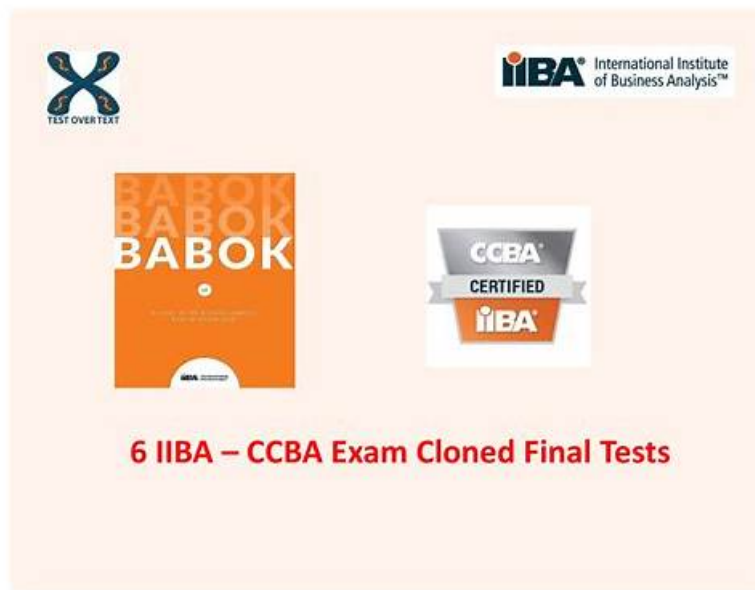


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## IIBA Certification of Capability in Business Analysis (CCBA) Sample Questions (Q155-Q160):

### NEW QUESTION # 155

A newly implemented personal loan financing system has been in operation for one month. The business objective is to reduce the loan processing time from 11 days to 3 days but it is currently occurring in 4.5 days. What must the business analyst (BA) do next?

- A. Determine requirements changes
- B. Analyze the current state
- C. Validate the performance measure
- D. Assess the risks

Answer: C

Explanation:

Validating the performance measure is the process of ensuring that the measure is relevant, reliable, and accurate for evaluating the solution performance. The business analyst (BA) must validate the performance measure to determine if it reflects the actual loan processing time, and if it is aligned with the business objective and the stakeholder expectations. Analyzing the current state, assessing the risks, and determining requirements changes are possible actions that the BA may take after validating the performance measure, depending on the results of the validation. Reference: IIBA CCBA Certification Exam Sample Questions - Process Exam, [BABOK Guide v3], Chapter 6: Solution Evaluation, Section 6.1: Measure Solution Performance, p. 178.

#### NEW QUESTION # 156

Bonny is the business analyst for her organization and she's making a determination from which vendor the solution should be purchased. She has identified several categories to measure each vendor's overall performance and solution. cost, schedule, experience, certification, references, and years in business. For each category, she has identified scores the vendor may earn; for example, cost is worth 25 points, schedule is worth up to 20 points, and years in business is worth up to ten points. The vendor who gets the most points in the assessment will win the contract. What is Bonny using in this scenario?

- A. Screening system
- B. Scoring model
- C. **Weighted scoring model**
- D. Vendor profile assessment scale

**Answer: C**

#### NEW QUESTION # 157

The business need is considered to be the most critical step in the business analysis effort. Why is the definition of the business need considered the most critical step?

- A. The business need defines the problem the business analyst is finding a solution for.
- B. **The definition of the business need determines future solutions, stakeholders, and approaches.**
- C. The business need defines the solution for the business problem.
- D. The business need takes the longest time and costs most of the business analysis efforts.

**Answer: B**

Explanation:

The way the business need is defined directly affects the solutions offered, the stakeholders involved, and the approaches the organization may take to seize the opportunity or solutions.

Answer A is incorrect. This is the definition of what the business need is, but it's not the best answer for the QUESTION.

Answer B is incorrect. The business need does not define the solution; it shows the need for a solution.

Answer C is incorrect. This is not a valid statement about this process of the business analysis effort.

#### NEW QUESTION # 158

During a project to replace an existing system, requirements for new functionality were elicited. Upon further investigation, additional types of requirements related to other features and characteristics were also identified.

What can facilitate effectively understanding the different types of requirements?

- A. Scope modelling
- B. **Classification schema**
- C. Fishbone diagram
- D. Process modelling

**Answer: B**

Explanation:

Explanation

A classification schema is a technique that helps to organize and categorize requirements based on common characteristics or attributes. A classification schema can facilitate effectively understanding the different types of requirements by providing a clear and consistent way to communicate, prioritize, analyze, and manage them. A classification schema can also help to identify gaps, overlaps, and dependencies among requirements. References: BABOK® Guide, Version 3, Chapter 10: Techniques, Section 10.6:

#### NEW QUESTION # 159

A new contract requires a thorough level of documentation to be developed and maintained with planned phases of reviews and authorized sign offs. Which approach fits this contract?

- A. Scrum
- **B. Waterfall**
- C. Iterative
- D. Agile

**Answer: B**

Explanation:

Explanation

According to the BABOK® Guide, a waterfall approach is a sequential project life cycle that consists of distinct phases, such as initiation, planning, analysis, design, construction, testing, implementation, and maintenance. Each phase has a defined set of activities, deliverables, and exit criteria that must be completed before moving to the next phase. A waterfall approach is suitable for projects that have a clear and stable scope, well-defined requirements, and minimal changes or uncertainty. In this scenario, a new contract requires a thorough level of documentation to be developed and maintained with planned phases of reviews and authorized sign offs. This implies that the project has a high degree of formality, control, and documentation, which fits the characteristics of a waterfall approach. References:

[BABOK® Guide], section 2.5: Plan Business Analysis Approach

CCBA Exam Questions & Answers with Explanations, question 418

#### NEW QUESTION # 160

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