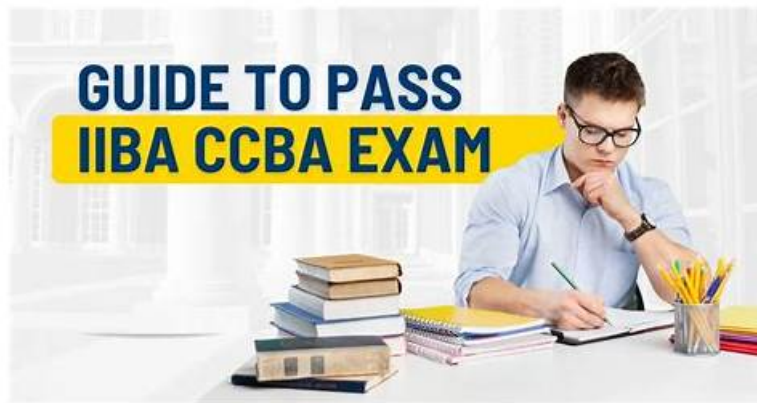


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IIBA Certification of Capability in Business Analysis (CCBA) Sample Questions (Q34-Q39):

NEW QUESTION # 34

You are currently working on creating the activity list for an initiative in your organization. What characteristic must be assigned to each task in your task list?

- A. Roles and responsibilities
- B. Unique number
- C. Procurement needs

- D. Risk level

Answer: B

Explanation:

Each task in the task list should have a unique number to identify the specific task and it should have a description of what the task is.

Answer B is incorrect. The risk level is not associated with the task list.

Answer D is incorrect. Roles and responsibilities are not included directly in the task list.

Answer A is incorrect. Procurement needs are not included in the task list.

NEW QUESTION # 35

There are five tasks and six inputs to requirements management and communication. As a business analyst, you'll need to gather all of the following inputs for this knowledge area except for which one?

- A. Requirement Management Plan
- B. Business Analysis (BA) communication plan
- C. Solution scope
- D. Work breakdown structure

Answer: D

Explanation:

Explanation

The work breakdown structure (WBS) is a tool used to define the scope of work and to develop estimates. This tool creates a hierarchy of work by decomposing the project scope into smaller and smaller pieces. WBS can perform the following tasks:

It may break the project into iterations, releases, or phases. It can break deliverables into work packages.

It may break activities into smaller tasks.

Answer C, A, and D are incorrect. The inputs to requirements management and communication are as follows:

Business Analysis (BA) communication plan Requirement Management Plan

Solution Scope Requirements Structure

Organizational Process Assets

Stakeholder, List, Roles, and Responsibilities Requirements

NEW QUESTION # 36

A business analyst (BA) has completed an impact analysis of a proposed change, gained approval for the change, and has updated the requirements. The project sponsor wants to be updated with an overview of the results. How should the BA communicate the results?

- A. Create use case scenarios
- B. Email the requirements package
- C. Present the requirements at a high-level
- D. Schedule a requirements workshop

Answer: B

NEW QUESTION # 37

A facilities management company has an ambitious growth plan of doubling the revenue of their office waste recycling service over the next 12 months. The business analyst (BA) plans to define the objectives and align them with the enterprise's vision, mission and goals. What element of 'SMART' goals would this objective refer to?

- A. Relevant
- B. Specialized
- C. Achievable
- D. Measureable

Answer: A

Explanation:

Explanation

SMART goals are objectives that are designed to be Specific, Measurable, Achievable, Relevant, and Time-bound. The element of 'Relevant' in SMART goals refers to ensuring that the goal aligns with broader business strategies, visions, missions, and values. In the context of the facilities management company's objective to double the revenue of their office waste recycling service, the goal would need to be relevant to the enterprise's overall direction and purpose to ensure it contributes meaningfully to the organization's success.

References: The information is based on the SMART goals framework as understood in business analysis practices up to the year 2021. For the most current and detailed explanations, please refer to the latest resources provided by the International Institute of Business Analysis (IIBA) or the specific learning documents for the Capability in Business Analysis™ (CCBA®) certification.

NEW QUESTION # 38

A business analyst (BA) is reviewing the elicitation results of several workshops to decide which technique to use to model the requirements. The elicitation identified user roles needed in a future solution, the functionality needed by each of these roles, and how the desired interaction with the solution should look. Which technique allows the BA to model this type of information?

- A. Process models
- B. Sequence diagrams
- C. Use cases and scenarios
- D. Roles and permissions matrix

Answer: C

Explanation:

Comprehensive and Detailed Use cases and scenarios model user interactions with a system, detailing how different roles will use the solution.

BABOK Guide (Chapter 10.48 - Use Cases and Scenarios) states that use cases define user-system interactions, making them ideal for capturing roles, actions, and expected system behavior.

Sequence diagrams (Option A) show system interactions but do not define user roles.

Process models (Option C) describe workflows rather than user interactions.

Roles and permissions matrices (Option D) define access rights but not interactions.

NEW QUESTION # 39

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