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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q27-Q32):

NEW QUESTION # 27
Which is an activity in the implementation lifecycle for a permanent P3O?

- A. Return staff members to operational roles
- B. Close down a Programme Office
- C. Deliver capability Realize benefits
- D. Run an office through to delivery

Answer: C

Explanation:
The P3O Foundation (2013) manual lists delivering capability and realizing benefits as an activity in the permanent P3O implementation lifecycle. Section 4.3.5 states, "The implementation lifecycle for a permanent P3O includes delivering capability and realizing benefits as it transitions to operational status." This differs from returning staff (A), running an office (B), or closing a

Programme Office (C), which relate to temporary models. The 2013 edition focuses on this phase to establish and validate the P3O's operational effectiveness, ensuring long-term value. This activity supports strategic alignment.
Reference: P3O Foundation (2013) manual, Section 4.3.5, AXELOS.

NEW QUESTION # 28
Which is an underlying success factor for a Virtual P3O model?

- A. Standards continue to be developed by monitoring external best practice
- B. Good Heads of Hub Portfolio Offices are available
- C. P3O costs are seen as an unnecessary overhead
- D. Current culture and processes are challenged

Answer: A

Explanation:
The P3O Foundation (2013) manual identifies continuous development of standards through external best practice as a success factor for a Virtual P3O model. Section 5.3.3 states, "A key success factor for a Virtual P3O is the ongoing development of standards by monitoring external best practices, ensuring adaptability and relevance." This differs from hub leadership (A), cultural challenge (C), or cost perception (D), which are irrelevant or negative factors. The 2013 edition highlights this adaptability to maintain effectiveness in a flexible, distributed model. This ensures competitive PPM practices.
Reference: P3O Foundation (2013) manual, Section 5.3.3, AXELOS.

NEW QUESTION # 29
What is defined as a temporary, flexible organization created to coordinate the implementation of a set of related projects and activities?

- A. Business as usual
- B. Programme
- C. Project
- D. Portfolio

Answer: B

Explanation:
A programme is defined as a temporary, flexible organization created to coordinate the implementation of a set of related projects and activities, according to the P3O Foundation (2013) manual. Section 2.1.1 states,
"A programme is a temporary flexible organization structure created to coordinate, direct and oversee the implementation of a set of related projects and activities in order to deliver outcomes and benefits aligned with an organization's strategic objectives." This distinguishes it from business as usual (B), which is ongoing operations, projects (C), which are individual initiatives, and portfolios (D), which manage a group of programmes and projects. The 2013 edition emphasizes the programme's role in delivering coordinated change, making A the correct choice. This definition supports the P3O's function of aligning such structures with strategic goals, ensuring effective change management.
Reference: P3O Foundation (2013) manual, Section 2.1.1, AXELOS.

NEW QUESTION # 30
Which is a purpose of the Head of P3O role?

- A. Ensure the organization carries out the role of 'Informed Customer'
- B. Ensure alignment with wider policy and strategic initiatives
- C. Provide a consultancy service to Programme and Project Managers
- D. Facilitate the development of an optimized portfolio

Answer: B

Explanation:
The Head of P3O role, as defined in the P3O Foundation (2013) manual, primarily ensures alignment with wider policy and strategic initiatives, making it a strategic oversight function. Section 3.5.2 specifies, "The Head of P3O is responsible for ensuring that the P3O model aligns with the organization's strategic objectives and policy framework." This involves overseeing the P3O's structure

and ensuring it supports the broader organizational strategy, rather than directly providing consultancy (A), facilitating portfolio optimization (B), or acting as an 'Informed Customer' (D), which are more specific to other roles like the Portfolio Analyst or P3O Sponsor. The 2013 edition underscores this strategic alignment as the core purpose, enabling the Head of P3O to guide the model's evolution and integration with corporate governance. This focus ensures the P3O delivers value by supporting the right change initiatives.
Reference: P3O Foundation (2013) manual, Section 3.5.2, AXELOS.

NEW QUESTION # 31
Which activity occurs as part of the 'Identify' process?

- A. Document an outline Business Case
- B. Refine the Vision Statement
- C. Plan tranches of delivery
- D. Deliver the new capability

Answer: A

Explanation:
The P3O Foundation (2013) manual identifies documenting an outline Business Case as an activity in the 'Identify' process. Section 4.3.1 states, "The 'Identify' process involves developing an outline Business Case to justify the need for a P3O and outline initial benefits." This differs from refining the Vision (A), which occurs in 'Define,' or planning tranches (C) and delivering capability (D), which are later stages. The 2013 edition emphasizes this early justification to secure support, guiding subsequent P3O development. This ensures a solid foundation for implementation.
Reference: P3O Foundation (2013) manual, Section 4.3.1, AXELOS.

NEW QUESTION # 32
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