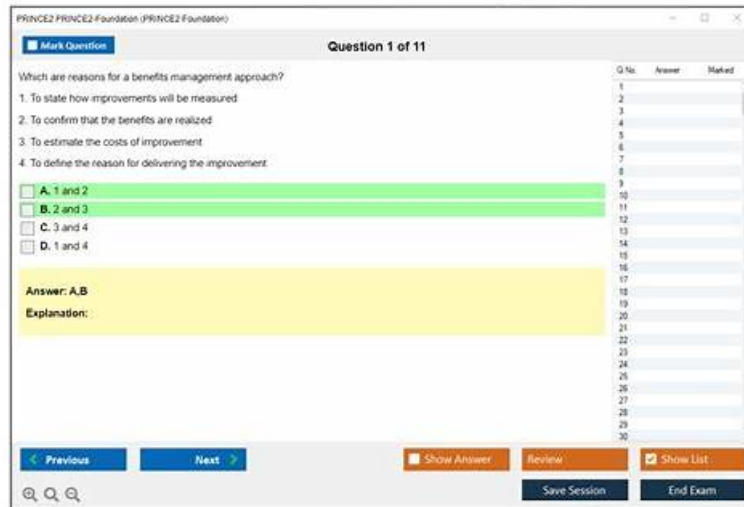


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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q17-Q22):

NEW QUESTION # 17

What are risk identification and risk assessment workshops typically used for?

- A. Define the relative priority of each investment objective
- B. Brainstorm objectives for a project
- C. Identify threats as part of project initiation
- D. Define measures in a Benefit Profile

Answer: C

Explanation:

Risk identification and assessment workshops are typically used to identify threats during project initiation, according to the P3O Foundation (2013) manual. Section 6.3.3 states, "These workshops are conducted during project initiation to identify and assess potential threats and opportunities, forming the basis of the risk management plan." This contrasts with defining investment priorities (A), brainstorming objectives (C), or defining benefit measures (D), which serve different purposes. The 2013 edition highlights their role in early risk management, supporting P3O's governance function by ensuring proactive threat mitigation. This process enhances project success by addressing risks at the outset.

Reference: P3O Foundation (2013) manual, Section 6.3.3, AXELOS.

NEW QUESTION # 18

What is defined as a temporary, flexible organization created to coordinate the implementation of a set of related projects and activities?

- **A. Programme**
- B. Portfolio
- C. Project
- D. Business as usual

Answer: A

Explanation:

A programme is defined as a temporary, flexible organization created to coordinate the implementation of a set of related projects and activities, according to the P3O Foundation (2013) manual. Section 2.1.1 states, "A programme is a temporary flexible organization structure created to coordinate, direct and oversee the implementation of a set of related projects and activities in order to deliver outcomes and benefits aligned with an organization's strategic objectives." This distinguishes it from business as usual (B), which is ongoing operations, projects (C), which are individual initiatives, and portfolios (D), which manage a group of programmes and projects. The 2013 edition emphasizes the programme's role in delivering coordinated change, making A the correct choice. This definition supports the P3O's function of aligning such structures with strategic goals, ensuring effective change management.

Reference: P3O Foundation (2013) manual, Section 2.1.1, AXELOS.

NEW QUESTION # 19

What is the MOST appropriate use of project planning software for an organization at P3M3 maturity level 1?

- **A. Individual**
- B. Integrated
- C. Collaborative
- D. Networking

Answer: A

Explanation:

For an organization at P3M3 maturity level 1, the P3O Foundation (2013) manual suggests the most appropriate use of project planning software is individual, reflecting its basic process capability. Section 6.2.1 notes, "At P3M3 maturity level 1, organizations typically use project planning software on an individual basis due to limited process integration and collaboration maturity." Collaborative (A), integrated (C), and networking (D) uses require higher maturity levels (e.g., 2 or 3), where standardized processes and data sharing are established. The 2013 edition aligns this with the initial stage's focus on basic project management, where tools are used ad hoc by individuals rather than across teams. This approach supports gradual improvement toward more sophisticated usage.

Reference: P3O Foundation (2013) manual, Section 6.2.1, AXELOS.

NEW QUESTION # 20

Which is a function of strategic mapping software?

- A. Models an organization's systems and processes
- B. Supports a common, integrated approach to risk management
- **C. Matches programmes and projects to portfolio benefits and outcomes**

- D. Distributes and shares learning among the PPM community

Answer: C

Explanation:

The P3O Foundation (2013) manual states that strategic mapping software matches programmes and projects to portfolio benefits and outcomes. Section 6.3.4 notes, "Strategic mapping software is used to match programmes and projects to the benefits and outcomes defined in the portfolio, ensuring alignment with strategic goals." This differs from learning distribution (A), process modeling (B), or risk management (D), which serve other purposes. The 2013 edition highlights its role in visualizing strategic links, supporting P3O's decision-making process. This functionality enhances portfolio optimization and value delivery.

Reference: P3O Foundation (2013) manual, Section 6.3.4, AXELOS.

NEW QUESTION # 21

Which is NOT a use of integrated tools?

- A. Uses a single installation of the tool across the organization
- **B. Allows multiple people to multiple sets of information**
- C. Supports a single business change initiative with multiple users
- D. Links information across business change initiatives in a hierarchical manner

Answer: B

Explanation:

Integrated tools in the P3O Foundation (2013) manual are designed to streamline information management across change initiatives, but they do not inherently allow multiple people to access multiple sets of information independently. Section 6.2.3 notes, "Integrated tools link information hierarchically across portfolios, programmes, and projects, support multiple users for a single initiative, and utilize a single installation for organizational consistency." Option B, however, suggests fragmented access, which contradicts the integrated nature of these tools, aiming for a unified data view. Options A, C, and D align with the manual's description of facilitating collaboration and standardization. The 2013 guidance stresses that integrated tools enhance efficiency by centralizing data, making B an incorrect use case. This ensures clarity and consistency in decision-making processes.

Reference: P3O Foundation (2013) manual, Section 6.2.3, AXELOS.

NEW QUESTION # 22

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