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## Peoplecert PeopleCert DevOps Foundationv3.6Exam Sample Questions (Q34-Q39):

### NEW QUESTION # 34

Agile funding can be \_\_\_\_\_

- A. Fixed cost
- B. Reviewed frequently
- C. Continuous cost
- D. All of the Above

**Answer: D**

Explanation:

Agile funding is flexible and adapts to the iterative, incremental nature of Agile and DevOps projects.

It can be fixed cost for some work, continuous cost for ongoing value streams, and is reviewed frequently to align with evolving priorities.

All three characteristics are true, so D ("All of the Above") is correct.

Extract-style reference:

"Agile funding models support continuous review and adaptation, providing the flexibility required for digital transformation and DevOps ways of working."

- Project to Product, Mik Kersten

PeopleCert DevOps Foundation v3.6: Advocates funding models that encourage agility, experimentation, and rapid value delivery.

### NEW QUESTION # 35

The Denning Cycle (Plan-Do-Check-Act) plays a key role in which Lean practice?

- A. Value Stream Mapping
- B. Improvement Kata
- C. Andon cord
- D. DOWNTIME

**Answer: B**

Explanation:

TheDeming Cycle (Plan-Do-Check-Act)is foundational to continuous improvement in Lean, and is specifically applied in theImprovement Katapractice:

\* Improvement Kata: A structured routine for continuous, incremental improvement based on scientific thinking (PDCA).

\* Value Stream Mapping and Andon cord are Lean practices, but they don't directly reference PDCA as the core mechanism.

Extract-style reference:

"The Improvement Kata incorporates the Deming cycle (Plan-Do-Check-Act) to drive small, rapid cycles of change, helping teams to experiment, learn, and adjust."

-Toyota Kata, Mike Rother

PeopleCert DevOps Foundation v3.6: Cites PDCA as integral to continuous improvement and Lean /DevOps adoption.

### NEW QUESTION # 36

Which of the following tools measure a person's behavioral choices in situations where they are experiencing disagreement with their colleagues?

- A. Value Stream Mapping
- B. Thomas-Kilmann Conflict Mode Instrument

- C. Kubler Ross Change Curve
- D. Westrum's Typology of Organizational Culture

**Answer: B**

Explanation:

The Thomas-Kilmann Conflict Mode Instrument (TKI) is a psychometric tool that measures an individual's behavior in conflict situations—specifically, how they handle disagreement with colleagues.

\* It classifies responses into five modes: Competing, Collaborating, Compromising, Avoiding, and Accommodating.

Why not the others?

\* Kubler Ross Change Curve: Describes emotional responses to change, not conflict styles.

\* Westrum's Typology: Categorizes organizational culture (pathological, bureaucratic, generative) but doesn't measure individual behavior.

\* Value Stream Mapping: A process improvement tool, not a behavioral assessment.

Reference/Extract:

"The Thomas-Kilmann instrument helps teams understand how individuals approach conflict and collaboration, enabling better resolution strategies—a key aspect of high-performing DevOps teams."

—DevOps Handbook; PeopleCert DevOps Foundation v3.6 Section 3.7

### NEW QUESTION # 37

Which of the following is NOT a typical IT constraint?

- A. Bureaucratic processes
- B. Security assessments
- **C. Loosely coupled architectures**
- D. Development delays

**Answer: C**

Explanation:

Loosely coupled architectures are not typical IT constraints; in fact, they are often a solution to constraints.

Typical IT constraints include:

\* Security assessments (slow approvals)

\* Bureaucratic processes (excessive paperwork or approvals)

\* Development delays (resource or tool bottlenecks)

Extract-style reference:

"Loosely coupled architectures enable teams to work independently, reducing constraints imposed by tightly integrated systems."

—Accelerate: The Science of Lean Software and DevOps

DevOps Foundation v3.6 lists constraints as blockers to fast flow and highlights architectural decoupling as a DevOps enabler.

### NEW QUESTION # 38

An organization is finding that their annual budget cycle is failing to support their needs to pivot and scale according to the changes in requirements coming from the business. What funding strategy would help them inject flexibility into their delivery process and match the cadence the business needs?

- A. Quarterly rolling waves
- **B. Continuous funding**
- C. Project-based funding
- D. Hedge betting-based funding

**Answer: B**

Explanation:

Continuous funding replaces rigid, annual budgeting with a more adaptive model. This approach aligns funding to value streams or long-lived products rather than fixed projects. Funds can be adjusted incrementally based on changing priorities, business feedback, and delivery performance.

This method supports DevOps by allowing teams to pivot quickly, experiment, and scale initiatives without waiting for lengthy budget approvals. It aligns financial governance with the iterative and adaptive nature of DevOps delivery.

A (project-based funding) locks budgets to specific outcomes and timelines, limiting flexibility. C (quarterly rolling waves) is more

flexible than annual cycles but less responsive than continuous funding. Dis not a recognized funding approach in DevOps. Therefore, Bis the correct choice.

References:

PeopleCert DevOps Foundation v3.6 - Funding Models in DevOps  
Project to Product, Mik Kersten - Value Stream Funding

## NEW QUESTION # 39

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