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Scrum Professional Scrum Product Owner I Sample Questions (Q144-Q149):

NEW QUESTION # 144

What is the typical size for a Scrum Team?

(choose the best answer)

- A. 9.
- **B. 10 or fewer.**
- C. 7 plus or minus 3.
- D. At least 7.

Answer: B

Explanation:

Explanation

The typical size for a Scrum Team is 10 or fewer people, including the Product Owner, the Scrum Master, and the Developers. The Scrum Guide states that "The Scrum Team is small enough to remain nimble and large enough to complete significant work within a Sprint. Fewer than three people decrease interaction and results in smaller productivity gains. Having more than ten people requires too much coordination. Large teams generate too much complexity for an empirical process to be useful."¹ This means that the optimal Scrum Team size is between 3 and 10 people, depending on the context and the nature of the work.

References:

1: The Scrum Guide², page 6

2: The Scrum Guide

NEW QUESTION # 145

Five new Scrum Teams have been created to build one product. A few of the Developers on one of the Scrum Teams ask the Scrum Master how to coordinate their work with the other teams. What should the Scrum Master do?

(choose the best answer)

- A. Collect the Sprint tasks from the teams at the end of their Sprint Planning and merge that into a consolidated plan for the entire Sprint.
- B. Visit the five teams each day to inspect that their Sprint Backlogs are aligned.
- **C. Teach them that it is their responsibility to work with the other teams to create an integrated Increment that is inclusive of all five team's work.**
- D. Teach the Product Owner to work with the lead developers on ordering Product Backlog in a way to avoid too much overlap during a Sprint.

Answer: C

Explanation:

Explanation

Answer A. Teach them that it is their responsibility to work with the other teams to create an integrated Increment that is inclusive of all five team's work.

Explanation: According to the Scrum Guide, the Scrum Team is responsible for all product-related activities, including coordination and integration with other teams. The Scrum Master should teach the Developers how to work with the other teams to create a potentially releasable product increment that meets the Definition of Done and the Product Goal. One way to facilitate this coordination is to use a Scrum of Scrums meeting, which is a daily or periodic meeting where representatives from each team share their progress, plans, and impediments. The Scrum of Scrums meeting is not mandatory, but it can help the teams align their work and resolve dependencies.

The other options are not correct because they violate the principles of Scrum, such as self-management, empiricism, and transparency:

* B. Collecting the Sprint tasks from the teams and merging them into a consolidated plan for the entire Sprint is a centralized and controlled way of coordination that undermines the self-management and autonomy of the teams. The Scrum Master should not act as a project manager or a coordinator, but as a servant-leader and a coach who enables the teams to manage their own work.

* C. Visiting the five teams each day to inspect that their Sprint Backlogs are aligned is a micromanagement and inspection approach that does not respect the trust and transparency of the teams.

The Scrum Master should not interfere with the work of the teams, but support them in creating a shared understanding of the product vision, goals, and requirements.

* D. Teaching the Product Owner to work with the lead developers on ordering Product Backlog in a way to avoid too much overlap during a Sprint is a suboptimal and inefficient way of coordination that does not leverage the collective intelligence and creativity of the teams. The Product Owner should not rely on a few individuals to order the Product Backlog, but collaborate with all the teams and stakeholders to maximize value delivery.

References:

* [Scrum Guide], section 2.2: "The Scrum Team is responsible for all product-related activities from stakeholder collaboration, verification, maintenance, operation, experimentation, research and development, and anything else that might be required."

* Scrum Of Scrums - Guide to Agile Scaling Frameworks - Agilest: "The coordination of the various teams is done in a Scrum of Scrums meeting which can be held daily, twice a week, or at a minimum, once a week. Each Scrum team has its ScrumMaster or a designated team member attend the Scrum of Scrum meeting as its representative."

NEW QUESTION # 146

Which is NOT a valid consideration when ordering a Product Backlog?
(choose the best answer)

- **A. Tools and techniques.**
- B. Importance to customers.
- C. Alignment with business strategy and goals.
- D. Dependencies on other Product Backlog items.
- E. Risk.

Answer: A

Explanation:

Explanation

* The Product Backlog is an ordered list of everything that is known to be needed in the product. It is the

* single source of truth for the Scrum Team and the stakeholders. It contains all the requirements, features, functions, enhancements, fixes, and anything else that can deliver value to the customers and users of the product.

* The Product Owner is accountable for ordering the Product Backlog. The Product Owner orders the items in the Product Backlog based on factors such as value, risk, priority, dependency, feedback, or market conditions. The order of the Product Backlog items provides a clear and consistent indication of what is most important and urgent for the product. The order of the Product Backlog items also helps the Scrum Team and the stakeholders to plan and forecast effectively.

* The tools and techniques used to create, manage, or refine the Product Backlog are not a valid consideration when ordering the Product Backlog. The tools and techniques are means to an end, not an end in themselves. The tools and techniques do not affect the value or quality of the product or service delivered. The tools and techniques may vary from one Product Owner to another, depending on their preferences, skills, or context. The tools and techniques may also change over time, as new technologies or practices emerge or evolve.

References:

* Scrum Guide: <https://www.scrumguides.org/scrum-guide.html>

* Product Backlog: <https://www.scrum.org/resources/what-is-a-product-backlog>

* Product Owner: <https://www.scrum.org/resources/what-is-a-product-owner>

NEW QUESTION # 147

Which two things are appropriate for a Scrum Master to do, if the Scrum Team does not have the tools and environment to completely finish each selected Product Backlog item?
(choose the best two answers)

- A. Encourage the Product Owner to accept partially done Increments until the situation improves.
- **B. Coach the Scrum Team to improve its skills, tools and environment over time and adjust the Definition of Done accordingly.**
- **C. Have the Scrum Team establish a Definition of Done that is actually possible to achieve given current circumstances.**
- D. Refocus the current Sprint on establishing the Scrum Team's environment instead of delivering an Increment.
- E. Declare the Scrum Team not ready for Scrum.

Answer: B,C

Explanation:

Scrum

Explore

The correct answers are A and D.

A). Coach the Scrum Team to improve its skills, tools and environment over time and adjust the Definition of Done accordingly. This is an appropriate action for a Scrum Master, as it helps the Scrum Team to overcome the impediments that prevent them from delivering a potentially releasable Increment. The Definition of Done should reflect the current reality of the Scrum Team, but also be a source of continuous improvement¹².

D). Have the Scrum Team establish a Definition of Done that is actually possible to achieve given current circumstances. This is also an appropriate action for a Scrum Master, as it ensures that the Scrum Team has a clear and shared understanding of what it means to complete a Product Backlog item. The Definition of Done should be realistic and achievable, but also challenging and ambitious¹².

B). Refocus the current Sprint on establishing the Scrum Team's environment instead of delivering an Increment. This is not an appropriate action for a Scrum Master, as it violates the purpose of the Sprint, which is to deliver a valuable product Increment that meets the Sprint Goal. The Scrum Team should not change the Sprint Goal or scope during the Sprint, unless the Product Owner decides to cancel the Sprint³.

C). Encourage the Product Owner to accept partially done Increments until the situation improves. This is not an appropriate action for a Scrum Master, as it compromises the quality and value of the product. The Product Owner should only accept Increments that meet the Definition of Done and the acceptance criteria. Partially done Increments increase technical debt and risk, and reduce transparency and feedback¹².

E). Declare the Scrum Team not ready for Scrum. This is not an appropriate action for a Scrum Master, as it undermines the Scrum values and principles. The Scrum Master should support the Scrum Team in adopting and applying Scrum, regardless of the challenges and constraints they face. The Scrum Master should foster a culture of empiricism, self-organization, collaboration, and continuous improvement.

NEW QUESTION # 148

Which best describes the Product Backlog?

(choose the best answer)

- A. It is baselined to follow change management processes.
- **B. It is allowed to grow and change as more is learned about the product and its customers.**
- C. It contains all foreseeable tasks and requirements from which the Scrum Team can develop and maintain a complete project plan.
- D. It provides just enough information to enable a Scrum Team to start the design phase of a product.

Answer: B

Explanation:

The Product Backlog is an emergent, ordered list of what is needed to improve the product. It is the single source of work undertaken by the Scrum Team. The Product Backlog is dynamic; it constantly changes to identify what the product needs to be appropriate, competitive, and useful. The other options are not accurate descriptions of the Product Backlog, as it does not contain all foreseeable tasks and requirements, it does not provide just enough information to start the design phase, and it is not baselined to follow change management processes²³.

1: What is a Product Backlog? | Scrum.org
2: What is a Product Backlog? | Agile Alliance
3: Product Backlog: Definition, Examples and Techniques | Wrike Guide

NEW QUESTION # 149

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