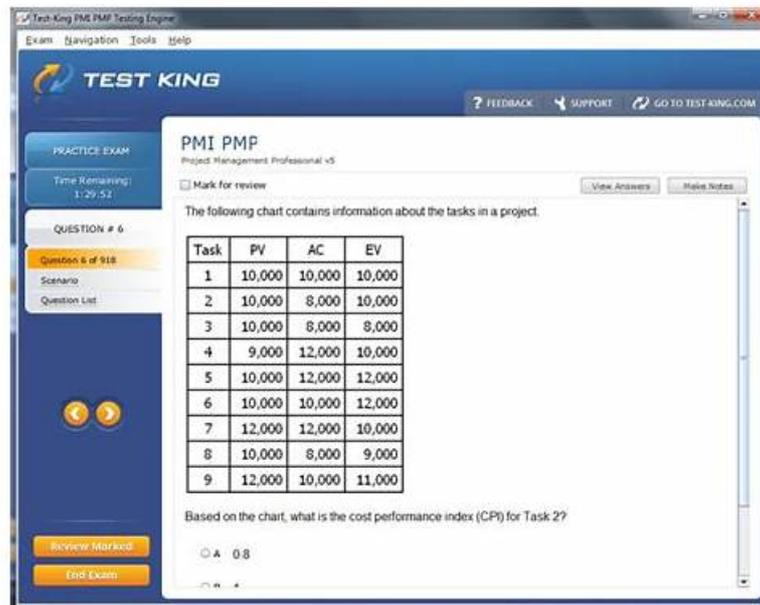


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PMI Project Management Professional (2025 Version) Sample Questions (Q31-Q36):

NEW QUESTION # 31

Which of the following time robbers end up creating additional work for the project manager and the project office?

- A. All of the other alternatives apply
- B. Over directing people
- C. Changes without notification or direction
- D. Unreasonable time constraints
- E. Failure to delegate

Answer: A

NEW QUESTION # 32

A project manager works in a hierarchical organization. The project team members are used to being told what to do, and the performance reviews include the percentage of completion of the allocated tasks. After a conversation with the sponsor, the project manager realizes that they need to reassign a couple of tasks to meet the next milestone. This change can be perceived as poor performance by the current assignees.

What should the project manager do?

- A. Ask the less experienced team member privately to stop working on the task and inform another team member that the work has been reassigned.
- B. Organize a team meeting and inform the team members that, as the person accountable for delivery, they decided to change the task allocation.
- C. Organize a team meeting to inform team members about a change in direction and work with them to change the task allocation.
- D. Ask the more experienced team member privately to take the task and inform the other team members that work has been reassigned.

Answer: C

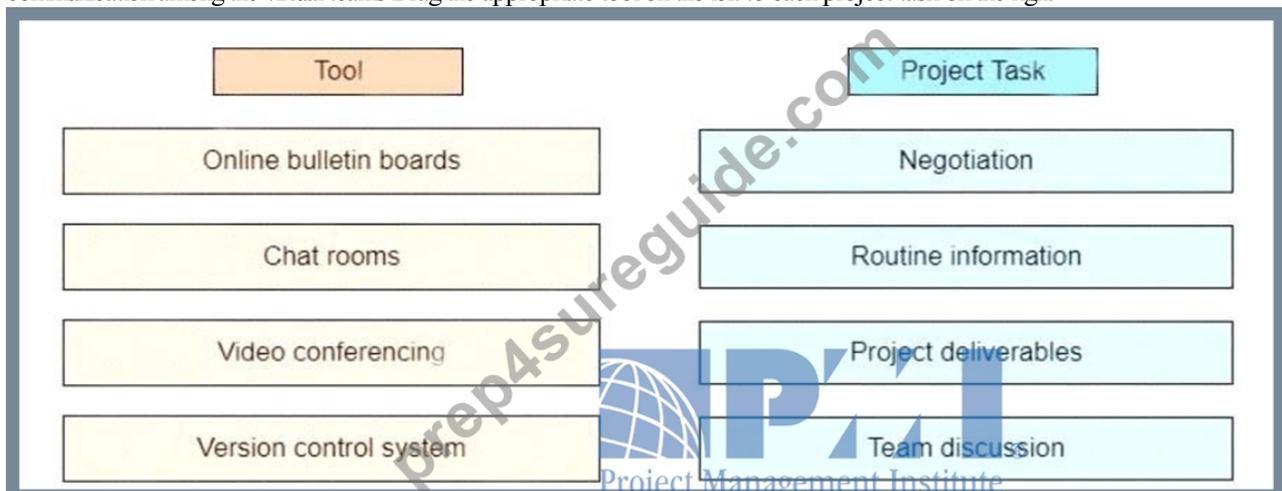
Explanation:

This approach aligns with the PMBOK Guide's emphasis on collaboration and stakeholder engagement. It encourages open communication and teamwork, which are essential in a hierarchical organization where team members are not accustomed to autonomy. By involving the team in the decision-making process, the project manager can ensure that the changes are understood and accepted, thus minimizing the perception of poor performance.

References: = PMBOK Guide and the PMP Examination Content Outline1, which emphasize the importance of stakeholder engagement and effective communication in project management. Additionally, the Professional in Business Analysis Reference Materials support the need for collaboration and communication in managing changes and aligning with organizational objectives2.

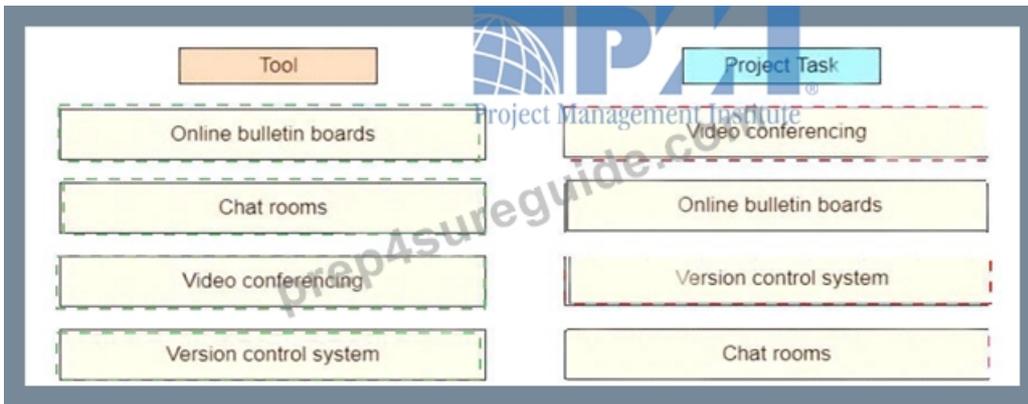
NEW QUESTION # 33

An agile team is geographically separated across multiple continents, and the project manager is identifying the tools to manage the communication among the virtual teams. Drag the appropriate tool on the left to each project task on the right.

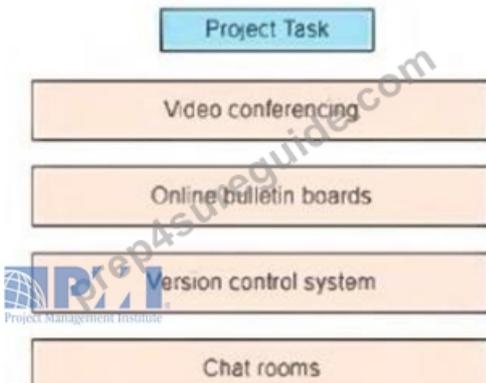


Answer:

Explanation:



Explanation



NEW QUESTION # 34

After the merger of two large companies, a project manager is assigned to a project. The company hires a consultant to ensure best practices are being used in information security.

During an iteration, the consultant requests changes to a software component, claiming that it is not meeting market requirements. What should the project manager do?

- A. Continue the iteration and review the change with the customer.
- B. Continue the iteration and add the requested changes.
- C. Cancel the iteration and meet with the product owner.
- D. Cancel the iteration and add the requested changes.

Answer: A

NEW QUESTION # 35

Which of the following are true regarding project scope management?

- A. Scope definition involves creating a project scope management plan that document how the project scope will be defined and controlled
- B. Scope control involves formalizing the acceptance of project deliverables
- C. None of the statements are correct
- D. Scope verification involves subdividing the major project deliverables into small more manageable components
- E. Scope planning involves developing a detailed project scope statement as a basis of future project decision

Answer: C

NEW QUESTION # 36

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With the development of computer hi-tech, the computer application is widely used in recent years. The demand of the higher

