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Which of the following is not a stage in an issue resolution process?

- a. Share the issue with stakeholders.
- b. Track the issue to closure. c. Escalate to the sponsor.
- d. Apply change control.

A

Which of the following are challenges for a project manager developing and leading a project team?

- 1) Issues and incompatibility amongst team members
 - 2) Getting the right skills and attributes amongst team members
 - 3) Co-location of team members in the same geographic area
 - 4) Lack of accountability of team members
- a. 1, 2 & 3
 - b. 1, 2 & 4
 - c. 1, 3 & 4
 - d. 2, 3 & 4

C

Which of the following is an activity in a typical change control process?

- a. Recommendation.
- b. Justification.
- c. Planning.
- d. Continuous improvement

A

The purpose of quality assurance is to:

- a. provide confidence the project will satisfy the relevant quality standards.
- b. determine a set of procedures and standards for project management.
- c. inspect, measure and test deliverables and processes.
- d. define the scope and specifics of a project's deliverables

A

A project manager might use a PESTLE analysis in order to:

- a. mitigate all possible risks to the project.
- b. identify and mitigate factors that may affect the project.
- c. control technological change during the project.
- d. consider team social roles in early stages of the project

B

Which of the following are phases in an iterative project life cycle? 1) Concept 2) Feasibility 3) Deployment 4) Development

- a. 3 and 4 only
- b. 1, 2 and 3
- c. 1 and 2 only
- d. 2, 3 and 4

D

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APM APM-PFQ Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">• Understand Project Management Planning: This topic explains how the deployment baseline differs between linear and iterative life cycles. Additionally, the topic outlines the stakeholders of a project management plan, the purpose, and the typical content of a business case.
Topic 2	<ul style="list-style-type: none">• Understand the Roles and Responsibilities within Projects: The topic focuses on project management roles and responsibilities. Moreover, the topic covers roles such as the project sponsor, project manager, project governance, project team members, and end users.
Topic 3	<ul style="list-style-type: none">• Understand Resource, Scheduling, and Optimisation in a Project: This topic delves into the purpose of scheduling, critical path analysis, and milestones. It also defines the term time boxing.
Topic 4	<ul style="list-style-type: none">• Understand Communication in the Context of a Project: The topic focuses on the advantages and disadvantages of different communication methods.
Topic 5	<ul style="list-style-type: none">• Understand Project Life Cycles: This topic encompasses stating the phases of a typical linear project life cycle and an iterative project life cycle. It also includes defining the terms hybrid life cycle and 'extended project life cycle'.
Topic 6	<ul style="list-style-type: none">• Understand Leadership and Teamwork within a Project: This topic defines the term leadership and explains how a project team leader can influence team performance.
Topic 7	<ul style="list-style-type: none">• Understand Project Risk and Issue Management in the Context of a Project: The topic defines the term risk and explains the purpose of risk management. It outlines the stages of a typical risk management process. It also describes the use of risk registers.
Topic 8	<ul style="list-style-type: none">• Understand Project Management and the Operating Environment: It includes defining the term project and stating the differences between a project and business as usual. It also covers defining 'project management' and its key purpose.

APM Project Fundamentals Qualification (PFQ) Sample Questions (Q227-Q232):

NEW QUESTION # 227

Resource levelling seeks:

- A. to minimise the use of overtime and weekend working.
- B. to schedule activities within the limits of their float.
- C. to increase the resource availability
- D. not to exceed the limits of resource available.

Answer: D

NEW QUESTION # 228

A member of your team has described being involved in a risk event. Which one of the following would best describe such an event?

- A. An action or set of actions to reduce the probability or impact of a threat, or to increase the probability or impact of an opportunity.
- B. A risk identification workshop.
- C. An uncertain event or set of circumstances that if realised would have an effect on project objectives.
- D. The plan of the response to risks.

Answer: C

NEW QUESTION # 229

Which one of the following is a valid description of the phases of a complete project lifecycle?

- A. Start-up, feasibility, planning, execution and roll-out.
- B. Start-up, definition, development and production closedown.
- C. Concept, screening, implementation, handover and closeout.
- **D. Concept, definition, implementation, handover and closeout.**

Answer: D

NEW QUESTION # 230

How is the deployment baseline used throughout the project?

- A. Identify options for deployment.
- B. Prepare users for delivery of the output into operation.
- C. Benefits realisation.
- **D. Progress monitoring and implementation of change control.**

Answer: D

NEW QUESTION # 231

Key performance indicators (KPIs) are used for measuring how a project is progressing towards success and are monitored by project managers:

- **A. throughout the project.**
- B. not more frequently than monthly.
- C. only when assessing project risk.
- D. at the post-project review.

Answer: A

NEW QUESTION # 232

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