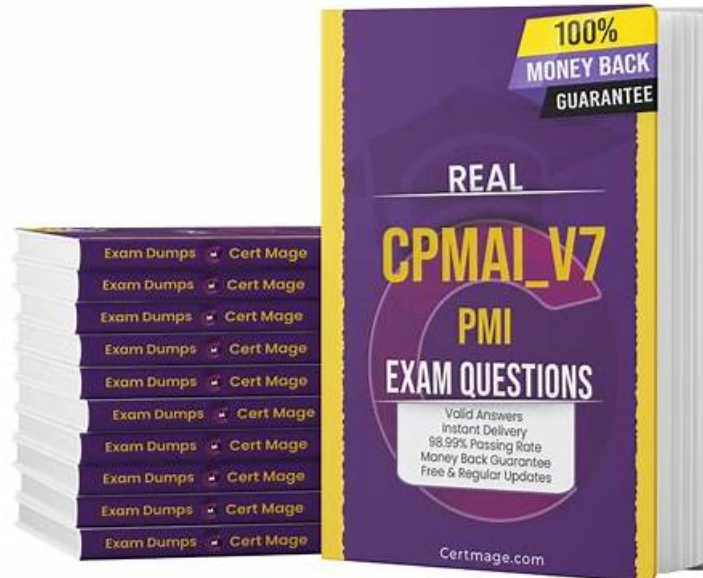


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PMI Certified Professional in Managing AI Sample Questions (Q39-Q44):

NEW QUESTION # 39

During the configuration management of an AI/machine learning (ML) model, the team has observed inconsistent performance metrics across different test datasets.

What will cause the inconsistency issue?

- A. Insufficient model complexity
- **B. Incorrect data preprocessing steps**
- C. Overfitting the training data
- D. Low variance in the test results

Answer: B

Explanation:

PMI-CPMAI highlights data pipelines and preprocessing as critical components of AI/ML configuration management. A core principle is that all evaluation datasets must be processed through consistent, validated preprocessing steps (cleaning, normalization, feature engineering, encoding, etc.). If different test datasets experience different preprocessing logic, parameter settings, or transformations, performance metrics will naturally appear inconsistent, not because of the model itself but because the inputs are not comparable.

The guidance notes that configuration management for AI must track not only model versions but also data transformations, feature pipelines, and parameter settings. Inconsistent metrics across test datasets are a classic symptom of mismatched preprocessing, such as applying different scaling, missing-value handling, text tokenization, or feature selection strategies across datasets. Overfitting and model complexity affect generalization, but typically manifest as consistently poor performance on out-of-sample data, rather than erratic metrics between test sets prepared correctly.

Therefore, when a team observes inconsistent performance metrics across different test datasets, PMI-CPMAI would direct them to first check whether the data preprocessing steps are implemented correctly and consistently across those datasets. The likely cause of the inconsistency issue is incorrect (or inconsistent) data preprocessing steps.

NEW QUESTION # 40

A telecommunications company is adopting an AI-based customer service chatbot. They are concerned about potential quality issues affecting customer satisfaction.

What should the project manager do?

- A. Initiate a beta testing phase with a small group of customers
- B. Conduct regular performance reviews and updates based on customer feedback
- **C. Develop a comprehensive quality assurance plan for the chatbot**
- D. Set up a dedicated team to monitor and address quality issues

Answer: C

Explanation:

From a PMI-CPMAI perspective, concerns about quality and customer satisfaction must be addressed first at the planning level, not only reactively once the chatbot is live. For AI-enabled services such as a customer service chatbot, the project manager is expected to define a formal quality management approach that covers: what "quality" means for this AI system (e.g., accuracy of responses, relevance, tone, response time), how it will be measured, and which controls and tests will be applied throughout the lifecycle.

A comprehensive quality assurance (QA) plan typically includes: clearly defined quality criteria and success metrics, test strategies (unit tests, conversation flow tests, usability tests, bias checks), acceptance thresholds, evaluation datasets, user journey scenarios, procedures for handling low-confidence outputs, and mechanisms for ongoing monitoring once in production. PMI-CPMAI guidance on AI lifecycle management stresses that these elements must be designed before wide rollout so that risks to customer experience are proactively controlled rather than discovered ad hoc.

Actions like beta testing, setting up monitoring teams, or doing regular performance reviews are valuable, but they are individual techniques that should exist inside an overarching QA framework. The best initial step that a project manager should take, given generalized concern about potential quality issues, is therefore to develop a comprehensive quality assurance plan for the chatbot.

NEW QUESTION # 41

A project manager is considering different project management approaches for an AI solution deployment. They need to ensure the approach allows for iterative improvements and accommodates changing requirements.

Which approach is effective in this situation?

- **A. Adaptive/agile**
- B. Incremental
- C. Hybrid
- D. Predictive

Answer: A

Explanation:

PMI-CPMAI emphasizes that AI projects typically involve uncertainty, experimentation, and evolving requirements. Data can change, model behavior must be tuned, and stakeholders may refine success criteria as they see early results. Because of this, PMI frames AI work as well-suited to adaptive/agile approaches that support short iterations, continuous learning, and rapid feedback loops.

In an adaptive/agile approach, the team plans in smaller increments, regularly reprioritizes the backlog, and refines scope based on empirical evidence from model experiments and pilots. This allows them to update features, retrain models, and adjust data or architecture as new insights are gained. PMI-CPMAI links this directly to AI lifecycles, where experimentation, evaluation, and deployment are repeated cycles rather than one-off phases.

Predictive approaches are more rigid and assume stable, knowable requirements upfront, which is rarely realistic for AI behavior and data-driven insights. Incremental and hybrid can add some flexibility, but adaptive/agile is the explicit choice in PMI's guidance when iterative improvement and changing requirements are primary concerns. Therefore, the most effective approach for an AI solution deployment in this context is adaptive/agile.

NEW QUESTION # 42

An aerospace company is integrating AI for predictive maintenance. The project manager is concerned about potential delays due to external dependencies.

Which initial step should the project manager take?

- A. Implement just-in-time inventory
- B. Increase resource allocation
- C. Engage with multiple suppliers
- D. Establish contingency plans

Answer: C

Explanation:

Within the PMI Certified Professional in Managing AI (PMI-CPMAI) framework, managing external dependencies is a core component of AI project risk management, especially for industries such as aerospace where supply chains and component availability can significantly affect timelines. PMI emphasizes that external dependency risks—such as reliance on specialized hardware, sensors, cloud services, or third-party data streams—must be addressed proactively to ensure uninterrupted AI system development and deployment.

The PMI-CPMAI Risk and Dependency Management section states that AI project managers should "identify and stabilize critical external inputs early in the lifecycle, particularly when those dependencies are single-source or highly specialized." It further highlights that mitigation begins with "diversifying suppliers or service providers to reduce the probability of bottlenecks or delays caused by external parties." This approach not only reduces vulnerability but also improves resilience and reduces procurement-related schedule risks.

Although increasing internal resources (A) or implementing just-in-time inventory (B) may optimize internal operations, they do not mitigate dependency on external providers. Establishing contingency plans (C) is important but is not the initial action; PMI guidance is clear that risk avoidance and reduction take precedence over contingency responses. The most appropriate first step, according to PMI-CPMAI, is to "engage with multiple suppliers to ensure redundancy and reduce exposure to single-point external failures."

NEW QUESTION # 43

A project manager is reviewing the performance of an AI model used for predictive analytics in sales. The model's accuracy is within acceptable limits; however, its precision is low.

What is the cause for the precision issue?

- A. The feature selection process is flawed
- B. The model is overfitting the training data
- C. The training data is unbalanced
- D. The model is underfitting the validation data

Answer: C

Explanation:

In AI classification problems, PMI-CPMAI highlights the importance of understanding multiple performance metrics—accuracy, precision, recall, F1, and others—rather than relying on accuracy alone. Precision measures, out of all predicted positive cases, how

many are actually positive. Low precision means a high proportion of false positives. It is possible for a model to have acceptable overall accuracy while still having low precision, especially when the underlying data is class-imbalanced.

When the training data is unbalanced-typically many more negative than positive cases-the model can achieve high accuracy simply by classifying most instances as the majority class. However, its behavior on the minority (often the more important) class can be poor, leading either to many false positives or false negatives, depending on thresholds and training dynamics. PMI-CPMAI treats data distribution analysis and class balance as core elements of data quality assessment because skewed data often manifests as misaligned metrics: accuracy looks fine, while precision or recall is deficient.

Underfitting or overfitting usually depress both accuracy and other metrics and would more likely show broader performance problems. Flawed feature selection can harm performance generally, but the classic and most direct cause tied to the pattern "accuracy OK, precision low" in exam-style reasoning is unbalanced training data, making option B the best explanation.

NEW QUESTION # 44

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