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## PMI PMI-CPMAI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> <li>Testing and Evaluating AI Systems (Phase V): This section of the exam measures the skills of an AI Quality Assurance Specialist and covers how to evaluate AI models before deployment. It explains how to test performance, monitor for drift, and confirm that outputs are consistent, explainable, and aligned with project goals. Candidates learn how to validate models responsibly while maintaining transparency and reliability.</li> </ul>
Topic 2	<ul style="list-style-type: none"> <li>Matching AI with Business Needs (Phase I): This section of the exam measures the skills of a Business Analyst and covers how to evaluate whether AI is the right fit for a specific organizational problem. It focuses on identifying real business needs, checking feasibility, estimating return on investment, and defining a scope that avoids unrealistic expectations. The section ensures that learners can translate business objectives into AI project goals that are clear, achievable, and supported by measurable outcomes.</li> </ul>
Topic 3	<ul style="list-style-type: none"> <li>Identifying Data Needs for AI Projects (Phase II): This section of the exam measures the skills of a Data Analyst and covers how to determine what data an AI project requires before development begins. It explains the importance of selecting suitable data sources, ensuring compliance with policy requirements, and building the technical foundations needed to store and manage data responsibly. The section prepares candidates to support early data planning so that later AI development is consistent and reliable.</li> </ul>

Topic 4	<ul style="list-style-type: none"> <li>• <b>Managing Data Preparation Needs for AI Projects (Phase III):</b> This section of the exam measures the skills of a Data Engineer and covers the steps involved in preparing raw data for use in AI models. It outlines the need for quality validation, enrichment techniques, and compliance safeguards to ensure trustworthy inputs. The section reinforces how prepared data contributes to better model performance and stronger project outcomes.</li> </ul>
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### PMI Certified Professional in Managing AI Sample Questions (Q28-Q33):

#### NEW QUESTION # 28

A finance company is planning an AI project to improve fraud detection. The project manager has identified multiple cognitive patterns that can be used.

Which method will narrow the project scope?

- A. Rotating through cognitive and non-cognitive patterns sequentially in short iterations
- **B. Prioritizing patterns based on their potential impact and complexity**
- C. Implementing all identified patterns in parallel to test their effectiveness
- D. Comparing cognitive patterns against noncognitive requirements

**Answer: B**

Explanation:

PMI-CP/CPMAI emphasizes that scoping AI projects is fundamentally about focus and feasibility: selecting a small number of high-value, achievable objectives rather than attempting to cover every conceivable pattern or use case at once. When a project manager has identified multiple cognitive patterns (for example, anomaly detection, predictive scoring, and document understanding) for fraud detection, the next discipline step is prioritization.

The framework recommends ranking candidate patterns based on criteria such as business impact (fraud loss reduction, improved detection rate, reduced false positives), implementation complexity (data availability, technical difficulty, integration effort), risk, and time-to-value. By doing this, the team can select one or two patterns that deliver strong benefits quickly and can be iterated on, while deferring or discarding lower-value or high-complexity ideas.

Attempting to implement all identified patterns in parallel expands scope, increases coordination overhead, and raises delivery risk; rotating through them without prioritization delays concrete value. Comparing against noncognitive requirements helps with design but doesn't itself narrow the scope. The method that explicitly narrows scope in line with CPMAI guidance is prioritizing patterns based on their potential impact and complexity, and choosing a focused subset to implement first.

#### NEW QUESTION # 29

In an aerospace manufacturing project, engineers are preparing data to train an AI system for predictive maintenance. They need to transform the data from multiple sensors and ensure it is consistent and accurate before building the model.

What should the project manager do to handle the inconsistencies?

- **A. Identify and reconcile conflicting data points**
- **B. Implement a validation protocol for sensor data**
- C. Enhance the current data with additional sources
- D. Use data augmentation techniques to fill the gaps

**Answer: A,B**

Explanation:

In the PMI-CPMAI view of the AI data lifecycle, the first responsibility when dealing with inconsistent, multi-source data is to detect, understand, and reconcile conflicting data points before any enrichment, augmentation, or modeling. In predictive maintenance scenarios, sensor feeds may differ in units, timestamps, calibration, or reporting logic. If these inconsistencies are not resolved, they propagate into the model, creating unreliable predictions and operational risk.

PMI-CPMAI-aligned practices emphasise a structured data quality management approach: profiling the data, identifying mismatches and anomalies, and then reconciling or correcting them using agreed business rules and domain expertise. This may include harmonizing units, resolving duplicate or contradictory records, aligning timestamps, and deciding which source is authoritative in case of conflicts. Only after this reconciliation step should teams consider enhancement with additional data sources or more advanced techniques.

Options A and B (enhancement and augmentation) are secondary steps that can only add value once the core dataset is internally consistent. Option C (implementing a validation protocol) is important for ongoing quality control, but the question focuses on what to do now to handle existing inconsistencies. Therefore, the most appropriate immediate action for the project manager is to identify and reconcile conflicting data points so the training data is accurate, consistent, and trustworthy for the AI model.

### NEW QUESTION # 30

A project team is preparing to move to the next phase of their AI project. The team needs to ensure that all transparency and explainability requirements are met.

Which activity should the project team perform?

- A. Define the ethical guidelines for the AI project
- B. Conduct a thorough data quality assessment
- C. Document the decision-making process of the AI model
- D. Establish a feedback mechanism for ongoing evaluation

**Answer: C**

Explanation:

PMI-CPMAI highlights transparency and explainability as core aspects of responsible AI. Transparency requires that stakeholders can understand how and why an AI system reaches its outputs, including underlying logic, features used, limitations, and assumptions. Explainability practices include documenting model design choices, data lineage, performance metrics, and decision rules in a way that is meaningful to technical and non-technical audiences.

PMI's guidance on responsible AI and governance stresses the need to capture and maintain thorough documentation of AI decision-making processes throughout the lifecycle. This documentation typically covers: model architecture, training data characteristics, feature importance, decision thresholds, known failure modes, conditions under which performance degrades, and interpretability artifacts (e.g., example explanations, model cards, or similar summaries). It serves as the primary mechanism for meeting transparency requirements and supporting audits, risk review, and stakeholder communication.

While data quality, ethical guidelines, and feedback mechanisms are all important, they address different aspects (reliability, values, and continuous improvement). The activity that directly ensures transparency and explainability requirements are met is documenting the decision-making process of the AI model.

### NEW QUESTION # 31

A project team is using a prompt engineering approach to improve AI/machine learning (ML) model outputs.

They started with broad questions and then narrowed down the specific elements. If the team had provided insufficient context, what would be the result?

- A. The output would include higher accuracy.
- B. The model would perform more efficiently.
- C. The responses would lack relevance.
- D. The model would generate more creative outputs.

**Answer: C**

Explanation:

PMI guidance on prompts and prompt engineering states that prompts "supply the system with context and guidance as well as constraints," and that the value of a GenAI system "can only be realized through the instructions provided to it." PMI further explains that while an AI system can respond to very short inputs,

"the less specific a prompt, the more likely the results will be vague or unhelpful," explicitly linking insufficient specificity/context to degraded usefulness. In PMI's recommended "diverge and converge" prompt approach, teams begin broad, then progressively

refine, adding details such as industry, region, project type, intended use, and examples-because "the granularity of the input will be directly proportional to the utility of the output received." Therefore, if the team provides insufficient context, the model must "guess" what is intended, which most directly manifests as answers that are not aligned to the actual task needs (i.e., lacking relevance), rather than being more accurate or more efficient.

### NEW QUESTION # 32

A hospital project team is tasked with preparing patient telemetry data for a predictive maintenance AI model. They need to help ensure the data is in the right format and shape for the model. What should the project manager do to achieve these objectives?

- A. Employ machine learning (ML) algorithms.
- B. Utilize an advanced data distribution service (DDS).
- C. Adopt a rule-based extraction, transformation, and loading (ETL) framework.
- D. Implement a batch processing system to enhance performance.

**Answer: C**

Explanation:

The best answer is A. Adopt a rule-based extraction, transformation, and loading (ETL) framework . In PMI-CPMAI, the Identify Data Needs domain includes overseeing data cleaning, preprocessing, transformation, and validation so that data is suitable for model development. PMI's official exam outline specifically calls out defining data requirements, coordinating data cleaning and normalization, verifying preprocessing results, and ensuring the prepared data meets the format and quality needed for the intended AI approach.

An ETL framework is the most direct fit because the scenario is about getting telemetry data into the right format and shape for model use. ETL handles extraction from source systems, transformation into a usable model-ready structure, and loading into the target environment in a controlled, repeatable way. By contrast, DDS is more about data exchange architecture, not primary preparation for modeling. ML algorithms are used to learn from prepared data, not to format it. Batch processing may improve throughput, but performance optimization does not solve the core requirement of structuring and transforming the data correctly. Under PMI-CPMAI logic, data preparation should be systematic, auditable, and aligned to the model's requirements, which makes ETL the strongest answer.

### NEW QUESTION # 33

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