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PMI Agile Certified Practitioner (PMI-ACP)® Sample Questions (Q273-Q278):

NEW QUESTION # 273

A client needs to release their product to market earlier than planned. They need to start receiving the expected revenue, according to their financial forecast, which will require completing the work left on all user stories in the backlog.

What should the project lead do to accommodate this request?

- A. Ensure the team focus on completing the current items in the backlog and do not accept any request for changes.
- B. Review the burn down chart to make predictions of how many iterations left are required to complete user stories left and make required adjustments to finish earlier.
- **C. Work with the product owner to launch a minimum viable product (MVP) and focus on completing only this portion of work by the new deadline.**
- D. Review the burn up chart to make predictions of how many iterations left are required to complete user stories left and make required adjustments to finish earlier.

Answer: C

Explanation:

When the client needs to release the product earlier than planned to start receiving revenue, the best way to accommodate this request is by focusing on delivering a minimum viable product (MVP). The MVP allows the team to prioritize the most essential features that provide value to the customer, ensuring that the product can be launched quickly, while still addressing the core needs of the business.

By focusing on the MVP, the product can still be launched on time, and the client can start receiving revenue sooner without waiting for the full product to be completed. This aligns with agile principles of delivering valuable, incremental releases.

NEW QUESTION # 274

The risk profile of a project has increased beyond the upper threshold of tolerance. The product owner and project leader meet to discuss an approach for dealing with this.

What should the team do next?

- A. Hold all risks until they become issues, then add issue resolution tasks to the product backlog
- B. Apply the 80/20 rule, reserving 20 percent of each sprint's capacity for risk mitigation
- **C. Add risk mitigation tasks to the backlog, then prioritize in current and upcoming sprints**
- D. Add risk mitigation time to each requirement

Answer: C

NEW QUESTION # 275

What is the responsibility of an extreme Programming (XP) customer role?

- A. Interacting closely with users and representing the XP team
- B. Testing the daily increments of the software developed
- C. Planning and task allocation for the developer and tester
- **D. Writing the stories and acceptance tests for each story**

Answer: D

NEW QUESTION # 276

A Scrum team is visualizing the blockers that arise when they work on their activities on the kanban board.

The team decided to analyze why the blockers occur so they can take action to minimize their occurrence and reduce lead times.

Which practices should the team use?

- A. The team should discuss the issue with their scrum master because it is their responsibility to remove impediments, such as blockers, in cooperation with other teams.
- **B. The team should look at all the blockers, determine the reason behind them, group them, and determine if there is a pattern. They should then determine what and how they can make relevant changes.**
- C. Blockers are a result of bottlenecks. The team should ask for more resources to prevent bottlenecks from arising and reduce the risk of long lead times.
- D. The most important principle in Scrum is reducing work in process (WIP). The lower the number of items, the lower the risk of items getting blocked. Based on the team's capacity, they should set the lowest WIP limits possible.

Answer: B

Explanation:

To effectively address blockers and minimize their occurrence, the team should first analyze the root causes of the blockers. By grouping them and identifying patterns, the team can understand the common causes of delays and take targeted actions to eliminate or mitigate these issues. This practice aligns with continuous improvement in Agile, where teams reflect on their processes, identify areas of inefficiency, and adapt their workflow to reduce future blockers and lead times. This approach allows the team to address the underlying issues and make process improvements that benefit future sprints.

NEW QUESTION # 277

When is the ideal time to hold a retrospective?

- A. At the start of the next release
- B. Right after iteration planning
- **C. Just before iteration planning**
- D. During the iteration review/demo

Answer: C

NEW QUESTION # 278

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