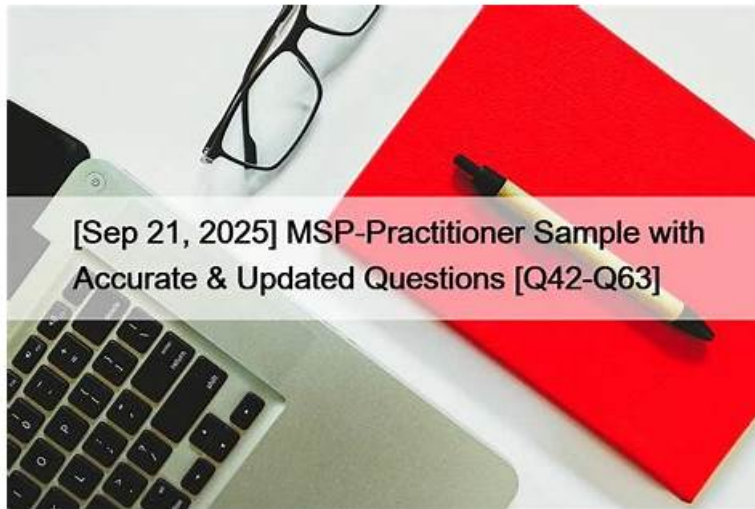


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Topic 5	<ul style="list-style-type: none"> Quality Management: Understand quality assurance and control processes to ensure that programme deliverables and outcomes meet or exceed defined quality standards.
Topic 6	<ul style="list-style-type: none"> Problem Solving: Develop expertise in addressing complex programme management challenges and resolving issues efficiently and effectively.
Topic 7	<ul style="list-style-type: none"> Risk and Issue Management: Acquire advanced knowledge of identifying, assessing and managing risks and issues that can impact a programme's success.
Topic 8	<ul style="list-style-type: none"> Benefits Realization: Master techniques for identifying, defining, tracking and realizing the full range of benefits a programme is intended to deliver, with a focus on benefits measurement and realization.

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Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q116-Q121):

NEW QUESTION # 116

Which of following is output of 'Identifying the programme'?

- A. Benefit profiles
- **B. Appointment of programme board and SRO**
- C. Business Case
- D. Programme Mandate

Answer: B

Explanation:

One key output of the 'Identifying the Programme' process is the appointment of the Programme Board and the Senior Responsible Owner (SRO). This formalizes the governance structure needed to provide leadership and oversight for the programme. The MSP Practitioner clearly states: "Programme board is set up by SRO in this process," highlighting that governance is established early to ensure accountability and decision-making capability is in place before the programme progresses further.

NEW QUESTION # 117

Programme needs to create a working environment that is both robust and flexible enough to be able to cope with frequent and sometimes radical changes of boundary. Which programme management principle suggests this?

- A. Envisioning and communicating better future
- B. Adding value
- C. Leading change
- **D. Remaining aligned with corporate strategy**

Answer: D

NEW QUESTION # 118

Which of following is input for 'managing the tranches'?

- A. Programme Brief
- B. Programme preparation plan
- **C. Approval to proceed**
- D. Assurance review reports

Answer: C

Explanation:

Approval to proceed is a critical input for the 'Managing the Tranches' process. Without formal approval, the programme cannot move into tranche delivery phases. The MSP Practitioner specifies: "Without approval to proceed, programme will not enter this process." This highlights the formal gating and control process essential for structured programme progression.

NEW QUESTION # 119

Which of the following is NOT normally a characteristic of the Vision Statement?

- A. It is short
- B. Key benefits are implicit
- C. It must describe a desirable future
- D. It must be time dependent

Answer: D

NEW QUESTION # 120

For a business transformation programme, which of scenarios will lead to high probability of success?

- A. Process change affecting technology and structures
- B. New products or services
- C. Internal, external and customer behavior
- D. Changing historical work practices

Answer: A

NEW QUESTION # 121

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