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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q16-Q21):

NEW QUESTION # 16

There is a debate in your organization about who can close a defect report. The developers think they should be able to reject and close defects without any further steps. The testers are not happy with this approach as they are afraid the rejections may go undetected and the developers may close something without understanding the real problem. How can this problem be rectified?

- A. No one should close a defect report until the release is completed and the product is successfully deployed to production.
- B. Only management should be allowed to close defect reports.
- C. Closure should only occur when a defect is fixed and tested.
- D. Only testers should be allowed to close defect reports.

Answer: C

Explanation:

* Context Analysis:

* Developers want to close defects unilaterally, while testers are concerned about unresolved or misunderstood issues being overlooked.

* Defect closure requires validation that the fix is implemented and verified to prevent recurrence of the issue.

* Evaluation of Options:

* A. Only testers should be allowed to close defect reports:

* Incorrect. This creates a bottleneck and removes shared accountability for quality.

* B. Only management should be allowed to close defect reports:

* Incorrect. Management involvement adds unnecessary delays and complexity.

* C. No one should close a defect report until the release is completed and the product is successfully deployed to production:

* Incorrect. Defects should be closed as they are fixed and tested to ensure progress is tracked.

* D. Closure should only occur when a defect is fixed and tested:

* Correct. Ensures collaboration between developers and testers to verify the resolution.

* Syllabus Alignment:

* The ISTQB syllabus emphasizes clear defect management processes, including closure after verification (TM-2.3.4).

References:

ISTQB Advanced Level Test Management Syllabus (TM-2.3.4)

NEW QUESTION # 17

What is the purpose of process improvement assessment models?

- A. Ensure a consistent approach is used.
- B. Model the failure modes of the product.
- C. Assist in the hiring of new testers.
- D. Identify the test tools needed for testing.

Answer: A

Explanation:

Process improvement assessment models are designed to ensure a consistent approach is used in evaluating and improving processes within an organization. They provide a structured framework for assessing the current state of processes, identifying areas for improvement, and implementing changes in a systematic manner.

References: The purpose of process improvement assessment models is outlined in ISTQB documentation, which emphasizes the importance of a consistent and structured approach to process improvement. For detailed references, please consult the official ISTQB Advanced Level Test Manager documents and study guides available on the ISTQB website.

NEW QUESTION # 18

You are monitoring the test results for the first week of system test execution to ensure they conform to the test plan objectives. You are guided by the list of test conditions and traceability matrix produced following test design. Test Plan objectives

* Approach - Risk-based and depth first

* Status reporting - Execution statuses must be either "Passed", "Failed", "Blocked" or "Not Run"

* Traceability - Test execution results must be traceable back to the test conditions Test Conditions

Test Condition	Risk Level
TC 1	Very High
TC 2	Medium
TC 3	High
TC 4	Low

Traceability matrix

Which one of the following is a correct statement regarding the current status of test plan objectives?

SELECT ONE OPTION

- A. All objectives have been met.
- B. Only Approach and Traceability objectives have been met.
- C. None of the objectives have been met.
- **D. All the Traceability objective has been met.**

Answer: D

NEW QUESTION # 19

A test log is one of the documents that need to be produced in this domain in order to provide evidence of testing. However, the level of detail of test logs can vary. Which of the following is NOT an influencing factor for the level of detail of the test logs being produced? 1 credit

- A. Test level
- B. Regulatory requirements
- **C. Experience level of testers**
- D. Level of test execution automation

Answer: C

NEW QUESTION # 20

Which of the following organizational structures would be considered unorthodox?

- A. Developers within the same team unit test each others' code prior to handing over to a separate testing team for system testing
- B. DBAs confirm the referential integrity of the database and developers complete their unit testing before handing over to external organization for system testing
- C. Developers and testers are integrated within the same project team, each role focusing on a different level of testing
- **D. After developers are done unit testing, business analysts alpha test the system before handing over to a separate testing team for system testing**

Answer: D

Explanation:

The unorthodox structure mentioned in option C involves business analysts performing alpha testing.

Typically, alpha testing is conducted by internal staff or a team close to the development environment, not specifically by business analysts. This step is unusual as business analysts are generally responsible for requirements analysis and ensuring that the developed system meets business needs, rather than conducting alpha testing, which is more focused on identifying bugs and issues from a user's perspective.

References:

ISTQB Glossary, Distributed Testing

ISTQB Advanced Level Test Manager Syllabus, Section 3.2.1

Related literature on testing roles and responsibilities

NEW QUESTION # 21

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