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The Project Management Institute (PMI) PMP Certification is one of the most popular certifications in the field of project management. It is recognized globally and validates the knowledge and expertise of professionals in managing projects. Project Management Professional (2025 Version) certification is designed for individuals who want to demonstrate their expertise in managing projects, and it is an essential credential for those who want to advance their careers in project management.

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PMI Project Management Professional (2025 Version) Sample Questions (Q107-Q112):

NEW QUESTION # 107

The cost of nonconformance in a project includes:

- A. rework
- B. training
- C. inspections
- D. testing

Answer: A

NEW QUESTION # 108

A project manager is preparing a large and complex international project. In order for the team to work well together in a virtual environment, the project manager needs to set up ground rules for good communication.

What should the project manager do first?

- A. Establish a communication channel.
- B. Distribute the risk register.
- C. Create a communication protocol.
- D. Develop the stakeholder analysis.

Answer: D

Explanation:

Before establishing communication channels or protocols, it is essential to first understand who the stakeholders are, how they communicate, their locations, and their levels of influence and interest. This is especially important in large, international projects involving virtual collaboration. Developing a stakeholder analysis is a foundational step in building an effective communication strategy.

According to the PMBOK Guide - Seventh Edition, stakeholder engagement is one of the key performance domains. Section 2.4 states: "Understanding stakeholders, their interests, and their expectations is critical to a project's success." Communication strategies should be tailored to stakeholder needs, which cannot be effectively done without performing stakeholder analysis first.

Reference:

PMBOK Guide - Seventh Edition, Section 2.4, Stakeholder Engagement Performance Domain Agile Practice Guide, Ch. 5: "Tailoring Agile for Communication in Virtual Teams"

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NEW QUESTION # 109

A Scrum team working in an aircraft manufacturing company has completed its first iteration for a critical project. It is very important for the project sponsor to complete the project on time and under budget. A burndown chart indicates that the project is behind schedule. Which two actions should the project manager take to manage impediments and improve the team's velocity? (Choose two)

- A. Work with the team to remove impediments as quickly as possible
- B. Empower the team to make decisions to remove impediments
- C. Assign the items with high complexity to senior developers
- D. Move the items with high complexity to the last iterations
- E. Look for processes that cause bottlenecks and slow down the team's agility

Answer: A,B

NEW QUESTION # 110

A large matrix organization is adopting a new communications approach. This is necessary because their projects often require the resourcing of expert knowledge in the form of specialists from various departments and divisions.

What should the project manager do to set up effective communications?

- A. Ensure that messages sent to the recipients are delivered.
- B. Plan on transmitting the information in an easily understandable manner.
- C. Use the highest possible technical language and avoid using metaphors.
- D. Focus on the recipients' needs and not the information itself.

Answer: D

Explanation:

In a large matrix organization, effective communication is crucial, especially when it involves coordinating with specialists from various departments and divisions. The project manager should focus on the recipients' needs to ensure that the communication is relevant and meaningful to them. This approach enhances the effectiveness of communication by ensuring that the information provided is not only understood but also actionable and pertinent to the recipients' roles and responsibilities within the project.

References: = The information is aligned with the best practices for communication in a matrix organization as described in PMBOK and other project management literature, such as the importance of tailoring communication to the specific needs of the recipients and ensuring appropriate distribution of key communications.

NEW QUESTION # 111

Drag the technical practices on the left to the scenario on the right.

Technical Practice	Scenario
Spikes	The team builds the demo first and add features to the initial product.
Test-Driven Development (TDD)	The team knows the acceptance criteria and needs to work backward.
Continuous Delivery	The business analyst has written use cases before the sprints started.
Behavior-Driven Development	The team needs to investigate a new approach.

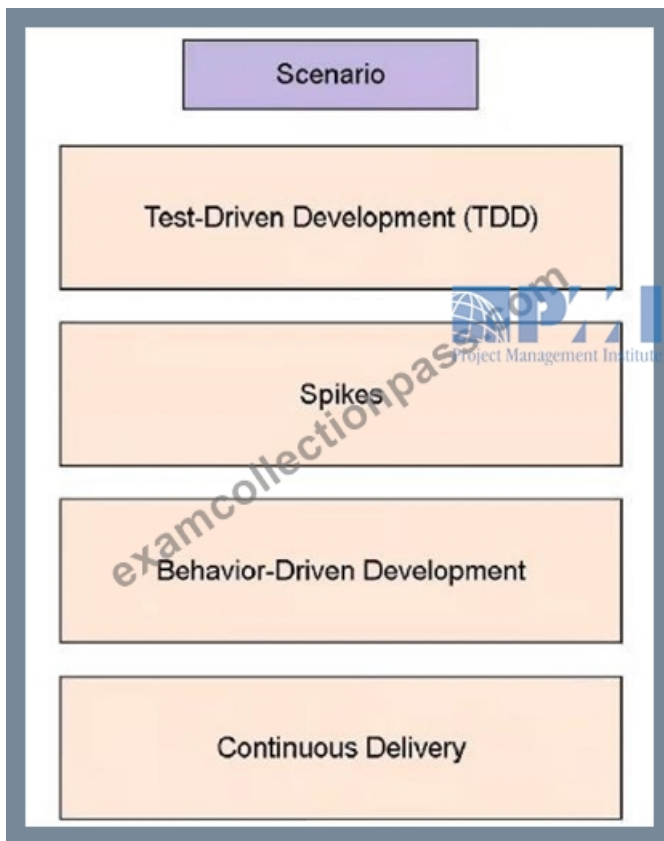
Answer:

Explanation:

Technical Practice	Scenario
Spikes	Test-Driven Development (TDD)
Test-Driven Development (TDD)	Spikes
Continuous Delivery	Behavior-Driven Development
Behavior-Driven Development	Continuous Delivery

Explanation

Text Description automatically generated with medium confidence



NEW QUESTION # 112

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