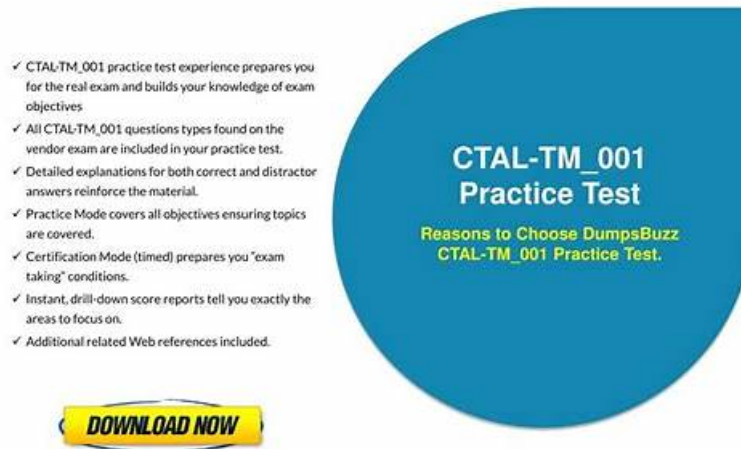


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Topics of CTAL-TM Exam

Candidates must know the exam topics before they start of preparation. Because it will really help them in hitting the core. Our **CTAL-TM exam dumps** will include the following topics:

1. Testing Process

- Evaluating exit criteria and reporting.
- Test closure activities
- Test implementation and execution.
- Test planning, monitoring and control.
- test analysis and design

2. Test Management

- Distributed outsourced and insourced testing.
- Test documentation.
- Business value of testing.

3. Reviews

- Metrics for reviews.
- Management reviews and audits.
- Managing reviews.
- Managing formal reviews.

4. Defect Management

- Defect report information.
- Defect lifecycle.
- Accessing process capability with defect report.

5. Improving the testing process

- Improving the testing process with CMMi, TPI, CTP, STEP.
- Test improvement process.

6. Test tool and automation

- Tool selection
- Tool metrics
- Tool lifecycle

7. People skills

- Test team and dynamics.
- Individual skills.
- Fitting testing within an organization.
- Communication.
- Motivation.

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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q93-Q98):

NEW QUESTION # 93

You are the Test Manager for a critical system and are using a risk-based approach for this project. Which of the following would most clearly convey the current status to project stakeholders? [3]

- A. A Pareto graph showing requirements coverage
- B. A bar graph showing defect density
- C. A pie chart showing residual risk
- D. A scatter chart showing test execution status

Answer: C

Explanation:

The most clear way to convey the current status to project stakeholders is to use a pie chart showing residual risk. This is because a risk-based approach focuses on identifying, analyzing, and prioritizing the risks that may affect the quality of the system, and allocating testing resources accordingly. A pie chart can visually represent the proportion of each risk category (such as high, medium, or low) in the overall risk profile, and show how much risk has been reduced or remains after testing. This can help the stakeholders to understand the current level of confidence in the system, and the potential impact of any remaining risks. References:

NEW QUESTION # 94

Your team has been assigned to a new project. You have a mix of manual testers and automation engineers but everyone is currently doing manual testing. The development team has already decided to use DevOps as its approach but they have never used it before and are happy to take your input. Unfortunately, about 50% of the development is completed already. In the testing your team is doing, they are finding that about 40% of the defects they catch are actually regressions caused by other changes. Given this information, what should you do to help mitigate risk?

- **A. Pivot part of the team from manual testing to test automation development to address the regression risk and implement better quality gates to reduce regressions**
- B. Review the policies regarding defect reporting and ensure your team is adding all the necessary information to each defect report
- C. Implement code reviews for the development team and require tester signoff before code can be released into the pipeline
- D. Optimize the test environment to provide faster testing with more accurate test data and better testing tools to provide wider coverage

Answer: A

Explanation:

Identifying the Risk:

High regression rates (40%) indicate a need to improve regression testing capabilities and reduce risks.

Test automation addresses regressions effectively by enabling faster and repeated testing.

Evaluation of Options:

A is irrelevant to the regression risks highlighted.

B is correct because it emphasizes test automation for regressions and quality gates to prevent defect leaks.

C is partially valid but does not directly address regression issues.

D focuses on development practices, which, while helpful, does not directly reduce regression risks.

Reference and Syllabus Alignment:

This aligns with ISTQB guidelines on balancing manual and automated testing in regression scenarios (TM-1.6.3, TM-1.4.2).

NEW QUESTION # 95

Which one of the following standards would a Test Manager be expected to understand when planning and organising activities with a Project Manager? SELECT ONE OPTION

- A. CMMI
- **B. PRINCE2**
- C. TMMI
- D. ITIL

Answer: B

NEW QUESTION # 96

You are the Test Manager on a new project. The schedule is aggressive and will require the team to work at peak efficiency. The requirements are not well defined yet, but it is clear that the project will be using new technologies. To help the developers meet the development schedule, an offshore group will be added to the development team.

At this time, there is not enough budget to add more testing resources. The project stakeholders are very concerned about the quality of the delivered product and will be watching the project closely, particularly during the testing cycles. The exit criteria from the system test level require no open high priority/severity defects, 100% pass rate for all test cases covering risks that are classified as "high" or "very high", 95% pass rate for all "medium" risks and 75% pass rate for all "low" and "very low" risks.

Given this information, which of the activities of the standard test process are the most critical for the Test Manager to perform? [3]

- A. Test execution
- **B. Test monitoring and control**
- C. Requirements reviews

- D. Project management, particularly regarding scheduling and budgeting

Answer: B

Explanation:

The most critical activity of the standard test process for the Test Manager to perform in this scenario is test monitoring and control. This is because test monitoring and control involves measuring and evaluating the test progress, quality, and risks, and taking corrective actions when necessary. Given the aggressive schedule, the unclear requirements, the new technologies, the offshore development team, the limited testing resources, and the high stakeholder expectations, the Test Manager needs to closely monitor and control the testing activities to ensure that the test objectives and exit criteria are met, and that any deviations or issues are identified and resolved in a timely manner. Test Monitoring and Control - ISTQB not-for-profit association References: Certified Tester Advanced Level Test Manager (CTAL-TM) - ISTQB not-for-profit association, ISTQB Test Manager Certification - ISTQB Exams Worldwide - ISTQB Official Registration, Test Monitoring and Control - ISTQB not-for-profit association

NEW QUESTION # 97

You are monitoring the test results for the first week of system test execution to ensure they conform to the test plan objectives. You are guided by the list of test conditions and traceability matrix produced following test design. Test Plan objectives

* Approach - Risk-based and depth first

* Status reporting - Execution statuses must be either "Passed*", "Failed", "Blocked" or "Not Run"

* Traceability - Test execution results must be traceable back to the test conditions Test Conditions

□ Traceability matrix

Which one of the following is a correct statement regarding the current status of test plan objectives?

SELECT ONE OPTION

- **A. All the Traceability objective has been met.**
- B. None of the objectives have been met.
- C. Only Approach and Traceability objectives have been met.
- D. All objectives have been met.

Answer: A

NEW QUESTION # 98

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