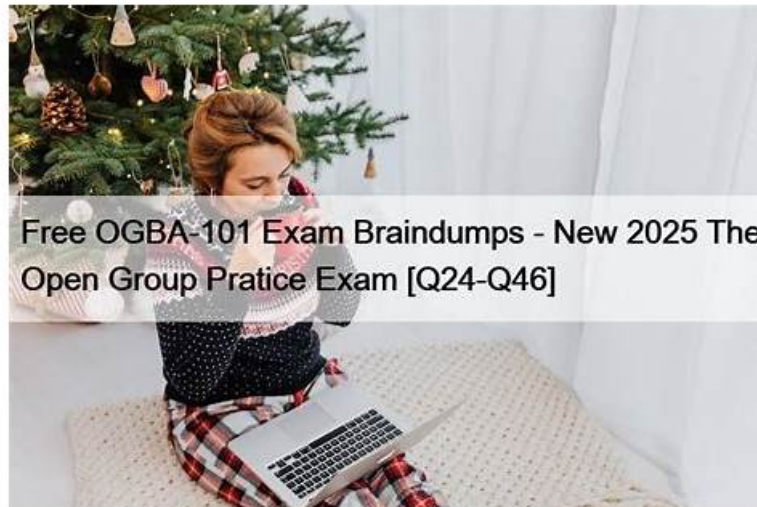


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The Open Group OGBA-101 Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">Enterprise Architecture and the TOGAF Standard: In this topic of the OGBA-101 exam, TOGAF business architects learn about the contents of the TOGAF framework, the TOGAF Architecture Development Method (ADM), and the TOGAF Library.
Topic 2	<ul style="list-style-type: none">Key Terminologies: The focal point of this TOGAF Business Architecture Foundation exam topic is about key terminologies of the Business Architecture.
Topic 3	<ul style="list-style-type: none">TOGAF Business Scenario method: The focal point of this OGBA-101 exam topic is the application of the TOGAF Business Scenario method.

Topic 4	<ul style="list-style-type: none"> • Organization Mapping: In this topic of the TOGAF Business Architecture Foundation exam, TOGAF business architects learn how to apply organization mapping when developing a Business Architecture.
Topic 5	<ul style="list-style-type: none"> • Information Mapping: The topic is all about applying information mapping when developing a TOGAF Business Architecture.
Topic 6	<ul style="list-style-type: none"> • TOGAF ADM: This topic of the OGBA-101 Exam gives TOGAF business architects an introduction to the TOGAF ADM, its objectives, and usage.
Topic 7	<ul style="list-style-type: none"> • Introduction to TOGAF Business Architecture Foundation: This topic gives aspiring TOGAF business architects basic knowledge about the Business Architecture Foundation.

The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q63-Q68):

NEW QUESTION # 63

What Business Architecture concept is most related to an information Map?

- A. Value Stream Map
- **B. Business Capability Map**
- C. Organization Map
- D. Heat Map

Answer: B

Explanation:

An information map is most closely related to a Business Capability Map in the sense that both are tools used to visualize and understand different aspects of an enterprise's architecture. While an information map focuses on the relationships and flow of information within the organization, a Business Capability Map outlines the abilities and capacities the business possesses. Both are used to analyze and design architectures that support the business's objectives.

NEW QUESTION # 64

Which of the following is guidance for creating value streams?

- A. Create an initial set of value streams that map one-to-one to existing capabilities.
- B. Include operational levels of detail.
- C. Identify the top-level value streams from components of capabilities.
- **D. Start with customer-based value streams.**

Answer: D

Explanation:

When creating value streams, it is recommended to start with customer-based value streams. Here's a detailed explanation:

* Value Streams:

* Definition: Value streams represent the end-to-end activities that create value for customers or stakeholders. They provide a high-level view of how value is delivered within the organization.

* Starting with Customer-Based Value Streams:

* Customer Focus: Starting with customer-based value streams ensures that the architecture is aligned with the needs and expectations of the customers. This approach helps in identifying the most critical value-creating activities and aligning them with business goals.

* Value Delivery: Customer-based value streams provide a clear understanding of how value is delivered from the customer's perspective. This helps in designing processes and capabilities that enhance customer satisfaction and business performance.

* TOGAF References:

* Phase B: Business Architecture: In this phase, value streams are identified and modeled to ensure that the architecture supports the delivery of value to customers. Starting with customer-based value streams is a key activity in this phase.

* Capability-Based Planning: TOGAF emphasizes the importance of aligning business capabilities with value streams to ensure that the architecture supports value creation and delivery.

* Benefits:

* Customer-Centric Design: Starting with customer-based value streams ensures that the architecture is designed with a focus on customer needs and value delivery.

* Strategic Alignment: Aligning value streams with customer needs helps in ensuring that the architecture supports the strategic goals of the organization and enhances customer satisfaction.

In summary, when creating value streams, starting with customer-based value streams ensures a customer-centric design, aligning the architecture with the needs and expectations of the customers and supporting strategic goals.

NEW QUESTION # 65

Consider the following Business Capability Example:

Name	Recruitment Management
Description	The ability to solicit, qualify, and provide support for hiring new employees into the organization.
Components	<div><div>A</div><div>User: Recruiter Stakeholders: Manager, Candidate Employee</div></div> <div><div>B</div><div>Evaluate New Hire Requisitions; Recruit/Source Candidates; Screen and Select Candidates; Hire Candidate</div></div> <div><div>C</div><div>Candidate/Applicant Details; Position Descriptions; Recruitment Agency Data; Industry Standard Role Definitions</div></div> <div><div>D</div><div>Recruitment Management Application; HR Application; Social Media Application</div></div>

Which of the following are A and C?

- A. Roles, Information.
- B. Who. What.
- C. Organization. Data.
- D. Actors, Actions.

Answer: A

Explanation:

According to the TOGAF Business Capabilities Guide V2, a business capability is defined as "the expression or the articulation of the capacity, materials, and expertise an organization needs in order to perform core functions"⁵. A business capability can be decomposed into four elements: roles, information, processes, and technology⁵. In the given example, A represents roles and C represents information.

In the context provided in the image, 'A' refers to the roles involved in the recruitment management process, which in this case is the 'User: Recruiter' and the 'Stakeholders: Manager, Candidate Employee'. 'C' refers to the information or data aspects of the process, which includes 'Candidate/Applicant Details', 'Position Descriptions', 'Recruitment Agency Data', and 'Industry Standard Role Definitions'. Thus, 'A' corresponds to 'Roles' and 'C' to 'Information'.

<https://pubs.opengroup.org/pocket-guides/togaf-pocket-guide/main/chap04.html>

NEW QUESTION # 66

What process turns a set of business capabilities into a structure that communicates the right amount of detail to different stakeholder groups?

- A. Mapping
- B. Categorization

- C. Stratification
- D. Layering

Answer: A

Explanation:

Mapping is the process that turns a set of business capabilities into a structure that communicates the right amount of detail to different stakeholder groups. Here's a detailed explanation:

Definition of Mapping:

Mapping: In the context of business architecture, mapping refers to the process of visually representing the relationships between business capabilities and other elements such as processes, value streams, and organizational units. This helps in communicating the structure and interactions within the business.

Purpose:

Communication: Mapping provides a clear and structured way to communicate the details of business capabilities to different stakeholder groups. It ensures that each group receives the appropriate level of detail needed for their role and decision-making.

Alignment: Helps in aligning business capabilities with strategic goals, processes, and organizational structure, ensuring that the architecture supports the overall business strategy.

TOGAF Reference:

Phase B: Business Architecture: During this phase, mapping is used to represent business capabilities and their relationships with other business elements. This helps in creating a coherent and comprehensive business architecture.

Capability Mapping: TOGAF emphasizes the use of capability mapping to understand and analyze how different capabilities support business processes and value streams.

Benefits:

Clarity and Understanding: Mapping provides a visual representation that enhances clarity and understanding of the business architecture. It helps stakeholders see the big picture and understand how different parts of the business fit together.

Stakeholder Engagement: By providing the right amount of detail to different stakeholders, mapping ensures effective engagement and collaboration across the organization.

In summary, mapping is the process that turns a set of business capabilities into a structure that communicates the right amount of detail to different stakeholder groups, facilitating clarity, understanding, and alignment.

NEW QUESTION # 67

Consider the following:

In Phase A a business capability map and a core set of value streams were created while developing the Architecture Vision. Why would such Architecture Descriptions need to be updated in Phase B?

- A. The development of Business Architecture Descriptions is always iterative.
- B. Phase B requires that all Architecture Descriptions be updated.
- C. Phase B is an ADM Architecture Development phase.
- D. A new value stream was assessed as in the project scope.

Answer: A

Explanation:

The development of Business Architecture Descriptions is always iterative because it involves constant refinement and validation of the architecture models and views based on stakeholder feedback and changing requirements. Therefore, any Architecture Description that was created in Phase A may need to be updated in Phase B as new information or insights emerge. Phase B does not require that all Architecture Descriptions be updated, only those that are relevant and necessary for the Business Architecture. Phase B is an ADM Architecture Development phase, but that does not explain why Architecture Descriptions need to be updated. A new value stream may or may not require updating existing Architecture Descriptions depending on its scope and impact.

NEW QUESTION # 68

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