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13

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ISACA COBIT 2019 Foundation Sample Questions (Q47-Q52):

NEW QUESTION # 47

Which of the following is a KEY change enablement task that must be completed during the driver identification phase of an IT initiative?

- A. Identify the business and governance drivers.
- B. Define high-level improvement targets.
- C. Establish urgency for the changes needed.
- D. Assign high-level roles and responsibilities.

Answer: A

Explanation:

The change enablement tasks are the tasks that involve preparing for managing and sustaining the changes that are required for implementing a governance system for an enterprise using COBIT 2019. The change enablement tasks help to ensure that the changes are aligned with the enterprise's strategy objectives needs expectations etc., that they deliver value and benefits to the enterprise and its stakeholders that they overcome resistance and barriers to change that they create a culture of continuous

improvement etc. One of the key change enablement tasks that must be completed during the driver identification phase of an IT initiative is identify the business and governance drivers. The driver identification phase is the first phase of the governance implementation roadmap which involves identifying and analyzing the internal and external factors that trigger or influence the need for designing and implementing a governance system for an enterprise using COBIT 2019. The business drivers are the factors that relate to the enterprise's business strategy objectives performance risks issues opportunities etc., such as market conditions customer demands competitive pressures regulatory requirements etc. The governance drivers are the factors that relate to the enterprise's information and technology governance strategy objectives performance risks issues opportunities etc., such as IT alignment IT value delivery IT risk management IT resource management IT performance measurement etc. By identifying the business and governance drivers during the driver identification phase an enterprise can establish a clear understanding of why it needs to design and implement a governance system using COBIT 2019 what are the expected outcomes benefits value etc., from doing so who are the relevant stakeholders their roles responsibilities requirements expectations etc., how to communicate engage involve them in the change process etc.

NEW QUESTION # 48

A CIO of a global enterprise has been mandated by the board to change the IT organizational structure from a divisional model to a centralized model and adopt outsourcing as required. The CIO identifies specific design factors that increase the importance of certain governance and management objectives. Which of the following is MOST likely to increase as a result?

- A. Risk appetite and tolerance
- **B. Capability levels**
- C. IT deployment
- D. Threat landscape

Answer: B

Explanation:

Explanation

The capability levels are a measure of how well an enterprise performs its information and technology governance and management processes in terms of process attributes such as process performance, process definition, process deployment, process measurement, process control, process optimization etc. The capability levels range from 0 (incomplete) to 5 (optimizing), indicating the degree of maturity and effectiveness of an enterprise's information and technology governance and management processes. The capability levels are most likely to increase as a result of identifying specific design factors that increase the importance of certain governance and management objectives. The design factors are the characteristics or conditions that influence how an enterprise designs and implements its information and technology governance system using COBIT 2019. The design factors include aspects such as enterprise strategy archetype; enterprise goals; IT-related goals; risk profile; IT deployment; threat landscape; compliance requirement; operating environment; size of enterprise; culture; stakeholders; etc. By identifying specific design factors that increase the importance of certain governance and management objectives, an enterprise can tailor its information and technology governance system to suit its context and needs. This will also help to improve its capability levels for those governance and management objectives that are prioritized by the design factors. For example, if an enterprise identifies that its IT deployment design factor is cloud-based or hybrid-based, it may increase the importance of certain governance and management objectives such as managed availability and capacity (BAI04), managed service agreements (APO09), managed security services (DSS05), etc., which are relevant for managing cloud-based or hybrid-based IT solutions. By tailoring its information and technology governance system to address those governance and management objectives more effectively, the enterprise can also increase its capability levels for those processes. References: : COBIT 2019 Design Guide: page 33-48 : COBIT 2019 Process Assessment Model: page 11-13

NEW QUESTION # 49

Which of the following components of a governance system are MOST likely to be underestimated as factors in the success of governance and management activities?

- A. People, skills and competencies
- B. Principles, policies and frameworks
- **C. Culture, ethics and behavior**

Answer: C

NEW QUESTION # 50

Once IT governance is implemented, what is the NEXT phase in the life cycle of governance?

- A. Updating the program
- **B. Measuring objectives**
- C. Initiating improvements

Answer: B

Explanation:

Explanation

Measuring objectives is the next phase in the life cycle of governance after IT governance is implemented.

The life cycle of governance is a continuous process that involves designing, implementing, evaluating, and improving the IT governance system. Measuring objectives is the phase that involves assessing and monitoring the performance and outcomes of the IT governance system against predefined metrics and targets. Measuring objectives is the next phase after IT governance is implemented because it helps to determine whether the IT governance system is effective, efficient, and aligned with the enterprise goals.¹³ References: COBIT 2019 Framework: Introduction and Methodology, COBIT 2019 Implementation Guide: Implementing an Information and Technology Governance Solution

NEW QUESTION # 51

Which of the following components of governance and management objectives includes the expected capability level?

- A. Alignment goals
- B. Organization structure
- **C. Process activities**

Answer: C

Explanation:

Capability and maturity levels are assigned to all process activities, enabling clear definition of processes at different levels. This can be effective through a thorough assessment of the enterprise program and capabilities using performance management.

Reference: <https://www.isaca.org/resources/news-and-trends/industry-news/2020/effective-capability-and-maturity-assessment-using-cobit-2019>

NEW QUESTION # 52

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