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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q13-Q18):

NEW QUESTION # 13
Which of the following are recommended for the implementation of a P3O model?
1. Follow a recognized programme or project methodology
2. Define a budget and associated timescales to deliver
3. Appoint a P3O Sponsor
4. Use a programme approach to implement a single office P3O staffed by one individual

- A. 1,2,4
- B. 1,2,3
- C. 1,3,4
- D. 2,3,4

Answer: B

Explanation:
The P3O Foundation (2013) manual recommends following a recognized methodology, defining a budget and timescales, and appointing a P3O Sponsor for implementation. Section 4.2.1 states, "Implementation should follow a recognized programme or project methodology, include a defined budget and timescales, and involve appointing a P3O Sponsor to provide leadership." However, using a programme approach for a single- office P3O staffed by one individual (4) is not recommended due to scalability and governance issues. The
2013 edition emphasizes a structured approach to ensure success, with the Sponsor driving strategic alignment and methodology providing a framework. Options B, C, and D include the impractical fourth element, making A the correct choice for a robust implementation process.
Reference: P3O Foundation (2013) manual, Section 4.2.1, AXELOS.

NEW QUESTION # 14
What is defined as a temporary, flexible organization created to coordinate the implementation of a set of related projects and activities?

- A. Portfolio
- B. Project
- C. Business as usual
- D. Programme

Answer: D

Explanation:
A programme is defined as a temporary, flexible organization created to coordinate the implementation of a set of related projects and activities, according to the P3O Foundation (2013) manual. Section 2.1.1 states,
"A programme is a temporary flexible organization structure created to coordinate, direct and oversee the implementation of a set of related projects and activities in order to deliver outcomes and benefits aligned with an organization's strategic objectives." This distinguishes it from business as usual (B), which is ongoing operations, projects (C), which are individual initiatives, and portfolios (D), which manage a group of programmes and projects. The 2013 edition emphasizes the programme's role in delivering coordinated change, making A the correct choice. This definition supports the P3O's function of aligning such structures with strategic goals, ensuring effective change management.
Reference: P3O Foundation (2013) manual, Section 2.1.1, AXELOS.

NEW QUESTION # 15
What resource commitments should be taken into account as part of portfolio management?

- A. Business as usual only
- B. Programme and project only
- C. Programme, project, and business as usual
- D. Programme and business as usual only

Answer: C

Explanation:
Portfolio management, as per the P3O Foundation (2013) manual, requires consideration of resource commitments across programme, project, and business as usual (BAU) activities to ensure effective resource allocation and optimization. Section 2.2.3 states, "Portfolio management involves balancing resource commitments across programmes, projects, and BAU to deliver strategic objectives." This holistic approach ensures that resources are not siloed but are managed to support the entire organizational change agenda.
Excluding any one of these elements (A, B, C) would undermine the integrated nature of portfolio management, which aims to align all change initiatives with BAU operations. The 2013 guidance emphasizes this integrated resource view to avoid conflicts and maximize value, as detailed in the portfolio support office functions. This comprehensive resource management is a cornerstone of the P3O model, ensuring strategicalignment and operational efficiency.
Reference: P3O Foundation (2013) manual, Section 2.2.3, AXELOS.

NEW QUESTION # 16

Which is an underlying success factor for a Virtual P3O model?

- A. Good Heads of Hub Portfolio Offices are available
- B. Standards continue to be developed by monitoring external best practice
- C. Current culture and processes are challenged
- D. P3O costs are seen as an unnecessary overhead

Answer: B

Explanation:
The P3O Foundation (2013) manual identifies continuous development of standards through external best practice as a success factor for a Virtual P3O model. Section 5.3.3 states, "A key success factor for a Virtual P3O is the ongoing development of standards by monitoring external best practices, ensuring adaptability and relevance." This differs from hub leadership (A), cultural challenge (C), or cost perception (D), which are irrelevant or negative factors. The 2013 edition highlights this adaptability to maintain effectiveness in a flexible, distributed model. This ensures competitive PPM practices.
Reference: P3O Foundation (2013) manual, Section 5.3.3, AXELOS.

NEW QUESTION # 17

Which is a function of strategic mapping software?

- A. Distributes and shares learning among the PPM community
- B. Models an organization's systems and processes
- C. Supports a common, integrated approach to risk management
- D. Matches programmes and projects to portfolio benefits and outcomes

Answer: D

Explanation:
The P3O Foundation (2013) manual states that strategic mapping software matches programmes and projects to portfolio benefits and outcomes. Section 6.3.4 notes, "Strategic mapping software is used to match programmes and projects to the benefits and outcomes defined in the portfolio, ensuring alignment with strategic goals." This differs from learning distribution (A), process modeling (B), or risk management (D), which serve other purposes. The 2013 edition highlights its role in visualizing strategic links, supporting P3O' s decision-making process. This functionality enhances portfolio optimization and value delivery.
Reference: P3O Foundation (2013) manual, Section 6.3.4, AXELOS.

NEW QUESTION # 18

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