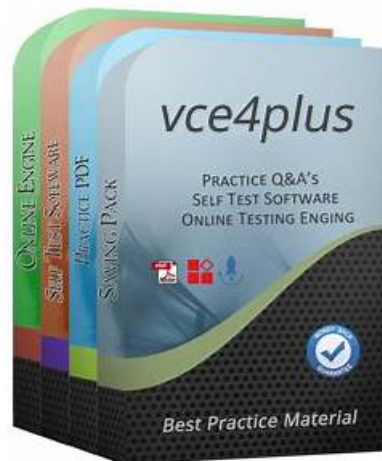


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## BCS Foundation Certificate in Business Analysis V4.0 Sample Questions (Q71-Q76):

### NEW QUESTION # 71

Which of the following diagrams helps the business analyst to document a range of issues that have been uncovered about a business situation?

- A. The 'to be' process model.
- B. The business activity model
- C. The rich picture.
- D. The use case diagram.

**Answer: C**

### NEW QUESTION # 72

Which of the following requirements elicitation techniques is ineffective at defining the future requirements of a system?

- A. Shadowing.
- B. Workshops.
- C. Prototyping.
- D. Scenario analysis.

**Answer: A**

### NEW QUESTION # 73

Which of the following is considered by the Boston Box?

- A. Power/influence.
- B. Gross profit
- C. Impact.
- D. Market share

**Answer: D**

### NEW QUESTION # 74

Which variant of the business analyst role needs to think innovatively, embrace the pace of change and seek ways to exploit emerging technologies?

- A. Project business analyst.
- B. Test business analyst.
- C. Digital business analyst.
- D. Enterprise business analyst.

**Answer: C**

Explanation:

The digital business analyst role focuses on leveraging technology to drive innovation and transformation. This variant of the business analyst role requires creative thinking, adaptability to rapid change, and the ability to exploit emerging technologies.

Key Characteristics of Business Analyst Roles:

Enterprise Business Analyst: Focuses on aligning business strategies and objectives across the organization.

Digital Business Analyst: Emphasizes innovation, digital transformation, and the adoption of emerging technologies.

Project Business Analyst: Works within project teams to define and deliver specific solutions.

Test Business Analyst: Specializes in ensuring requirements are met through testing and quality assurance.

Evaluation of Each Option:

A . Enterprise business analyst:

While enterprise BAs focus on strategic alignment, they do not specifically emphasize innovation or emerging technologies.

Conclusion: This is not correct .

B . Digital business analyst:

This role explicitly involves thinking innovatively, embracing change, and leveraging emerging technologies.

Conclusion: This is correct .

C . Project business analyst:

Project BAs focus on delivering specific solutions rather than driving innovation or digital transformation.

Conclusion: This is not correct .

D . Test business analyst:

Test BAs focus on validation and quality assurance, not innovation or technology adoption.

Conclusion: This is not correct .

Final Recommendation:

The variant of the business analyst role that needs to think innovatively and embrace change is:

B . Digital business analyst.

### NEW QUESTION # 75

What are the three levels of the business process hierarchy?

- A. Enterprise, departmental, actor-task
- B. Event response, actor-task, user-step.
- C. Departmental, event-response, actor-task.
- **D. Enterprise, event-response, actor-task.**

**Answer: D**

Explanation:

Business processes are typically organised into a three-level hierarchy to manage complexity and provide a clear line of sight from strategy to execution. The standard levels, moving from the highest to the lowest level of detail, are:

Enterprise (or Value Chain): The highest level, showing the core business functions (e.g., "Sell Product," "Develop Product").

Event-Response (or End-to-End): The mid-level, showing the process triggered by a business event and concluding with an outcome (e.g., "Handle Customer Order").

Actor-Task (or Detailed/Procedure): The lowest level, showing the individual steps and actions taken by the actors to complete a process (e.g., "Check stock availability," "Package item").

Therefore, the three key levels that define this breakdown are Enterprise, event-response, actor-task.

(Reference: BCS Modelling Business Processes / BCS Business Analysis Practice - Business Process Hierarchy)

### NEW QUESTION # 76

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