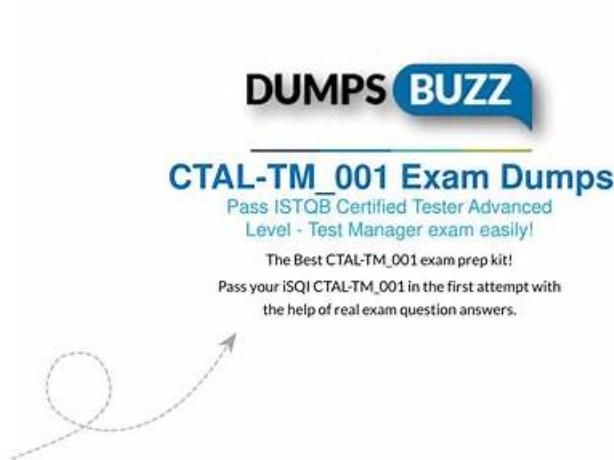


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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q180-Q185):

NEW QUESTION # 180

Your company specialises in the manufacture of luxury garden furniture to the UK market and it is starting a project that will deliver a major update to its payment processing component, addressing improvements to functional suitability and performance efficiency. A decision has been made to transfer responsibility for functional system test procedure creation and execution to a software house, located offshore. System test analysis and design will be performed onshore, at the company's UK headquarters. As the senior test manager for your company, you want to employ another experienced test manager to oversee the daily operations of the software house to ensure that their work meets required quality standards and adheres to the agreed organisational test strategy and project test plan.

Which option presents the skills that are of MOST relevance for the new test manager role?

- A. Professional competence - project management skills. Social competence - communication, conflict resolution and assertiveness.
- B. Professional competence - knowledge of performance test design and execution. Social competence - awareness of cultural differences and challenges.
- C. Professional competence - ability to develop a test strategy. Social competence - ability to develop the skills of the third-party testers.
- D. Professional competence - knowledge of test implementation and execution. Methodological competence - application of black- and white-box test techniques.

Answer: C

Explanation:

For a test manager overseeing an offshore team, having the professional competence to define a test strategy ensures the alignment with organizational goals and standards. The social competence to develop skills of third-party testers is equally critical for quality assurance in outsourced environments. This includes mentoring, aligning objectives, and enabling continuous improvement of remote teams. These are explicitly discussed in ISTQB Advanced Test Manager responsibilities.

NEW QUESTION # 181

Your defect opened trend is converging to the closed trend but there is still a gap. What does that gap represent?

- A. Defects fixed but not yet closed
- B. Defects that will be introduced to production
- C. Defects that have resulted from regressions
- D. Defects that are projected but have not been found yet

Answer: A

Explanation:

Understanding the Defect Trend Gap:

A gap between "defects opened" and "defects closed" usually indicates defects that have been resolved (fixed) but are pending formal closure, often awaiting retesting or approval.

The trend convergence suggests the defect management process is effective, but some defects are still in the verification stage.

Evaluation of Options:

A is correct: The gap does not indicate projected but unfound defects.

C is incorrect: Regression defects would cause a divergence, not convergence, in trends.

D is incorrect: Defects introduced to production are unrelated to the convergence.

B is correct as it aligns with the standard defect lifecycle.

Reference and Syllabus Alignment:

This aligns with "Defect Management" in the ISTQB syllabus, emphasizing defect lifecycle tracking (TM-2.3.1).

NEW QUESTION # 182

When closing out a defect report, which of the following developer commentaries is most likely to motivate a tester?

- A. Rejected - system is functioning as designed
- **B. Fixed - error in build caused compatibility issues**
- C. Fixed - minor usability issue, wasn't worth the time to fix it
- D. Rejected - would take too long to fix

Answer: B

Explanation:

This developer commentary is most likely to motivate a tester because it acknowledges the tester's contribution in finding a defect that affected the product's functionality and compatibility. It also shows that the developer took the defect seriously and fixed it promptly. This commentary demonstrates respect and appreciation for the tester's work and fosters a collaborative relationship between the developer and the tester.

21 inspirational quotes about software testing What motivates you - Take the Motivation Test References:

* 21 inspirational quotes about software testing - Testlio

* What motivates you - Take the Motivation Test | SeeMyPersonality

NEW QUESTION # 183

In addition to introducing the new team member, you have decided to raise motivation. Which of the measures listed below would be the best measure to take in order to increase the motivation of the team? 2 credits

- **A. Organize a meeting with senior management in which they address the importance of good testing for this project**
- B. Provide more time for testing in the schedule
- C. Allow people to take some time off
- D. Introduce entry criteria to the testing phase

Answer: A

Explanation:

Explanation/Reference:

Explanation:

NEW QUESTION # 184

You have just joined a medium-sized company as a senior Test Manager. You would like to take a more proactive approach to process improvement than this company has done in the past. The company uses the V-model as its software development lifecycle. The list below shows five items that are not currently captured on defect reports from dynamic testing.

Which TWO of these items will be MOST useful for identifying potential test process improvements?

- A. The component or subsystem in which the defect was found
- B. The risks involved in fixing the defect
- **C. The lifecycle activity in which the defect was created**
- D. The level of testing which found the defect
- **E. The type of the defect, from a defect taxonomy**

Answer: C,E

Explanation:

* B (Type from taxonomy): Helps identify defect patterns (e.g., design vs. coding errors) for process targeting.

* E (Lifecycle activity): Knowing when a defect was introduced enables root cause analysis and preventive actions.

"Defect classification and root cause analysis provide input to process improvement by identifying where and why defects are introduced."

-ISTQB CTFL Syllabus 2018, Section 5.6

These two attributes are directly aligned with structured test process improvement efforts.

NEW QUESTION # 185

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