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ISACA COBIT-Design-and-Implementation Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">Impact of Design Factors: Management consultants, IT strategists, and governance specialists take center stage as they delve into understanding the far-reaching impact of design factors. They assess how these factors influence the effectiveness of governance systems, processes, and the attainment of strategic objectives. Their insight ensures the optimization of governance practices.
Topic 2	<ul style="list-style-type: none">Design Factors for a Governance System: This domain targets IT strategists, enterprise architects, and governance advisors. It assesses their keen ability to identify and dissect critical design factors that hold significant influence over the development and deployment of a thriving governance system. Their expertise ensures the system is tailored to the organization's distinct requirements.
Topic 3	<ul style="list-style-type: none">Implementing & Optimizing I&T Governance Overview: Senior IT leaders, governance directors, and consultants step into the spotlight here. The exam assesses their profound expertise in establishing and refining IT governance practices across the entire enterprise landscape. Their proficiency in ensuring strategic alignment, facilitating sound decision-making, and maximizing value is vital.
Topic 4	<ul style="list-style-type: none">The Governance System Design Workflow: The exam zeroes in on IT architects, designers, and consultants as the primary audience. This section evaluates their prowess in crafting effective governance systems. These professionals will exhibit their talent for creating streamlined workflow processes, defining clear governance structures, and customizing governance frameworks to perfectly suit the unique needs of their organizations.

ISACA COBIT Design and Implementation Certificate Sample Questions (Q14-Q19):

NEW QUESTION # 14

Using the COBIT 2019 Governance System Design Workflow allows enterprises to:

- A. Design a governance system that focuses primarily on compliance requirements.
- B. Implement a governance framework that is strictly aligned to industry standards.
- **C. Realize a governance system that is tailored to their needs.**
- D. Ensure each of the stages and steps in the design process are closely adhered to.

Answer: C

Explanation:

As outlined in the COBIT 2019 Design Guide:

"The governance system design workflow supports the development of a governance system that is tailored to the specific needs, context, and priorities of the enterprise." It is not limited to compliance or rigid frameworks.

Reference: COBIT 2019 Design Guide, Section 3

NEW QUESTION # 15

Which of the following would a COBIT implementation expert consider as a COBIT design factor in tailoring enterprise strategy?

- A. Value delivery
- B. Business transformation
- **C. Cost leadership**
- D. Risk optimization

Answer: C

Explanation:

In the context of COBIT 2019, design factors are essential for tailoring the governance system to the specific needs of an enterprise.

These factors help shape the governance system to ensure it aligns with the enterprise's strategy, goals, and environment. When considering how to tailor the governance system to an enterprise strategy, a COBIT implementation expert would look at several design factors, one of which is cost leadership.

Detailed Explanation with References:

Cost Leadership (Option A): Cost leadership is a strategic objective where an organization aims to become the lowest-cost producer in its industry. This strategy can be a significant design factor in tailoring a governance system, as it impacts decisions on IT investments, process efficiencies, and cost management. In COBIT

2019, aligning IT governance with a cost leadership strategy involves ensuring that IT initiatives support cost reduction and operational efficiency, thereby enabling the organization to achieve competitive pricing.

Risk Optimization (Option B): While risk optimization is an essential component of IT governance, it is more related to managing and balancing risk rather than a design factor specifically tailored to enterprise strategy.

Business Transformation (Option C): Business transformation refers to major changes in an organization's processes, systems, or structure. It is more of a broader business objective rather than a design factor used specifically in the context of tailoring the governance system to an enterprise strategy.

Value Delivery (Option D): Value delivery focuses on ensuring that IT delivers value to the business. It is a core principle of IT governance but is not typically categorized as a design factor for tailoring enterprise strategy in COBIT 2019.

Conclusion: The correct answer is A. Cost leadership. Cost leadership as a design factor directly influences how the governance system is tailored to support the enterprise strategy of achieving the lowest cost production. This alignment ensures that the governance system supports strategic goals focused on cost efficiency and competitive pricing.

References:

ISACA. COBIT 2019 Design Guide: Designing an Information and Technology Governance Solution.

ISACA.

ISACA. COBIT 2019 Framework: Governance and Management Objectives. ISACA.

NEW QUESTION # 16

A COBIT consultant has been hired with a mandate from the board to ensure the enterprise uses leading-edge technologies to provide exceptional service delivery to its customers and enhance the enterprise's reputation as a first mover. Which of the following governance and management objectives should the consultant recommend?

- A. APO04 Managed Innovation
- B. AP011 Managed Quality
- C. BAI08 Managed Knowledge
- D. APO02 Managed Strategy

Answer: A

Explanation:

To ensure the enterprise uses leading-edge technologies to provide exceptional service delivery and enhance its reputation as a first mover, the COBIT consultant should recommend the governance and management objective APO04 Managed Innovation. This objective focuses on fostering and managing innovation to improve business processes and services.

References in COBIT 2019 Design and Implementation:

* COBIT 2019 Framework: Governance and Management Objectives, APO04 (Managed Innovation): This objective is specifically designed to support and manage the innovation process, ensuring that the enterprise can leverage new technologies and ideas to maintain a competitive edge.

* COBIT 2019 Implementation Guide, Chapter 4: This chapter discusses the importance of innovation in achieving strategic goals and the role of managed innovation in governance.

By focusing on managed innovation, the enterprise can systematically explore and adopt new technologies, enhancing service delivery and maintaining its status as a market leader.

NEW QUESTION # 17

An enterprise is considering threat landscape as a design factor for its governance system. Which of the following would be a reason to classify the threat landscape as high?

- A. Potential new competitors entering the market
- B. Geopolitical situations affecting the enterprise
- C. IT trends that could be used in favor of the enterprise
- D. Service delivery problems by IT outsourcing

Answer: B

Explanation:

An enterprise would classify the threat landscape as high if geopolitical situations are affecting the enterprise.

Geopolitical factors can introduce significant risks, such as instability, regulatory changes, or economic sanctions, which can have a profound impact on the enterprise's operations and strategic goals.

In COBIT 2019, the threat landscape design factor considers various external threats that could impact the enterprise. Geopolitical situations are a significant external factor that can elevate the threat landscape due to potential disruptions and increased risks.

COBIT 2019 Framework References:

* COBIT 2019 Design Guide, Chapter 2: Discusses the importance of assessing external threats, including geopolitical situations, when evaluating the threat landscape.

* COBIT 2019 Implementation Guide, Chapter 7: Emphasizes the need to consider external factors such as geopolitical risks in the governance system design.

Classifying the threat landscape as high due to geopolitical situations ensures that the enterprise proactively addresses these risks and implements appropriate governance and risk management strategies to mitigate potential impacts.

NEW QUESTION # 18

In which of the following phases should quick wins be implemented in order to build credibility?

- A. Where do we want to be?
- B. Where are we now?
- C. How do we get there?
- D. What needs to be done?

Answer: C

Explanation:

In the COBIT 2019 implementation lifecycle, quick wins are essential for demonstrating early success and building credibility for the governance initiative. Implementing quick wins provides tangible results that can help secure stakeholder support and buy-in for the ongoing governance program. The appropriate phase for implementing quick wins is during the phase where the organization outlines and starts to execute the plan for achieving its governance objectives.

Detailed Explanation with References:

* What needs to be done? (Option A):

* This phase involves understanding the governance requirements, identifying gaps, and determining the necessary governance components. While important for planning, this phase is more about identifying needs rather than implementing solutions.

* Where do we want to be? (Option B):

* This phase focuses on defining the target state of the governance system, setting goals, and envisioning the desired outcomes. It is more strategic and future-oriented, outlining what the organization aims to achieve but not yet focusing on implementation.

* How do we get there? (Option C):

* This phase is about developing and executing the implementation plan to reach the desired state. It involves detailing the actions, resources, and timelines required to achieve the governance objectives. Implementing quick wins during this phase is crucial because it helps to demonstrate progress, build momentum, and validate the approach taken. Early successes in this phase can boost confidence and support for the broader governance initiative.

* According to the COBIT 2019 Implementation Guide, achieving and demonstrating quick wins during this phase is critical to maintaining stakeholder engagement and demonstrating the value of the governance improvements.

* Where are we now? (Option D):

* This phase involves assessing the current state of the governance system, identifying existing issues, and understanding the baseline. It is more diagnostic and evaluative, laying the groundwork for planning but not yet focusing on implementation.

Conclusion: The correct answer is C. How do we get there?. Implementing quick wins during this phase helps to build credibility and support for the governance program by showing early, tangible improvements and demonstrating the feasibility and benefits of the proposed governance changes.

References:

* ISACA. COBIT 2019 Implementation Guide: Implementing and Optimizing an Information and Technology Governance Solution. ISACA.

* ISACA. COBIT 2019 Framework: Introduction and Methodology. ISACA.

NEW QUESTION # 19

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