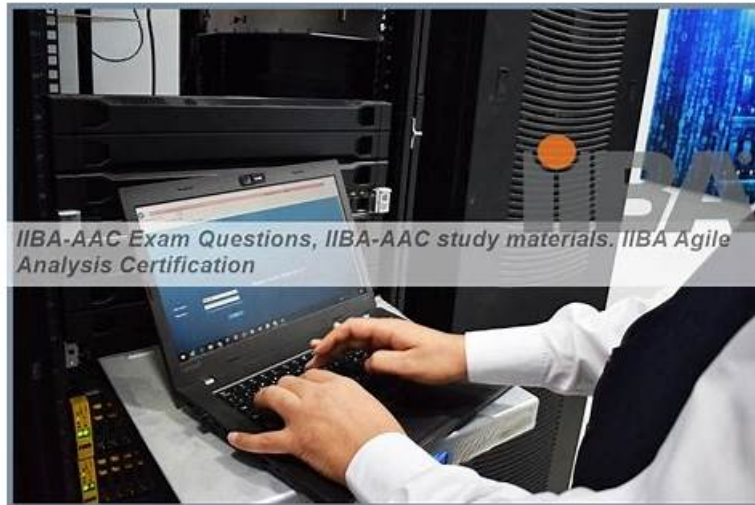


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IIBA Agile Analysis Certification Sample Questions (Q136-Q141):

NEW QUESTION # 136

In a planning workshop the team breaks down the product backlog increment and can assign work to members of the team. This is referred to as:

- A. User story writing
- B. Release planning
- C. Task planning
- D. Resource planning

Answer: C

Explanation:

Explanation/Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf(83)

NEW QUESTION # 137

A team has been delivering a steady stream of small value increments towards a goal for 4 months. They have completed several solution components, with several still potentially doable. The solution owner examines the reactions to the delivered components from customers. To determine which potential item would be most valuable next, the solution owner will need to:

- A. Understand what is doable
- B. Think as a customer
- C. Evaluate options using a value map.
- D. Examine the sprint backlog.

Answer: C

Explanation:

To prioritize the next most valuable item after receiving customer feedback, the solution owner utilizes Value Modeling or a Value Map . This involves evaluating remaining solution components against the feedback received to determine which features provide the highest relative benefit to the customer compared to the cost or effort required to build them. While "Thinking as a Customer" is an underlying principle, the specific activity of evaluating options through a value-based framework allows the solution owner to make data-driven decisions at the Initiative Horizon . This assessment ensures that the team maximizes the return on investment by focusing on features that solve the most critical problems or offer the highest satisfaction. This objective evaluation prevents "gold-plating" and ensures that every increment delivered directly contributes to the organizational goals.

NEW QUESTION # 138

The sponsor is reviewing data from a new product launch and is evaluating threats and opportunities. What are the three options when evaluating the next steps?

- A. Run a planning workshop, sequence future planning workshops, create business model canvas for all initiatives
- B. Run an experiment for the next product launch, set cost/benefit of future initiatives, delay decision making
- C. Distribute marketing surveys for customer feedback, gather internal feedback from the past delivery release, and re-evaluate product attributes
- D. Start a new initiative, change resources for existing initiatives, cancel an existing initiative

Answer: D

Explanation:

Explanation/Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf(34)

NEW QUESTION # 139

The team is considering the need for documentation and are hotly debating the agile value statement of "Working solutions over comprehensive documentation" . They decide this means:

- A. Documentation serves an intended person
- B. Documentation is never needed
- C. Create the working solution before documentation
- D. All documentation describes the working solution

Answer: A

Explanation:

The agile mindset prioritizes working solutions, but it does not suggest that documentation should be eliminated. Instead, it promotes the idea that documentation should be produced only when it provides clear value and serves a specific, intended person or purpose. In an agile context, any documentation that is not useful for current delivery or future maintenance is considered waste. Practitioners focus on creating "just enough" documentation to facilitate communication, capture critical decisions, or comply with regulatory requirements. By ensuring documentation serves an intended person, the team avoids the trap of creating extensive, unread manuals, thereby maximizing the time spent on activities that directly contribute to the working solution and meet customer needs. This approach maintains a human-centric focus on effective communication over rigid paperwork.

NEW QUESTION # 140

At the initiative level, solution recommendations incorporate the following:

- A. *Ranked goal review*Impacts on other initiatives*Time and materials analysis
- B. *Requirements management plan*MosCoW feature quadrants*Analysis of similar plans from the past
- C. *Iteration plan for the start of delivery*Projected impact to future delivery capability*Priority of the identified need
- D. *Validation check on any assumption already made*Projected impact on identified need*Estimated costs, including time and money, and others if relevant

Answer: C

NEW QUESTION # 141

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