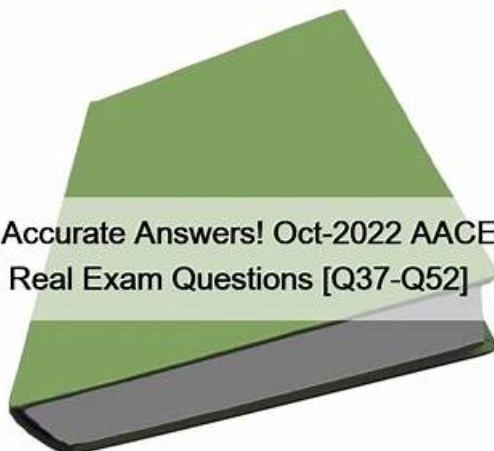


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## AACE International Planning & Scheduling Professional (PSP) Exam Sample Questions (Q13-Q18):

### NEW QUESTION # 13

In a "crashed" schedule, which is a chain of activities that precede activity 2004?

ID	Activity	Logic			Normal Schedule		Crashed Schedule	
		Succ.	Rel.	Lag	Days	Direct Costs	Days	Direct Costs
1000	General Conditions	11001	FF		1072	\$3,080,000	910	\$2,902,900
	Preliminary Civil	1000	SS		85	\$563,000	67	\$728,000

1001	Preliminary Civil Work	2001 7001	FS FS					
2001	River Diversion Stage 1	2002	FS		92	\$150,000	75	\$190,000
2002	River Diversion Stage 2	2003	FS		38	\$25,000	28	35,000
2003	River Diversion Dam	2004 3001	FS FS		15	\$18,000	11	\$20,000
2004	River Diversion to Pipeline	3001 7001	FS FS		38	\$96,000	38	\$96,000
3001	Excavation, Dam Site	4001 4001 5001 5001 7001	SS FF SS FF FS	15 15 65 65	30	\$482,000	100	\$515,000
4001	Excavation, Spillway	5001 5001 9001	SS FF FS	45 45	152	\$608,000	118	\$692,000
5001	Drill and Grout Dam Site	6001	FS		102	\$637,000	92	\$650,000
6001	Rock Fill: to elevation 25	6002	FS		140	\$1,352,000	105	\$1,470,000
6002	Rock Fill: to elevation 38	6003	FS		115	\$969,000	95	\$1,125,000
6003	Rock Fill: to elevation 50	8001 9002 9002 9003	FS SS FF FS	65 65	152	\$1,360,000	113	\$1,540,000
7001	Permanent Roads	11001 9004	FS FS		48	\$180,000	38	\$205,000
8001	Valve House Embankment	9004	FS		28	\$28,000	22	\$36,000
9001	Spillway – Concrete	11001 9002 9003	FS FS FS		175	\$1,120,000	155	\$1,305,000
9002	Dam Concrete Facing – Concrete	1001 9005	FS FS		180	\$1,260,000	160	\$1,485,000
9003	Inlet Tower – Concrete 1 of 2	9005	FS	7	70	\$275,000	65	\$295,000
9004	Valve House – Concrete	10002	FS	7	72	\$245,000	66	\$265,000
9005	Inlet Tower – Concrete 2 of 2	10001	FS	7	35	\$28,000	35	\$28,000
10001	Inlet Tower – Complete	11001	FS		25	\$147,000	25	\$147,000
10002	Valve House –	10001	FS		24	\$132,000	24	\$133,000

- A. 1001, 2001, 2002, 2003
- B. 1001, 2002, 2002, 2003, 3001
- C. 1001, 2002, 2003
- D. 2001, 2002, 2003, 2007

**Answer: A**

#### NEW QUESTION # 14

What method would be the best way to determine the most likely as-built critical path of a project that is underway, and the schedule of which has been partially progressed?

- A. Use the forward-looking critical path of the most current updates.
- B. Use the progressed portion of the critical path of all the updates previous to the current update.
- **C. Use the progressed portion of the critical path of the baseline schedule.**
- D. Interview the project personnel for their perceptions and opinions because the schedule is usually inadequate.

**Answer: C**

#### NEW QUESTION # 15

What method would be the best way to determine the most likely as-built critical path of a project that is underway, and the schedule of which has been partially progressed?

- **A. Use the forward-looking critical path of the most current updates.**
- B. Use the progressed portion of the critical path of all the updates previous to the current update.
- C. Interview the project personnel for their perceptions and opinions because the schedule is usually inadequate.
- D. Use the progressed portion of the critical path of the baseline schedule.

**Answer: A**

Explanation:

Understanding As-Built Critical Path Analysis:

Determining the as-built critical path of a project involves identifying the sequence of activities that actually dictated the completion of the project. This is especially important in projects that are underway, as schedules often deviate from the original baseline due to progress updates and unplanned changes.

Explanation of Each Option:

A). Use the progressed portion of the critical path of all the updates previous to the current update:

This is correct. To determine the most likely as-built critical path, analyzing the progressed portion of the critical path from all previous updates provides the most accurate representation of the project's actual execution. By reviewing the progression over time, you can piece together the actual sequence of critical activities.

B). Use the progressed portion of the critical path of the baseline schedule:

This is incorrect. The baseline schedule reflects the original plan, which may no longer be accurate due to progress deviations, delays, or changes in logic. Using the baseline alone does not account for the dynamic nature of the project.

C). Interview the project personnel for their perceptions and opinions because the schedule is usually inadequate:

This is incorrect. While project personnel may provide insights, relying solely on subjective opinions introduces biases and inconsistencies. A properly maintained and updated schedule is far more reliable for determining the critical path.

D). Use the forward-looking critical path of the most current updates:

This is incorrect. The forward-looking critical path only reflects what is expected to happen from the current point onward. It does not provide an accurate representation of the as-built critical path up to the current point.

\* Study Guide Reference:

The PSP Study Guide emphasizes the importance of analyzing progress updates to trace the actual sequence of critical activities.

Section 2.3.2 (Tracking Schedule Progress) discusses the role of historical updates in understanding project performance.

The guide also highlights that a proper as-built analysis requires a review of all updates to identify shifts in the critical path over time.

#### NEW QUESTION # 16

The addition of which of the following relationships would cause a logic loop?

- A. O F-I
- **B. O I-C**
- C. O H - D
- D. O C - J

**Answer: B**

### NEW QUESTION # 17

Using the "normal" schedule, if you start Activity 7001 on April 1, 2002, and using a 5-day workweek, what the finish date for Activity 7001?

ID	Activity	Logic			Normal Schedule		Crashed Schedule	
		Succ.	Rel.	Lag	Days	Direct Costs	Days	Direct Costs
1000	General Conditions	11001	FF		1072	\$3,080,000	910	\$2,902,900
1001	Preliminary Civil Work	1000 2001 7001	SS FS FS		85	\$563,000	67	\$728,000
2001	River Diversion Stage 1	2002	FS		92	\$150,000	75	\$190,000
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10001	Inlet Tower – Complete	10001	FS		5	\$147,000	25	\$147,000
10001	Valve House – Complete	10001	FS		4	\$132,000	24	\$133,000

- A. 06-04-02.
- **B. 06-05-02.**
- C. 06-11-02.
- D. 06-18-02.

**Answer: B**

Explanation:

Given Data

Start Date: April 1, 2002.

Duration of Activity 7001 (Normal Schedule): 48 days.

Workweek: 5-day workweek (Monday to Friday).

No holidays are mentioned in the problem.

Step 1: Calculate Total Working Days

Using a 5-day workweek:

Determine the number of full weeks in 48 days:

$48 \div 5 = 9$  weeks with 3 additional workdays.  $48 \div 5 = 9 \text{ weeks with 3 additional workdays.}$   $48 \div 5 = 9$  weeks with 3 additional workdays.

Total work period = 9 weeks + 3 workdays = 45 weekdays.

Step 2: Calculate Calendar End Date

Starting from April 1, 2002 (Monday):

Add 9 full weeks: April 1 + 9 weeks = May 31, 2002 (Friday).

Add the remaining 3 workdays:

Monday, June 3.

Tuesday, June 4.

Wednesday, June 5, 2002.

Step 3: Validate Answer

The finish date for Activity 7001 is June 5, 2002.

## NEW QUESTION # 18

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