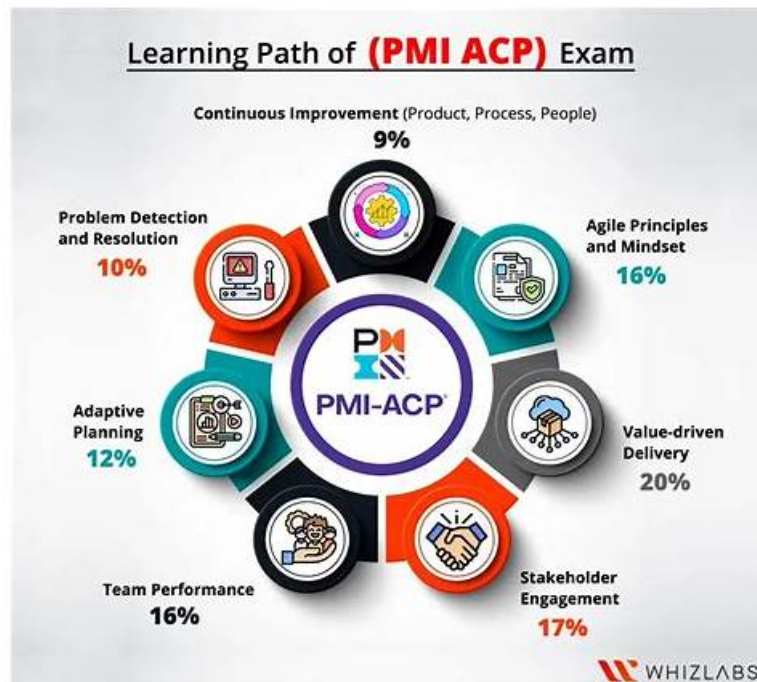


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PMI Agile Certified Practitioner Sample Questions (Q524-Q529):

NEW QUESTION # 524

During a retrospective, the agile practitioner discovers that a team member's process improvement idea has worsened the outcome. What should the agile practitioner do?

- **A. Ask a manager to direct the team on fixing the process**
- B. Encourage the team to continue executing the idea to see if it improves
- C. Privately speak with the team member to convey that their idea worsened the outcome
- D. Commend the team on trying the idea, then encourage discussion regarding alternatives

Answer: A

NEW QUESTION # 525

During a team meeting, conflicting opinions arise regarding the best approach to complete a project task. The project manager wants to ensure that the team can effectively handle these conflicts and come to a resolution that benefits the project. What is an effective way to handle conflicting opinions in team meetings in an agile environment?

- **A. Restate the positions to find what is in common.**
- B. Choose the option that is best for the team.
- C. End the discussion until there is consensus.
- D. Wait for the problem to resolve itself.

Answer: A

NEW QUESTION # 526

Roadmaps are defined as covering a rolling 12 months. When creating a product roadmap in an agile environment, what factor should the agile lead take into consideration?

- **A. Just-in-time (JIT) refinement**
- B. Funding decisions
- C. Stories to be released in each sprint
- D. Infrastructure updates

Answer: A

Explanation:

In agile environments, planning should be flexible and adaptable to changing circumstances. Just-in-time (JIT) refinement refers to the practice of refining the backlog and details of the product features as they become more relevant, rather than attempting to plan everything upfront. This allows the team to respond to changes and new information as they emerge, which aligns with agile principles of iterative development and adaptability.

NEW QUESTION # 527

Unable to meet a sprint's committed velocity, an agile team approaches the agile coach to define the next sprint's velocity. What should the agile coach advise?

- A. Split each story into multiple stories to meet the desired velocity.
- **B. Set the velocity to the delivered story points of the last sprint.**
- C. Use different estimation methods for stories and defects to meet the desired velocity.
- D. Re-estimate by assigning more story points to smaller stories to increase the velocity.

Answer: B

Explanation:

The correct answer is B - Set the velocity to the delivered story points of the last sprint.

Agile velocity is a historical measure, not a target. It represents the amount of work a team actually completed in a previous sprint and should be used to help guide future sprint planning. Teams should not inflate, manipulate, or "game" their velocity; instead, they should use it as a basis for realistic planning.

PMI Agile Practice Guide states:

"Velocity is calculated by totaling the points for all fully completed stories. It is a measure of what the team can complete-not what it hopes to complete-and should be used as an empirical baseline for planning." (PMI Agile Practice Guide, Section 5.3 - Estimation and Velocity) Mike Griffiths further explains:

"Velocity should be based on historical data from previous sprints. Teams should not artificially inflate velocity by changing estimation practices or slicing stories merely to appear more productive." (PMI-ACP Exam Prep, Chapter 5 - Adaptive Planning) Incorrect options:

- * A promotes splitting for manipulation, not for clarity.
- * C suggests altering estimation practices for the sake of metrics.
- * D implies gaming the system to falsely increase velocity.

NEW QUESTION # 528

The ScrumMaster notices repeated friction between two team members in the Daily Scrum meetings. The next step should be to:

- A. Ask for new resources to replace them before the friction undermines the team's productivity.
- **B. Schedule a meeting with them after a Daily Scrum meeting to explore and resolve the issue.**
- C. Ignore the friction because a self-organizing team must sort out team conflict issues.
- D. Attempt to resolve the problem directly and immediately during a Daily Scrum meeting.

Answer: B

Explanation:

Explanation:

NEW QUESTION # 529

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