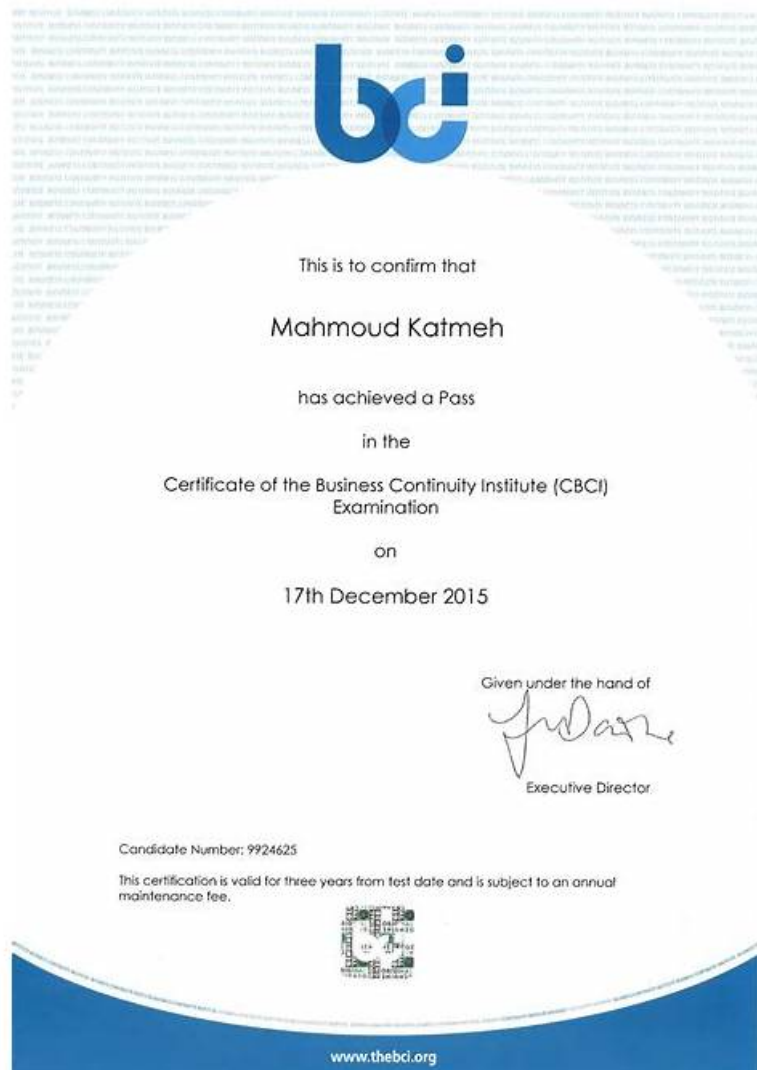


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BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q120-Q125):

NEW QUESTION # 120

When developing a system to measure Business Continuity culture, it is important to take into account:

- A. The need to present the outcomes in a positive way for top management and stakeholders
- B. How to ensure that all personnel are required to respond to the process
- C. The aims of the activity and how the information will be collected and assessed
- D. The way that the outcomes will inform the design of Business Continuity solutions

Answer: C

Explanation:

According to the CBCI 7.0 course, the primary consideration when developing a system to measure Business Continuity culture is to clearly define the objectives of the measurement activity and establish robust methods for collecting and analyzing relevant data. This includes deciding what aspects of culture to assess (e.g., awareness, attitudes, behaviours), selecting appropriate tools (surveys, interviews, observation), and determining assessment frequency. Accurate data collection and analysis provide meaningful insights that drive improvements and validate cultural initiatives. Presentation style and participation mandates are important but secondary to the integrity and clarity of the measurement process itself.

NEW QUESTION # 121

Which of the following is a technique for collecting Business Impact Analysis (BIA) information?

- A. Questionnaires and surveys
- B. Workplace health and safety reviews
- C. Monthly budget reviews
- D. Workplace observation

Answer: A

Explanation:

Questionnaires and surveys are widely used and effective techniques for gathering BIA information. They enable the Business Continuity professional to collect standardized data on activity priorities, dependencies, and recovery requirements from a broad range of stakeholders. The CBCI 7.0 course highlights that well- designed questionnaires provide structured insights while being scalable and efficient, especially in larger organizations. While workplace observation and reviews provide useful context, and budget reviews may give financial perspectives, they are not primary tools for capturing the detailed operational data needed for BIAs.

Reference:CBCI 7.0 Study Guide, Module 3: Business Impact Analysis, pages 45-48.

NEW QUESTION # 122

Establishing a Business Continuity Management System (BCMS) requires a range of complex activities and the involvement of personnel across an organization. Which of the following is considered to be the most effective way of coordinating a range of activities on this scale?

- A. Applying a programme and/or project management methodology with oversight over all planning, activities and timelines
- B. Appointing a task coordinator who allocates tasks to colleagues when asked to do so by top management and keeps a record of who has agreed to carry out the task
- C. Adding a standard item to discuss Business Continuity (BC) at the end of team meetings
- D. Holding regular meetings with colleagues to keep everyone up to date and confirm that tasks agreed at the last meeting have been completed

Answer: A

Explanation:

PP1 (Establishing a BCMS) is fundamentally a management practice: it defines how the BCMS programme will be designed and implemented and coordinated across stakeholders and workstreams. Because BCMS establishment spans governance, scope, policy, analysis activities, strategy design, implementation planning, and validation preparation, coordination must be structured: clear work breakdown, dependencies, milestones, owners, reporting, and change control. A programme/project management methodology provides exactly that-end-to-end oversight of planning, activities, timelines, and delivery governance-making it the most effective approach at organizational scale.

Option B is too reactive and lacks integrated planning and control. Option C (meetings) supports communication but is not a delivery methodology; meetings alone don't manage dependencies or risks. Option D is minimal awareness activity, not coordination of a complex implementation programme. Therefore, the best-practice answer is A.

NEW QUESTION # 123

Which process determines the prioritised activities that enable product and service delivery to be resumed at a predetermined timeframe and capacity following a disruption?

- A. Product and Services BIA
- B. Activity BIA
- C. Process BIA
- **D. Consolidated Analysis**

Answer: D

Explanation:

In CBCI 7.0 / BCI GPG-aligned practice, the Analysis stage (PP3) uses BIA to identify what matters most and to define recovery priorities and resource requirements. A Product & Services BIA helps determine which products/services are most important, while Activity/Process BIAs identify the work that must be performed to deliver those priorities. The step that determines (finalizes) the set of prioritised activities and ties them to agreed recovery requirements (timeframe and capacity) is the consolidation of analysis outputs-bringing together BIA findings (and relevant assumptions/dependencies) into an integrated view that the organization can use for solution design and planning. This is why the correct option is Consolidated Analysis.

Activity BIA is critical because it identifies and prioritizes activities and captures detailed resource/dependency needs, but the question asks which process determines the prioritised activities in a way that links them to "predetermined timeframe and capacity" across products/services-this is the role of consolidation, turning multiple BIA layers into a single, actionable priority set for recovery.

NEW QUESTION # 124

A shared understanding across the organization of the importance and relevance of the Business Continuity Management System (BCMS) and an understanding of how the BCMS will be used are outcomes of:

- A. Defining the scope of the BCMS
- **B. An effectively communicated Business Continuity policy**
- C. Appointing a Business Continuity steering group
- D. Providing access to a risk assessment

Answer: B

Explanation:

An effectively communicated Business Continuity policy sets the tone for organizational commitment and clarifies the purpose, scope, and relevance of the BCMS. The CBCI 7.0 course stresses that clear communication of the policy ensures all personnel understand the BCMS's importance and how it will be applied, fostering engagement and shared responsibility. While defining scope and appointing steering groups are critical, they do not on their own generate organization-wide understanding. The policy acts as the foundational document promoting awareness and alignment.

NEW QUESTION # 125

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