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## PMI CPMAI\_v7 Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> <li>• Domain VI Trustworthy AI: This section is designed for the Project Manager and focuses on ethical, responsible, and transparent AI development. It covers building trustworthy systems, dispelling misconceptions, evaluating real-world ethical concerns, defining responsible frameworks, and implementing mitigation tactics for unintended harms. It addresses data privacy, GDPR compliance, protection of PII, anonymization techniques, security against adversarial threats, and monitoring.</li> </ul>
Topic 2	<ul style="list-style-type: none"> <li>• Data for AI: This domain targets the Data</li> <li>• AI Lead and explores the central role of data in AI deployments, including Big Data concepts and unstructured data utility. It defines data governance strategies such as steering, stewardship, lifecycle mapping, lineage tracking, and master data practices.</li> </ul>
Topic 3	<ul style="list-style-type: none"> <li>• CPMAI Methodology: This domain measures the skills of a Project Manager and outlines the distinctive characteristics of AI projects compared to traditional software development. It investigates failure drivers, ROI justification, data quantity and quality challenges, proof-of-concept issues, real-world deployment barriers, lifecycle continuity, vendor mismatches, stakeholder misalignment, and adaptation of waterfall, lean, and agile approaches through the six phases of the CPMAI framework.</li> </ul>
Topic 4	<ul style="list-style-type: none"> <li>• Machine Learning: This section is aimed at the Data</li> <li>• AI Lead and addresses practical machine learning applications. It begins with classification, clustering, and reinforcement algorithms, including ensemble methods and evaluation against business needs. Afterwards, it examines neural network architecture design and deep learning implementation across multiple problem types. Generative AI and LLMs follow, covering use-case suitability, limitations, operation explanations, prompt engineering, fine-tuning, and integrating these technologies into augmented intelligence solutions.</li> </ul>

Topic 5	<ul style="list-style-type: none"> <li>• <b>AI Fundamentals:</b> This section measures the abilities of a Project Manager and explores foundational AI concepts, including its definition, links to human cognition, and differences across AGI, Strong, Weak, and Narrow AI. It includes understanding the Turing Test and cognitive computing, dispelling myths, and applying augmented intelligence in business contexts. The historical progression of AI, such as AI winters, symbolic logic, expert systems, and fuzzy logic, is examined along with reasons for AI's current prominence and its role in digital transformation. The section continues to assess the identification of suitable AI use cases, understanding limitations, and adoption patterns like conversational AI, speech processing, anomaly detection, RPA, goal-driven systems, and integrated AI solutions.</li> </ul>
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### PMI Cognitive Project Management in AI CPMAI v7 - Training & Certification Exam Sample Questions (Q74-Q79):

#### NEW QUESTION # 74

You have been tasked at your organization to manage a large language model (LLM) project. Identify what LLMs are useful for. (Select all that apply.)

- A. Improve search quality
- B. Code generation
- C. Classify and categorize content
- D. Text summarization
- E. Machine Translation
- F. Process automation

**Answer: A,B,C,D,E**

Explanation:

Large language models (LLMs) excel at generating, understanding, and manipulating text. According to the CPMAI Glossary:

Content summarization is a core NLP function: "the process of using AI/ML techniques to generate a concise overview of a larger body of text." Machine translation: "the use of AI to automatically translate text or speech from one language to another."

Classification: LLMs can assign content to categories via fine-tuned classification heads ("classifier" term), making them suitable for content categorization.

Code generation: As generative AI, LLMs can produce new content, including code snippets, by pattern learning from programming corpora ("generative AI" term).

Search quality improvement: LLMs can rephrase queries, expand keywords, and rank results to enhance search relevance. Though not explicitly detailed in the glossary, this capability derives directly from their generative and understanding strengths.

LLMs are not designed for pure process automation (option A), which is handled by RPA or orchestrators rather than by text-centric models.

#### NEW QUESTION # 75

During CPMAI Phase IV: Model Development, which of the following is not done during this phase?

- A. Model Selection
- B. Algorithm Selection

- C. Model training
- D. Model tuning

**Answer: A**

Explanation:

The Phase IV: Model Development generic tasks include:

Select Modeling Technique (algorithm selection)

Generate model test design

Model Training / Model Building

Hyperparameter Optimization (model tuning)

Final Model Selection (choosing the best candidate against business criteria) is performed in Phase V: Model Evaluation, not in Phase IV .

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#### NEW QUESTION # 76

In the case that an algorithm you want to use isn't algorithmically explainable, AI systems should try to do the following:

- A. Provide a means to have contestability of the algorithm selected
- B. Provide a means to reverse-engineer the algorithm to inspect its performance
- **C. Provide a means to interpret AI results so that cause and effect can be represented.**
- D. Provide a means to have a different team on the project

**Answer: C**

Explanation:

Under Required AI Explainability Considerations, CPMAI mandates that when a chosen model is a "black- box" with limited native interpretability, teams must implement post-hoc interpretability techniques (e.g., feature#importance plots, surrogate models) to "interpret AI results so that cause and effect can be represented," ensuring stakeholders understand why the model makes its predictions.

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#### NEW QUESTION # 77

You're being told by upper management that you need to manage a new AI project. You need to determine the AI project fit to make sure you're actually solving a real business problem.

During Phase I: Business Understanding, you should consider at least one of the following (Select all that apply):

- **A. Enhance revenue**
- **B. Solves a previously unsolved problem**
- **C. Improve company competitiveness in the market**
- D. Has the "cool" factor
- E. Explores a proof of concept for an AI project
- **F. Solves an already solved problem but does it better and cheaper**

**Answer: A,B,C,F**

Explanation:

Phase I begins with Determine Business Objectives to ensure the AI initiative aligns to real business needs.

Teams evaluate whether the solution will enhance revenue, solve a previously unsolved problem, improve competitive positioning, or "provide enough ROI/impact...and be better/more impactful than the current, non- cognitive, heuristic approach" (i.e., do something already addressed but do it better and cheaper). Proof-of- concepts (A) and "cool" factors (E) are not valid business objectives under CPMAI's Business Understanding tasks.

#### NEW QUESTION # 78

Your organization wants to keep an eye on AI systems for Governance purposes. What are the most crucial things to consider? (Select all that apply.)

- A. ROI determination

- B. Vendor procurement methods
- C. Key Performance Indicators (KPIs)
- D. AI System testing requirements
- E. Continuous System monitoring
- F. Data source identification
- G. Algorithm selection
- H. Human chain of accountability

**Answer: C,E,F,H**

Explanation:

Continuous System monitoring (C): Phase VI's "Monitoring and maintenance plan" requires teams to define "What continuous monitoring and management approach and tools will be used for the model in this iteration?" to ensure the model continues to provide expected results in operation .

Data source identification (D): In Phase II: Data Understanding, teams must "Describe Data," including "Data source formats" and "Training data identification," to maintain visibility into where the model's inputs originate-essential for governance and troubleshooting .

Human chain of accountability (F): The "Model Governance Framework" task directs project teams to document "Determination of Governance Team," identifying members who will serve as the "owners" of the model and be responsible for its usage, soliciting feedback, and addressing concerns-establishing a clear accountability structure .

Key Performance Indicators (KPIs) (G): Domain V's "KPI Measurement" task mandates that teams "Align model performance with business key performance indicators" and implement ongoing KPI evaluation as part of quality assurance, providing the metrics by which governance bodies assess model health and business impact .

Options A, B, E, and H fall outside the core ongoing governance activities defined in CPMAI v7. Continuous monitoring of deployed models, clear data lineage, defined human accountability, and KPI tracking are the pillars of robust AI governance.

## NEW QUESTION # 79

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