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## BCI CBCI High Passing Score & Sample CBCI Questions Answers

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### BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q169-Q174):

#### NEW QUESTION # 169

Which of the following explains the value that can be added when personnel embrace Business Continuity rather than seeing it as something embedded in their job role?

- A. Personnel view Business Continuity as additional requirements which demand further training
- B. Personnel are aware of Business Continuity and attend meetings if required to
- C. Personnel complete tasks as instructed within the time allocated
- **D. Personnel feel committed to Business Continuity and ensure that their tasks are completed promptly and with attention to detail**

**Answer: D**

Explanation:

Personnel who genuinely embrace Business Continuity demonstrate commitment beyond compliance, proactively ensuring tasks

related to continuity are completed promptly and with thoroughness. The CBCI 7.0 course stresses that this attitude leads to better preparedness, reduces risks, and enhances recovery capabilities, driving organizational resilience. Merely attending meetings or completing tasks as instructed reflects minimal engagement, whereas embracing continuity fosters ownership and accountability.

#### NEW QUESTION # 170

Validation is achieved through a combination of activities. Which one of following options lists the three activities?

- A. Exercising, maintenance and analysing
- **B. Exercising, maintenance, and review**
- C. Exercising, debriefing, and peer review
- D. Exercising, updating, and stakeholder review

**Answer: B**

Explanation:

In CBCI 7.0 (aligned to BCI Good Practice Guidelines 7.0), Validation (PP6) is explicitly achieved through a combination of three activities: Exercising, Maintenance, and Review. Exercising is used to train for, assess, practice, and improve performance; maintenance ensures BC arrangements and plans remain relevant and operationally ready; and review assesses the suitability, adequacy, and effectiveness of the BCMS and identifies opportunities for improvement. This "three-part" approach ensures validation is not limited to running exercises: it also confirms that documents and capabilities stay current and that the BCMS remains effective as the organization and its context change. The GPG Lite 7.0 section for PP6 states this combination directly, and it also emphasizes that validation confirms implemented solutions and plans work to agreed specifications and are appropriate for the organization's size and complexity-reinforcing why maintenance and review must accompany exercises rather than being optional add-ons.

#### NEW QUESTION # 171

When selecting solutions to mitigate unacceptable risks and single points of failure, the activity/resource owner will take into account:

- A. The risks expected to materialise in the future
- **B. Advantages and disadvantages of the solution**
- C. The Business Continuity culture index
- D. Findings from the Business Impact Analysis (BIA)

**Answer: B**

Explanation:

The CBCI 7.0 course clarifies that when activity or resource owners evaluate solutions, they must carefully consider the advantages and disadvantages of each option, including cost, feasibility, operational impact, and alignment with organizational goals. While BIA findings inform priority, and future risk projections shape preparedness, the practical trade-offs in implementing solutions are central to decision-making. The Business Continuity culture index is a tool for measuring engagement, not a direct factor in solution selection. Balanced assessment ensures that selected solutions are not only effective but sustainable and appropriate.

#### NEW QUESTION # 172

In relation to Solutions Design, a gap analysis is used to determine whether:

- **A. New strategies and solutions are in order to meet Business Continuity requirements**
- B. The organization is performing at its optimum financial level
- C. Personnel are embracing Business Continuity sufficiently well to deliver Business Continuity requirements
- D. The results of an external audit are justified in terms of internal evidence of Business Continuity achievements

**Answer: A**

Explanation:

A gap analysis is a critical evaluation tool used in the Solutions Design phase to identify differences between existing Business Continuity capabilities and what is required to achieve organizational resilience. The CBCI 7.0 course specifies that this analysis determines if new or revised strategies and solutions are needed to meet Business Continuity requirements effectively. By comparing current states with desired outcomes, the gap analysis highlights areas lacking adequate controls, resources, or processes. It drives decision-making for prioritizing improvements and investments in continuity measures. This systematic assessment ensures that

Business Continuity strategies are fit for purpose and aligned with evolving risks and business objectives. It is not focused on financial performance or audit justifications but on actionable capability enhancements.

### NEW QUESTION # 173

Which of the following would NOT be taken into account when developing and drafting a Business Continuity policy?

- A. Designing the policy to be appropriate to the type of organization and to reflect the culture and operating environment
- **B. Providing detailed background information in the introduction to the policy which explains, with examples, how the new approach will be different from past approaches**
- C. Setting expectations for how the BCMS will be operationalized
- D. Using concise and straightforward language that is accessible to all personnel

**Answer: B**

Explanation:

The CBCI 7.0 course indicates that Business Continuity policies should be clear, concise, and focused on the organization's current continuity objectives and governance, rather than including detailed historical background or examples of past approaches. The policy is a guiding document that sets expectations and scope, written in accessible language tailored to the organization's culture and operating environment. Extensive background details can dilute the clarity and purpose of the policy, making it less effective as a communication tool. Operationalization expectations and cultural appropriateness are key inclusions.

### NEW QUESTION # 174

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