

# Free PDF Quiz 2026 NCARB High-quality Project-Management: ARE 5.0 Project Management (PjM) Exam Exams Collection



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## NCARB Project-Management Exam Syllabus Topics:

| Topic   | Details   |
|---------|---|
| Topic 1 | <ul style="list-style-type: none"><li>Project Work Planning: This section of the exam measures the skills of architectural associates and covers the development and communication of an effective project work plan. It emphasizes maintaining schedules, setting clear criteria for work planning, and ensuring consistent communication with stakeholders, including owners, contractors, consultants, and internal staff.</li></ul> |

|         |  |
|---------|--|
| Topic 2 | <ul style="list-style-type: none"> <li>Project Quality Control: This section of the exam measures skills of project managers and covers procedures for ensuring quality and maintaining the Standard of Care throughout the project. It focuses on applying regulatory requirements, reviewing documentation for quality, reducing risks and liabilities, and managing the design process to preserve its objectives</li> </ul>              |
| Topic 3 | <ul style="list-style-type: none"> <li>Project Execution: This section of the exam measures skills of architectural associates and covers the management of project execution through administrative procedures rather than design decisions. It addresses evaluating budgets, managing scope changes, preparing project documentation in line with delivery methods, and securing necessary approvals from relevant authorities.</li> </ul> |
| Topic 4 | <ul style="list-style-type: none"> <li>Resource Management: This section of the exam measures the skills of project managers and covers how to determine the right team composition and manage time allocation for successful project delivery. It focuses on evaluating criteria for assembling teams and ensuring resources are properly managed to execute the project within agreed terms.</li> </ul>                                    |
| Topic 5 | <ul style="list-style-type: none"> <li>Contracts: This section of the exam measures the skills of project managers and covers the analysis of contracts that govern the relationships between architects, owners, contractors, and consultants. It highlights verifying adherence to agreements, interpreting key contractual elements, and ensuring consultant work is properly integrated into the project.</li> </ul>                     |

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### NCARB ARE 5.0 Project Management (PjM) Exam Sample Questions (Q59-Q64):

#### NEW QUESTION # 59

A construction project is one week away from the date of substantial completion as defined by an AIA A201 agreement. The owner comes forward with a major change to the work. The contractor and owner disagree on how much to extend the contract time. The project needs to proceed without delay while the contractor and owner work out the difference. Which one of the following steps should the architect take?

- A. Issue a waiver of subrogation.
- B. Issue a minor change in the work.
- C. Issue a construction change directive.**

#### Answer: C

Explanation:

When there is a disagreement over cost or time but the work must proceed, the architect can issue a Construction Change Directive (CCD). This allows the work to move forward while the owner and contractor negotiate terms. A Minor Change (B) is only for non-cost/time changes. Waiver of Subrogation (C) pertains to insurance.

CCDs are used under AIA A201 §7.3 when immediate work is needed but consensus hasn't been reached.

This is the formal process to avoid delay in project delivery.

Reference: AIA A201 §7.3 - Construction Change Directives

NCARB ARE 5.0 Handbook - PjM Content Area 5

#### NEW QUESTION # 60



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Refer to the exhibit

Twenty-five acres of undeveloped rural property was purchased for the site of a new elementary school.

During the DD phase, the civil engineer and structural engineers make design proposals based on the information provided in the geotechnical report. The civil engineer indicates that several cubic yards of fill material should be installed within the proposed building footprint to make up for the change in topography (was uniformly). The structural engineer indicates a footing depth of 24 inches for the entire facility. During the CD phase, the owner asks the architect to add classrooms to one wing. The civil engineer proposes that extra fill should not be installed beneath the additional classrooms.

Which of the following should the architect do before completion of CDs? Check the three that apply.

- A. Schedule a quality assurance meeting with the project team
- B. Increase the footing depth beneath the new classrooms
- C. **Notify the structural engineer of the civil engineer's recommendation**
- D. Add general notes about structural bearing to the drawings
- E. **Update the estimate of the cost of work**
- F. **Request an updated geotechnical evaluation**

**Answer: C,E,F**

Explanation:

A). Update the estimate of the cost of work

# Adding classrooms affects scope and site preparation (e.g., fill material, grading, foundations), which affects cost. Per AIA B101 §6.3, architects must update the estimate of the cost of the work as the design evolves.

C). Request an updated geotechnical evaluation

# The original geotech report didn't account for this building extension. Without fill under the new addition, soil bearing capacity must be reassessed to avoid differential settlement or structural failure. This is a standard risk mitigation strategy.

D). Notify the structural engineer of the civil engineer's recommendation

# The structural engineer must know that the site prep differs under the added classrooms, as this could affect foundation design. Coordination among consultants is a core architectural responsibility (per B101 §3.1.2).

#Incorrect Options:

B). Schedule a quality assurance meeting with the project team

# While helpful, it's not critical or required specifically in this context before CDs are completed.

E). Increase the footing depth beneath the new classrooms

# The architect should not unilaterally change structural design decisions. That's the structural engineer's responsibility, and any change should be based on engineering analysis and revised soil data.

F). Add general notes about structural bearing to the drawings

# Premature. The structural engineer should first review the new geotechnical findings before any notes are added.

References:

AIA B101 - Article 3.1 & 3.2 (Architect's coordination & design responsibilities) NCARB ARE 5.0 Handbook - PjM Content Area 1: Project Coordination Geotechnical coordination practices, CSI Spec Guidelines

**NEW QUESTION # 61**

An architect is working on a very large and complex project consisting of multiple buildings with overlapping phases. Which tool should be used to communicate important deadlines to the team?

- A. Critical Path Method (CPM) Chart
- **B. Milestone Charts**
- C. Gantt Chart

**Answer: B**

Explanation:

Milestone charts are ideal for communicating high-level, key deadlines for different buildings and phases. They provide quick reference points for project phases, deliverables, or deadlines. While Gantt and CPM charts are valuable for tracking detailed tasks and dependencies, milestone charts best serve communication of key dates across a large and complex project to a broad audience.

References:

NCARB ARE 5.0 PjM Handbook - Scheduling tools

AIA Best Practices - Communication and scheduling

#### **NEW QUESTION # 62**

During the preparation of the construction documents, it was noted that the survey inaccurately located the property line.

Consequently, the parking layout had to be redesigned to fit within the corrected property boundary.

The architect's additional costs and associated delay are the responsibility of which one of the following parties?

- A. Civil Engineer
- B. Architect
- C. Surveyor
- **D. Owner**

**Answer: D**

Explanation:

According to AIA B101 §5.1, the owner is responsible for providing the site survey and other site-related documentation. If the survey is inaccurate and causes delays or extra services, the owner is responsible for costs incurred. The architect should submit a claim for additional services.

\* Surveyors are contracted by the owner (not by the architect unless explicitly stated).

\* The architect is not liable for incorrect information furnished by the owner.

\* Reference: AIA B101 §5.1 and §3.6

\* NCARB ARE 5.0 Handbook - PjM Content Area 2: Budget and Contracts

#### **NEW QUESTION # 63**

An architect is evaluating a change order.

Where should the costs for the project superintendent or general foreman be included?

- A. General and administrative overheads
- B. Direct field labor costs
- C. Direct field labor hours
- **D. Field overheads**

**Answer: D**

Explanation:

The costs associated with a project superintendent or general foreman are classified under field overheads.

These are not directly tied to a specific construction activity (like labor laying concrete) but are necessary for managing and supervising the site work.

Field overheads include site-specific expenses such as temporary facilities, safety equipment, and supervisory personnel costs.

General and administrative overheads, by contrast, are associated with the contractor's home office and not directly attributable to a specific project site.

Reference: NCARB ARE 5.0 Handbook - PjM Content Area 2: Project Costs & Budgeting Reference: AIA Document G701

## NEW QUESTION # 64

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