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APMG-International AgilePM-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">• People and Roles: In this section, the topics covered include various roles involved in an Agile project and how they relate to each other. The topics covered include the responsibilities of the Agile Project Manager, agile teams, and business owners.
Topic 2	<ul style="list-style-type: none">• Techniques: In this section, the topics covered various techniques that can be utilized including iterative development. Candidates are tested for their know-how of agile techniques and timeboxing.

Topic 3	<ul style="list-style-type: none"> • Lifecycle and Products: This section of the exam covers topics such as Agile project lifecycle, various stages of the lifecycle, agile products, Vision Documents, and Prototypes.
Topic 4	<ul style="list-style-type: none"> • Planning and Control: In this section, the exam covers planning and control of the project and vital concepts such as estimation and iterative strategy. It also covers how to utilize MoSCoW prioritization and mitigate any risks.

APMG-International Agile Project Management (AgilePM) Practitioner Exam Sample Questions (Q154-Q159):

NEW QUESTION # 154

The Legal Specialist has reviewed the plans for the rebranding work and has assessed how this will affect current and future contracts. They are now pressing the Change Manager to establish the deadlines and to schedule when their input will be most needed.

Which preference does this behavior BEST display?

- A. Judging
- B. Perceiving
- C. Thinking
- D. Feeling

Answer: A

Explanation:

Comprehensive and Detailed Explanation:

This question uses the Myers-Briggs Type Indicator (MBTI) framework. The behavior described aligns most closely with the Judging preference, which is associated with organization, structure, and a desire for clear plans and deadlines.

1. Why the Answer is Judging (C):

* The Legal Specialist is focused on establishing deadlines and ensuring their input is scheduled. These traits are characteristic of the Judging preference.

* People with a Judging preference prefer:

* Planning and structure.

* Clarity in schedules and deadlines.

* Order and predictability in tasks.

* Pressing for specific deadlines and schedules reflects a strong inclination toward structured, organized work.

2. Analysis of Other Options:

* Option A: Thinking

* The Thinking preference is about decision-making based on logic and objectivity. While the Legal Specialist's assessment of contract impacts involves analysis, their behavior in this scenario focuses on planning and organization rather than logical evaluation.

* Eliminate.

* Option B: Feeling

* The Feeling preference relates to decision-making based on empathy and values. This behavior is not motivated by emotional considerations or interpersonal dynamics but by a focus on task management and structure.

* Eliminate.

* Option D: Perceiving

* The Perceiving preference is characterized by flexibility, adaptability, and a preference for keeping options open. The Legal Specialist's push for deadlines and structure contrasts with the more fluid, spontaneous approach associated with Perceiving.

* Eliminate.

3. Practical Example of Judging Behavior:

* A Judging individual might request a clear project timeline with milestone dates to ensure they can prioritize their work effectively. They value predictability and dislike ambiguity, which aligns with the described behavior of the Legal Specialist.

4. Reference to MBTI:

* Judging (J):

* Focuses on order, structure, and planned decision-making.

* Prefers defined timelines and organized approaches to work.

* Perceiving (P):

* Prefers flexibility, spontaneity, and keeping options open.

NEW QUESTION # 155

Midway through Project Increment 4, a joint Sprint Retrospective is held with Developers from both Delivery Teams. Some members from Marketing and IT, based in India, join via video conferencing. Issues raised:

. Dependency management challenges

Concerns about AgilePM principle ' Demonstrate Control '

To address this, Mira Bachar and the Developers invite Hira and Sukra Aroon to help Delivery Teams understand the issues, assess the consequences, and collaborate on solutions that align with AgilePM and Scrum.

In addition to the Developers, the teams include:

(Developers in the Infrastructure Team report integration issues between climate control and lighting systems, leading to an excessive energy demand beyond the capacity of the solar panels.

Which 2 of the following actions align with the AgilePM guidance on addressing risk?)

- A. Extend the length of the Sprint to allow time to resolve integration issues.
- B. Schedule integration workshops at the end of the all Sprints to address any integration concerns.
- C. Include explicit integration test scenarios in the Sprint Backlog.
- D. Document all integration risks and have Sukra Aroon decide appropriate mitigation actions.
- E. Add integration testing to acceptance criteria for relevant Backlog items.

Answer: C,E

Explanation:

The best answers are C and D .

C is correct because AgilePM promotes building quality and risk control into the work itself. Adding integration testing to acceptance criteria ensures that relevant items are not considered complete unless the integration risk has been addressed.

D is also correct because including explicit integration test scenarios in the Sprint Backlog makes the risk visible, actionable, and part of planned delivery rather than something left vague or deferred.

Why the others are weaker:

* A is not AgilePM-aligned because timeboxes should not be casually extended.

* B is too centralized; Sukra's input matters, but risk handling should be collaborative and embedded in delivery.

* E is too late and reactive; integration concerns should be addressed continuously, not saved for the end.

So the correct answers are C, D .

NEW QUESTION # 156

Which 2 actions should the Workshop Facilitator take to implement the new Must Have requirement?

- A. Encourage all parties to contribute, irrespective of their views.
- B. Send a company-wide communication to explain the implications of the business change to all interested parties.
- C. Add the tasks required to develop the new financial transaction functionality to the Delivery Plan.
- D. Assess the impact of the additional development costs on the original Business Case.
- E. Consolidate and circulate an agenda for the workshop.

Answer: A,E

NEW QUESTION # 157

(At a meeting, Hira reminded all project participants of their role responsibilities.

Which statement does NOT comply with AgilePM?)

- A. Brinda Vyas owns and communicates the project vision, ensuring everyone understands how they contribute to the business goals.
- B. Hira reviews Sprint Backlogs each Sprint to check and focus priorities and dependencies.
- C. Developers provide consensus-based estimates to support effective planning and prioritization.
- D. Brinda Vyas resolves business-related conflicts and needs to be sufficiently available so Delivery Teams can move forward without delay.
- E. Hira ensures effective collaboration between everyone and removes blockers.
- F. Developers collaborate with each other and Sukra Aroon who ensures technical integrity of the solution, that it meets agreed priorities.
- G. Mira Bachar collaborates with Brinda Vyas, Sukra Aroon, and Hira to balance business priorities, technical feasibility and

delivery constraints.

- H. Mira Bachar ensures business needs are clear and prioritized so the Delivery Teams can deliver maximum value.

Answer: B

Explanation:

The statement that does NOT comply with AgilePM is H .

In AgilePM, the Project Manager does play an important coordination and leadership role, but reviewing Sprint Backlogs each Sprint to check and focus priorities is not the right expression of that responsibility.

Prioritization is primarily driven by the business roles , and the detailed Sprint-level backlog is typically managed much closer to the Delivery Team level.

Why H is incorrect:

* Priorities are not owned by the Project Manager alone. They are shaped by business need and value, usually through the relevant business ownership roles.

* The Sprint Backlog is a detailed delivery artifact used by the team to organize and execute work during the Sprint.

* Hira can support coordination, visibility, dependency management, and escalation, but she should not be positioned as the person who reviews Sprint Backlogs in order to "focus priorities" each Sprint as though that were her core responsibility.

That wording shifts too much control toward the Project Manager and away from the empowered team and business-led prioritization model that AgilePM supports.

Why the other options are compliant:

A). Brinda Vyas owns and communicates the project vision, ensuring everyone understands how they contribute to the business goals.

This aligns well with the Business Visionary role. AgilePM expects the vision to be clearly owned and communicated.

B). Brinda Vyas resolves business-related conflicts and needs to be sufficiently available so Delivery Teams can move forward without delay.

This is also aligned. Business leadership must be engaged and available enough to avoid delays in clarification and decision-making.

C). Developers collaborate with each other and Sukra Aroon who ensures technical integrity of the solution, that it meets agreed priorities.

This is broadly aligned. Developers collaborate on delivery, and the Solution Architect safeguards technical coherence and integrity.

The "agreed priorities" part is driven by the wider project context, but the statement is still generally consistent with AgilePM collaboration.

D). Developers provide consensus-based estimates to support effective planning and prioritization.

This fits AgilePM well. Delivery teams are closely involved in estimating because they are best placed to judge effort and feasibility.

E). Mira Bachar ensures business needs are clear and prioritized so the Delivery Teams can deliver maximum value.

This is consistent with the Product Owner-style responsibility of clarifying and prioritizing business needs.

F). Mira Bachar collaborates with Brinda Vyas, Sukra Aroon, and Hira to balance business priorities, technical feasibility and delivery constraints.

This strongly aligns with AgilePM's collaborative approach across business, technical, and management roles.

G). Hira ensures effective collaboration between everyone and removes blockers.

This is a good AgilePM description of the Project Manager's facilitative role.

AgilePM perspective:

AgilePM promotes:

* business-led prioritization

* empowered delivery teams

* facilitative project management

* collaborative dependency handling

* clear role boundaries

A Project Manager should support transparency and coordination, but not take over detailed Sprint backlog control in a way that weakens team empowerment or business ownership of priorities.

Therefore, the statement that does not comply with AgilePM is H .

NEW QUESTION # 158

During the Foundations phase for Project Increment 4, Sukra Aroon held a meeting with Hira, Mira Bachar, and Wanida Anong, to ensure alignment and compliance with EPR company policies, local regulations, and international standards. The meeting also clarified how financial and investment decisions would be made for Project Increment 4, ensuring alignment with EPR business priorities, and how this information will be tracked, controlled and evidenced.

Wanida Anong, who works across multiple sites worldwide, attended the meeting in person but has limited availability throughout the Project Increment.

(During the meeting, Wanida Anong shared specific safety and hygiene standards associated with the water used for Hydrotherapy

treatments. Water quality needs to be monitored to ensure it meets specific safety and hygiene standards. Which of the following approaches balances agility with compliance?)

- A. Fully design the Hydrotherapy solution during the Foundations phase and validate it with the regulatory authority before development starts.
- **B. Include regulatory acceptance criteria in the Definition of Done for all Product Backlog items, review and get acceptance of compliance at Sprint Reviews.**
- C. Deliver compliance-related features early in the Project Increment and ensure they are formally reviewed by the regulatory authority leaving the team more time for rework if required.
- D. Have Wanida Among involved in all Product Backlog refinement, Sprint Planning, and Sprint Review activities that impact the design and operation of these treatments.

Answer: B

Explanation:

The correct answer is C .

AgilePM balances agility and compliance by embedding compliance into the way work is defined, built, and reviewed , rather than treating it as a large upfront phase or a late-stage check.

Why C is correct:

- * By including regulatory acceptance criteria in the Definition of Done , compliance becomes part of normal delivery quality.
- * This ensures the team does not separate "done" from "compliant."
- * Reviewing compliance through Sprint Reviews supports incremental inspection and early detection of issues.

This is a strong AgilePM response because it:

- * keeps compliance visible,
- * integrates it into iterative delivery,
- * reduces the risk of late surprises,
- * and supports evidence-based control.

Why the other options are not the best:

- * A is too upfront and predictive. AgilePM does not require full design before development starts.
- * B may sound collaborative, but it is impractical, especially since Wanida has limited availability.
- * D is useful as a tactic in some contexts, but it is less robust than building compliance directly into the team's definition of complete work.

So the best answer is C .

NEW QUESTION # 159

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