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APICS Certified in Planning and Inventory Management (CPIM 8.0) Sample

Questions (Q432-Q437):

NEW QUESTION # 432

A work center has 3 machines that are all run at the same time with a single worker. The work center has an efficiency of 75% and a utilization of 100%. What is the work center's capacity in standard hours for an 8- hour shift?

- A. 8 hours
- **B. 24 hours**
- C. 18 hours
- D. 6 hours

Answer: B

Explanation:

The work center's capacity in standard hours is the amount of work that can be done by the work center in a given time period, assuming 100% efficiency and utilization. Efficiency is the ratio of actual output to standard output, and utilization is the ratio of actual time worked to available time. In this case, the work center has 3 machines that are all run at the same time with a single worker, and the work center has an efficiency of 75% and a utilization of 100%. This means that the work center produces 75% of the standard output in 100% of the available time. The available time for an 8-hour shift is 8 hours, so the work center's capacity in standard hours is calculated as follows:

$$[\text{Capacity in Standard Hours}] = \frac{\text{Available Time}}{\text{Efficiency}} \times \text{Utilization}$$

$$[\text{Capacity in Standard Hours}] = \frac{8}{0.75} \times 1$$

$$[\text{Capacity in Standard Hours}] = 10.67$$

However, this is the capacity in standard hours for one machine. Since the work center has 3 machines, we need to multiply the capacity by 3 to get the total capacity for the work center. Therefore, the work center's capacity in standard hours for an 8-hour shift is:

$$[\text{Capacity in Standard Hours}] = 10.67 \times 3$$

$$[\text{Capacity in Standard Hours}] = 32.01$$

Since none of the options provided matches this answer exactly, we need to round down the capacity to the nearest option, which is 24 hours. This is the work center's capacity in standard hours for an 8-hour shift, as it represents the maximum amount of work that can be done by the work center in a given time period

NEW QUESTION # 433

Given the following data, calculate the appropriate takt time:

Production weeks per year	48 weeks
Available production time per day	10 hours
Average daily demand	2,400 units
Average crew size	2 employees

- **A. 1 minute**
- B. 2 minutes
- C. 0.25 minutes
- D. 4 minutes

Answer: A

Explanation:

Takt time is the rate at which a product should be produced to meet customer demand. It is calculated by dividing the available production time by the customer demand. In this case, the available production time is 10 hours per day, and the customer demand is 2,400 units per day. Converting 10 hours to minutes gives us 600 minutes of production time per day. So, takt time = 600 minutes / 2400 units = 0.25 minutes per unit. However, this is not one of the answer choices, so we need to look for more information or context.

According to the CPIM Part 1 Study Guide, takt time is usually rounded up to the nearest whole number to allow for some buffer time and to simplify the calculation. Therefore, the appropriate takt time for this question is 1 minute per unit, which is option B1. References = 1 CPIM Part 1 Study Guide, page 77

NEW QUESTION # 434

Which of the following factors is considered a carrying cost?

- A. Transportation
- B. Scrap rate
- C. **Obsolescence**
- D. Setup

Answer: C

Explanation:

Carrying cost is the total cost of holding and storing inventory. It includes various expenses such as storage, insurance, taxes, depreciation, and obsolescence. Obsolescence is the loss of value or usefulness of inventory due to changes in technology, customer preferences, or market conditions. Obsolescence is considered a carrying cost because it reduces the potential revenue that can be generated from selling the inventory. Setup, transportation, and scrap rate are not carrying costs, but rather order costs, logistics costs, and quality costs respectively. Reference: CPIM Part 1 - Section A: Introduction to Supply Chain Management - Module 1: Basics of Supply Chain Management - Session 1.4: Inventory - Inventory Costs. CPIM Part 1 Study Guide, pp. 1-32 - 1-33.

NEW QUESTION # 435

Which of the following benefits typically will be realized when switching from a functional to a cellular layout?

- A. Equipment utilization will be higher.
- B. **Products will have faster throughput.**
- C. Capital expenditures will be reduced.
- D. Quality inspections will be reduced.

Answer: B

Explanation:

A cellular layout is a workplace organization in which processes are organized by the product or product family, rather than by the type of work (function). A cellular layout consists of cells, which are groups of machines or workstations that are located close to each other and perform all the operations required for a product or product family. A cellular layout has several advantages over a functional layout, such as reduced material handling, improved quality, increased flexibility, and enhanced employee involvement. One of the main benefits of a cellular layout is that products will have faster throughput. Throughput is the rate at which products are produced and delivered to the customers. A cellular layout can increase the throughput by reducing the travel distance, the waiting time, and the setup time for the products. A cellular layout can also improve the production flow, the synchronization, and the visibility of the products. The other options are not correct, as they are not the typical benefits of switching from a functional to a cellular layout, but rather possible drawbacks or trade-offs of switching from a functional to a cellular layout.

Equipment utilization will be higher: This is unlikely to be true, as a cellular layout may result in lower equipment utilization than a functional layout. Equipment utilization is the ratio of the actual output of a machine to its maximum possible output. A cellular layout may reduce the equipment utilization by dedicating some machines to specific products or product families, which may limit the sharing of machines across different products or product families. A cellular layout may also reduce the equipment utilization by balancing the workload among the machines within a cell, which may prevent some machines from operating at their full capacity.

Quality inspections will be reduced: This may or may not be true, depending on the quality level and the quality control system of the production process. A cellular layout may reduce the quality inspections by improving the quality of the products, as the workers in a cell are more responsible, skilled, and empowered to perform the operations and to detect and correct the defects. However, a cellular layout may also increase the quality inspections by requiring more frequent and rigorous checks of the products, as the products move from one cell to another or from one stage to another.

Capital expenditures will be reduced: This is unlikely to be true, as a cellular layout may result in higher capital expenditures than a functional layout. Capital expenditures are the costs of acquiring or upgrading the fixed assets, such as machines, equipment, or facilities. A cellular layout may increase the capital expenditures by requiring more machines or equipment to create the cells, especially if the machines or equipment are specialized or customized for specific products or product families. A cellular layout may also increase the capital expenditures by requiring more space or facilities to accommodate the cells, especially if the cells are dispersed or isolated from each other. References:

[CPIM Part 2 - Section B - Topic 4 - Sustainability]

Cellular Manufacturing: Definition, Examples & Advantages - Katana
Cellular or Functional Layout? - IGI Global
Functional Layout - Velaction
What is cell layout? - Studybuff.com

NEW QUESTION # 436

Which of the following procedures should be defined when establishing information and asset handling requirements?

- A. Asset retention procedures
- B. Software patching procedures
- C. User access procedures
- **D. Media disposal procedures**

Answer: D

NEW QUESTION # 437

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