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## **BCS Foundation Certificate in Business Analysis V4.0 Sample Questions (Q51-Q56):**

### **NEW QUESTION # 51**

Which modelling technique organises the business analyst's thinking by using a series of topic-related branches and sub-branches radiating from a central point?

- A. Process map.
- B. Business analysis process model
- C. Entity relationship diagram
- D. Mind map.

**Answer: D**

Explanation:

The technique described is a Mind map. A Mind Map is a non-linear, visual tool used for structuring information and generating ideas around a central concept. It is characterized by having a central image or topic from which topic-related branches and sub-branches radiate. The structure helps the business analyst (or a group in a workshop) to organize complex, unstructured thoughts, visualize associations, and explore an area holistically. This technique is often used in the initial stages of investigation, such as problem analysis or requirements elicitation, to help gain a broad understanding of the scope and related issues. This is distinct from a Process map (which shows the flow of activities), an Entity relationship diagram (which models data structures), or the Business analysis process model (which models the BA's work steps).

(Reference: BCS Foundation Certificate in Business Analysis / BCS Business Analysis Practice - Investigative Techniques, Mind Maps)

### **NEW QUESTION # 52**

Which of the following BEST describes the purpose of a change strategy?

- A. Ensuring the quickest way for transition.
- B. Mapping the alternative options.
- C. Achieving the transition between current state and future state.
- D. Ensuring the simplest way for transition.

**Answer: C**

Explanation:

A change strategy outlines how an organization will move from its current state to its desired future state. Its purpose is to ensure a structured and effective transition.

Key Considerations:

Ensuring the simplest way for transition: While simplicity is desirable, it is not the primary purpose of a change strategy.

Ensuring the quickest way for transition: Speed is not the main focus; effectiveness and alignment with goals are more important.

Achieving the transition between current state and future state: This accurately describes the purpose of a change strategy, which is to bridge the gap between where the organization is now and where it wants to be.

Mapping the alternative options: While mapping options may be part of the planning process, it is not the ultimate purpose of the change strategy.

Evaluation of Each Option:

A . Ensuring the simplest way for transition:

Simplicity is a consideration but not the primary purpose of a change strategy.

Conclusion: This is not correct .

B . Ensuring the quickest way for transition:

Speed is secondary to achieving an effective and sustainable transition.

Conclusion: This is not correct .

C . Achieving the transition between current state and future state:

This is the core purpose of a change strategy, ensuring the organization moves effectively toward its goals.

Conclusion: This is correct .

D . Mapping the alternative options:

Mapping options is part of the analysis phase, not the overarching purpose of the strategy.

Conclusion: This is not correct .

Final Recommendation:

The best description of the purpose of a change strategy is:

C . Achieving the transition between current state and future state.

### NEW QUESTION # 53

The following is a list of statements about stakeholders and stakeholder management.

a. A customer can be considered as a stakeholder in a project.

b. A supplier can be considered as a stakeholder in a project.

c. Stakeholders' positions do not remain static during the life of the project.

d. Communication must not be tailored to each stakeholder in the project.

Which of the following is correct?

- A. All four statements are correct
- B. Statements a and c are correct, statements b and d are incorrect.
- C. Statements b and c are correct, statements a and d are incorrect.
- D. **Statements a, b and c are correct, statement d is incorrect.**

**Answer: D**

### NEW QUESTION # 54

Which of the following diagrams explicitly shows the sequence of tasks?

- A. A class model.
- B. **A swim-lane diagram**
- C. A use case diagram
- D. A business activity model.

**Answer: B**

### NEW QUESTION # 55

At a recent Board Meeting the Directors of an office fitting company ratified the company's mission as:

To meet or undercut all our competitors' prices'

Which of the following is MOST LIKELY to be the company's vision?

- A. To increase the company's market share.
- B. **To offer the best value office fitting service**
- C. To reduce the cost of office fitting by 5%.
- D. To be the premier office fitting company

**Answer: B**

Explanation:

A mission statement defines the organization's purpose and primary objectives, often focusing on what the organization does and how it operates in the present. In contrast, a vision statement outlines the long-term aspirations of the organization-what it aims to become in the future. The mission provided-'To meet or undercut all our competitors' prices'-is focused on price competitiveness, which is a tactical approach rather than a strategic aspiration.

Let's analyze each option:

A . To offer the best value office fitting service: While this aligns somewhat with the mission, it is more of a value proposition or operational goal rather than a visionary statement. It lacks the aspirational and long-term focus that defines a vision.

B . To reduce the cost of office fitting by 5%: This is a specific, measurable objective, but it is too narrow and tactical to qualify as a vision. Visions are broader and not tied to specific metrics.

C . To increase the company's market share: Increasing market share is a strategic goal, but it is still an intermediate step toward achieving something greater. It does not capture the overarching ambition of the company.

D . To be the premier office fitting company: This option reflects a long-term aspiration and aligns with the characteristics of a vision statement. It expresses the desire to achieve leadership and excellence in the industry, which is consistent with the mission of being competitive on price while aiming for a higher status.

According to the BCS Business Analysis Framework, a vision statement should inspire and guide the organization toward its ultimate goal. Therefore, D is the most appropriate choice.

## NEW QUESTION # 56

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